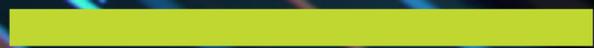


Annual Report

2022

TINC



An aerial view of a large solar farm with rows of solar panels stretching across a landscape under a sunset sky. The sun is low on the horizon, creating a warm orange and yellow glow that transitions into a darker blue and purple sky. The solar panels are dark and arranged in neat, parallel rows.

**CREATING
SUSTAINABLE VALUE
BY INVESTING IN
THE INFRASTRUCTURE
FOR THE WORLD
OF TOMORROW**

TINC

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Key figures

Equity (NAV)

638

(in millions of €)

Equity per share

€13.15

Net result

41

(in millions of €)

Net result per share

€0.84

Fair value (FV) portfolio

713

(in millions of €)

Weighted average discount rate

9.19%

Portfolio result

51

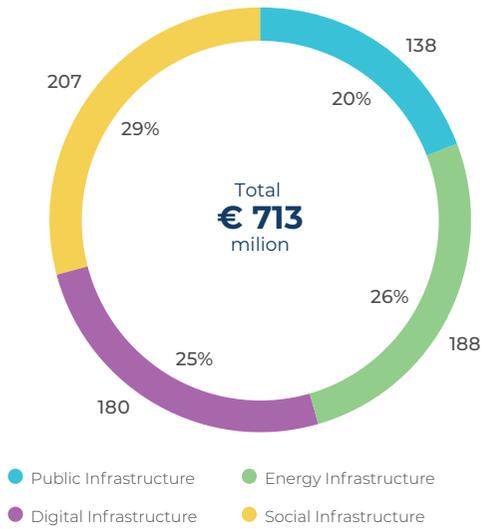
(in millions of €)

Portfolio return

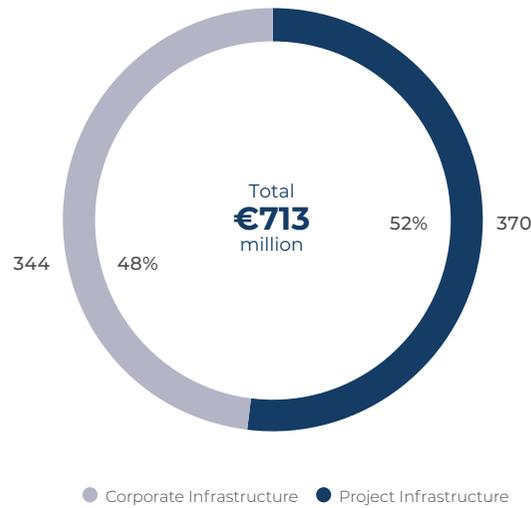
10.03%

Results as of December 31, 2025 (12 months)

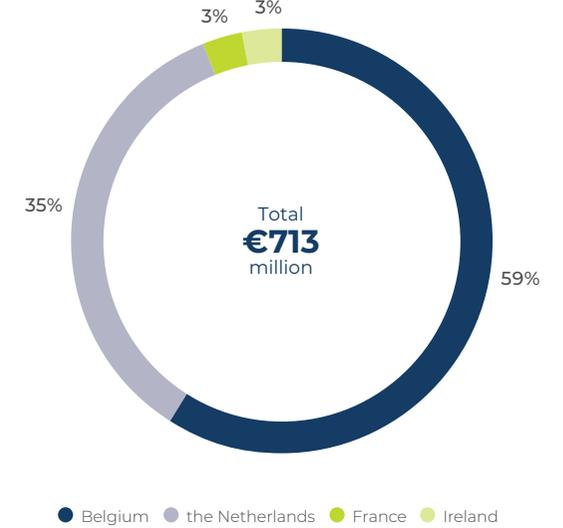
Fair value per segment



Fair value per type

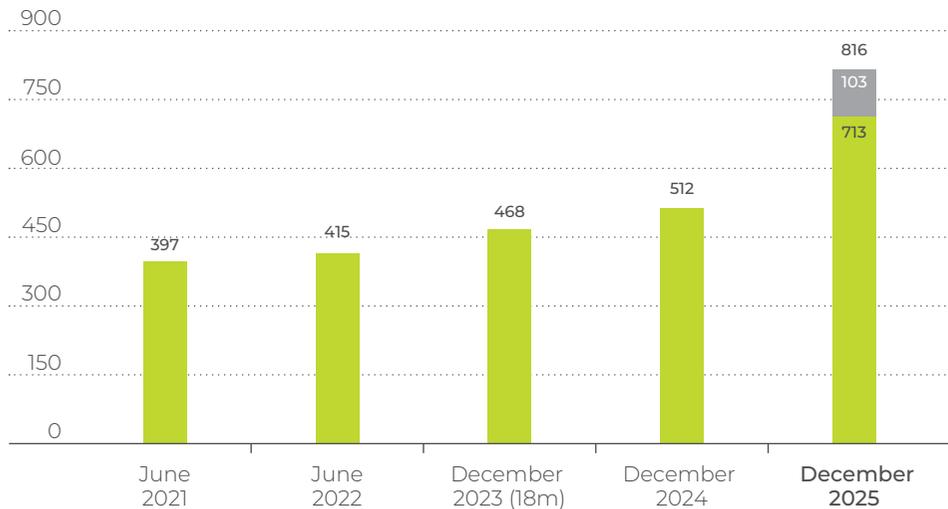


Fair value per country



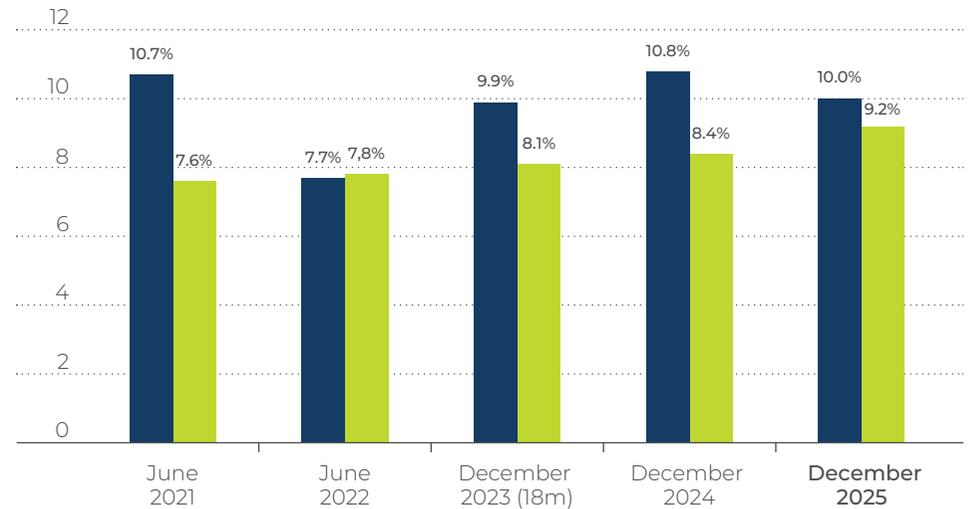
Growth of the portfolio (FV)

(in millions of €)



Portfolio return

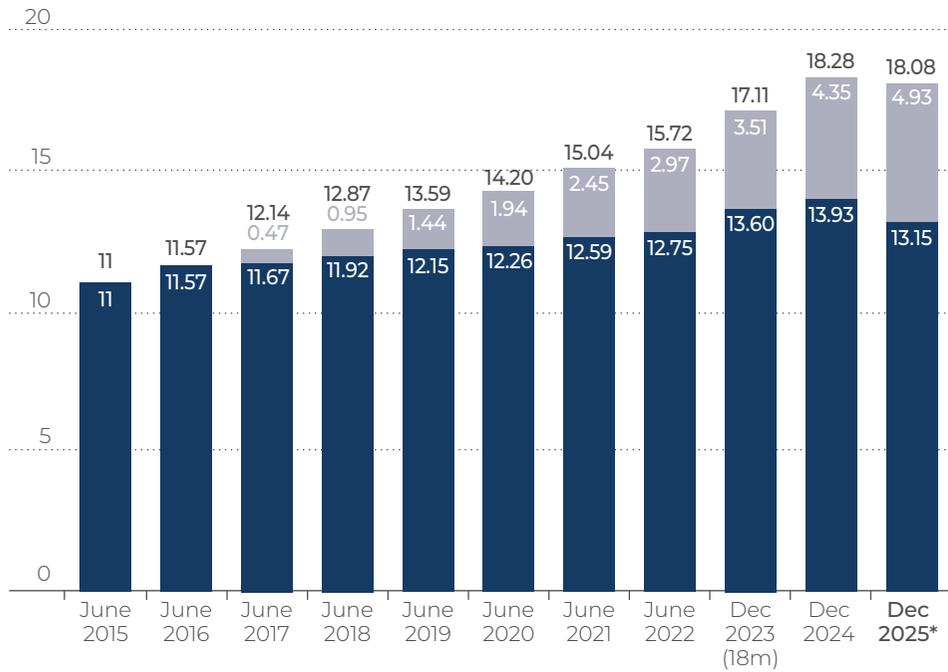
(as a %)



Results as of December 31, 2025 (12 months)

NAV and cumulative gross distribution per share since IPO

(in €)

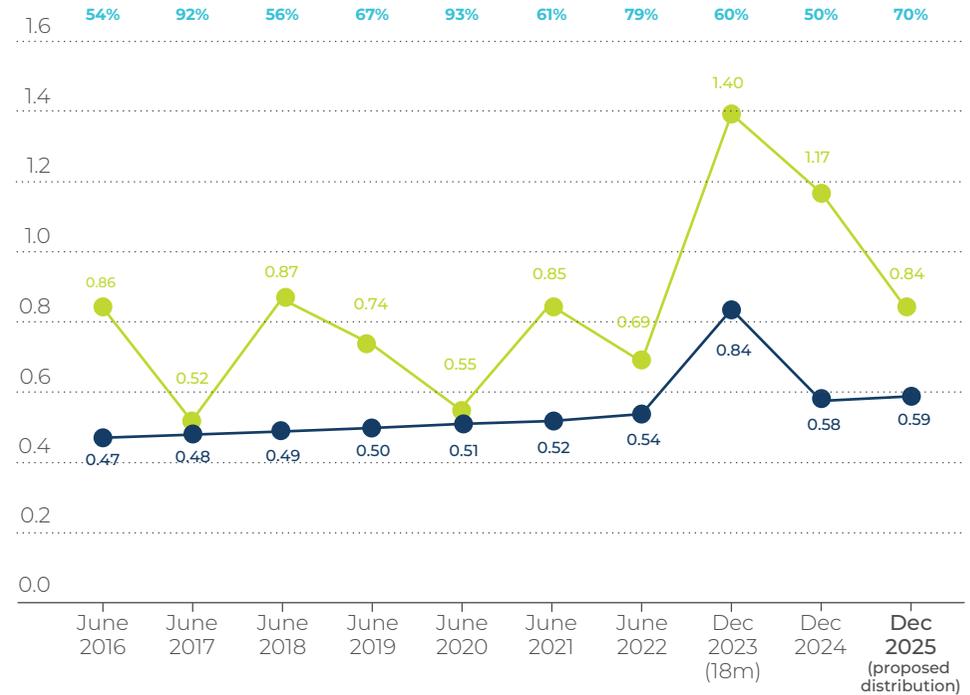


● NAV per share ● Cumulative distribution

* Decrease due to increased number of shares as a result of the capital increase in June 2025 (36,636,363 as at 31/12/2024 and 48,484,849 as at 31/12/2025)

Growth distribution per share (gross) since IPO

(in euro cents)

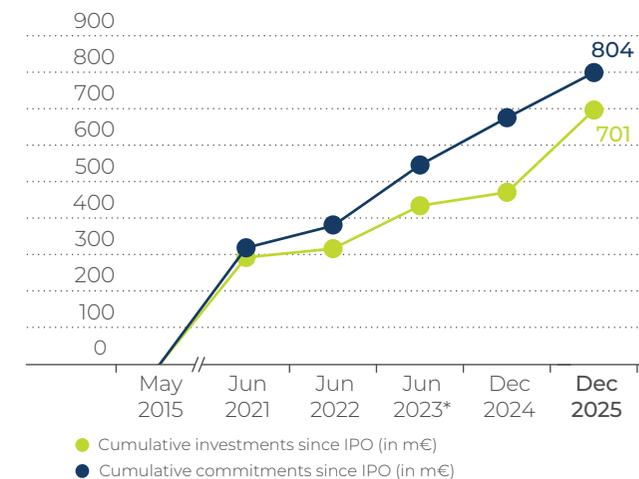


● Distribution per share ● Net result per share ● Payout ratio

Results as of December 31, 2025 (12 months)

Key figures (in thousands of €)

	June 2021	June 2022	Dec 2023 (18m)	Dec 2024	Dec 2025
Market capitalisation	454,545	478,545	427,273	400,727	512,970
Equity (NAV)	457,863	463,624	494,596	506,422	637,509
Fair value (FV) of the portfolio	396,890	415,437	468,357	512,070	713,224
Weighted average discount rate	7.59%	7.81%	8.10%	8.40%	9.19%
Net cash position/(debt position)	60,257	48,436	27,365	(6,010)	(75,999)
Investments	47,871	23,951	117,444	37,785	225,559
Investment commitments	10,320	62,300	171,497	141,273	123,667
Portfolio result	36,479	30,444	61,507	50,748	51,357
Portfolio return	10.72%	7.67%	9.87%	10.84%	10.03%
Cash receipts from portfolio	27,778	35,848	126,031	44,820	75,762
Net result	31,071	24,974	50,899	42,491	40,617
Total distribution (proposed)	18,909	19,636	30,545	21,091	28,606
Cost ratio	0.98%	1.05%	1.22%	1.34%	1.27%



Per share

	June 2021	June 2022	Dec 2023 (18m)	Dec 2024	Dec 2025
Number of shares (end of period)	36,363,637	36,363,637	36,363,637	36,363,637	48,484,849*
NAV per share	12.59	12.75	13.60	13.93	13.15
Net result per share	0.85	0.69	1.40	1.17	0.84
Net result per share (weighted)	0.85	0.69	1.40	1.17	0.95
Distribution per share	0.52	0.54	0.84	0.58	0.59**
Payout ratio	60.86%	78.63%	60.00%	49.64%	70.43%
Share price at the end of the period	12.50	13.16	11.75	11.02	10.58
Gross return on distribution relative to share price	4.16%	4.10%	4.77%	5.26%	5.58%
Gross return on equity (NAV)	6.89%	5.39%	7.27%	8.58%	8.11%



* Weighted average number of shares as per 31/12/2025 is 42.839.353
 ** Proposed distribution

Dear shareholder,

We are proud to present the annual report of TINC for the financial year 2025, a year of outstanding results in which our growth objective took shape.

These results validate our motto: 'creating sustainable value by investing in the infrastructure for the world of tomorrow'. Indeed, our investments in forward looking infrastructure create tangible and sustainable value – for society as well as for our shareholders. For the ninth year in a row, TINC succeeds in increasing the distribution to its shareholders.

This highlights our ability to achieve financial success through thoughtful investments with a positive impact on the future.

Diversified investing leads again to excellent annual results

TINC presents once again strong results. The diversification of the portfolio with participations across different segments and countries – each with its different dynamics – undoubtedly strengthens the robust nature of the overall portfolio.

With €51.4 million, TINC obtains an excellent portfolio result translating, into a portfolio return of 10%.

The net profit over the past financial year amounts to €40.6 million or €0.84 per share.

Increase in the shareholder distribution for the ninth year in a row

TINC is proposing a shareholder distribution of €0.59 per share, an increase of 1.7% compared to last year's shareholder distribution. This is the ninth year in a row that TINC increases the shareholder distribution. The distribution represents a gross return of 5.58% on the closing share price at the end of the financial year. This shareholder distribution amounts to 70.4% of the net profit of the year and is fully covered by cash flows that TINC receives from its investment portfolio.

Record investment year with €225.6 million of effective investments and €123.7 million of new commitments

The investment policy of TINC is embedded in four major societal trends: the transition to a low-carbon society, the need to upgrade public infrastructure, increasing digitisation and the growing focus on health and well-being. For TINC, these trends provide the framework for investments in four segments: Public Infrastructure, Energy Infrastructure, Digital Infrastructure and Social Infrastructure.

With €225.6 million of effective investments under existing and new investment commitments, 2025 symbolizes a year of strong growth. TINC invested not only in two new participations (the Dutch battery storage project Project Mufasa and the car park operator Interparking), but also in seven existing participations (Azulatis, Datacenter United, Garagepark, GlasDraad, Storm Group, Storm Wind Belgium and Yally).

Foreword

During the financial year, TINC entered into new investment commitments for a total amount of €123.7 million. This includes additional commitments to existing participations (GlasDraad and Azulatis) and commitments to two new participations (Project Mufasa and Interparking).

These investment commitments shape the ambition to aim for profitable growth and further diversification of the portfolio.

33 participations with a fair value of €713.2 million

At the end of this strong investment year, the investment portfolio now includes 33 participations. The fair value of the investment portfolio increases strongly by €201.2 million to €713.2 million. This 39.3% increase compared to the previous financial year is the net result of investments in existing and new participations (€225.6 million), repayments from and divestments of participations (€47.7 million) and an increase in the fair value of the portfolio (€23.8 million). The fair value of the portfolio is evenly spread over the four segments, with 20% Public Infrastructure, 26% Energy Infrastructure, 25% Digital Infrastructure and 29% Social Infrastructure.

The fair value of the investment portfolio is calculated by applying a discount rate to the future cash flows from each individual participation. The weighted average discount rate amounts to 9.19% at the end of the financial year, compared to 8.40% at the end of the financial year. The increase is the result of changes in the composition of the investment portfolio and reflects the increased share of investments in corporate infrastructure.

TINC received €75.8 million in cash flows from its investment portfolio. This includes predominantly dividends and interest, capital repayments by participations and the proceeds from the partial sale of the interest in Datacenter United.

TINC is on track to double its portfolio to €1 billion

At the end of the financial year, TINC still has €103.1 million of contractual investment commitments outstanding, which are projected to be effectively invested over the 2026-2028 period. Of this total amount, €65.5 million relates to the Public Infrastructure segment, €21.7 million to the Energy Infrastructure segment, €8.3 million to the Digital Infrastructure segment and €7.5 million to the Social Infrastructure segment.

Through the combination of the current participations and the €103.1 million of outstanding contractual investment commitments, the investment portfolio of TINC will evolve to approximately €816 million. TINC is therefore well on track to double the value of its portfolio to €1 billion.

€113 million in funding raised through successful capital increase

In June 2025, TINC strengthened its capital by €113 million by issuing 12,121,212 new shares. This capital increase took the form of a rights issue, providing all existing TINC shareholders with the opportunity to participate. Following this fourth capital increase since its IPO in 2015, TINC has raised in total approximately €500 million on Euronext Brussels. The proceeds from the capital increase were already fully invested in future-oriented infrastructure.

Investment commitments are covered by a €200 million revolving credit facility

TINC uses cash flows from its investment portfolio – including the proceeds of asset disposals, proceeds from capital increases – and debt funding in order to meet its investment commitments. TINC has contracted a €200.0 million revolving credit facility which is available to meet outstanding investment commitments and for general investment purposes. At the end of the financial year, €122.2 million remains available. The net debt position of TINC amounts to €76.0 million at the end of the financial year.

Foreword

TINC also has a sustainable finance framework. This framework is implemented with the specific objective of attracting debt funding for sustainable investments within the segments in which TINC operates.

Strategic reorganization of the reference shareholder

After obtaining all the regulatory approvals, the strategic reorganization of the reference shareholder of TINC took effect in March 2025. At the end of the financial year, Infravest – a partnership between Gimv, WorxInvest and Belfius – holds a 25.25% stake in TINC. This reorganization strengthens the support of the reference shareholder of TINC.

Supervisory Board

The Supervisory Board is an independent and diverse body that consists of eight members at the end of the financial year.

In March 2025, the mandate of Mr Peter Vermeiren as board member was terminated. We would like to thank Peter for his contribution to foster the development and growth of TINC. At the same time, the Supervisory Board welcomed Mr Filip Dierckx and Mr Nils De Bremaeker as board member on the recommendation of Infravest.

Sustainable investing and long-term vision are self-evident

As an investor in the infrastructure for the world of tomorrow, TINC adopts an explicit long-term vision that is inextricably linked to a focus on societal relevance and sustainability. TINC is committed to contributing to a low-carbon, healthy, connected, safe and prosperous society through its investment policy and participations. This vision is embedded in the sustainability strategy of TINC for purposes of identifying new opportunities and managing its participations

We thank our shareholders for their trust and look forward with confidence. Our robust portfolio and extensive financing capabilities provide a solid basis to continue the growth trajectory of TINC.



Philip Maeyaert
Chair of the Supervisory Board

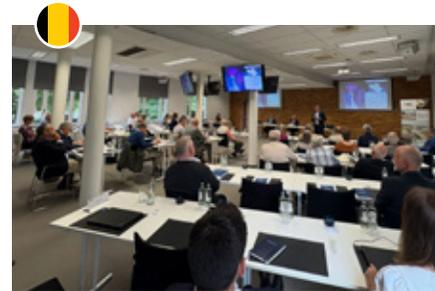


Manu Vandenbulcke
CEO

Highlights



Successful completion of strategic partnership for Datacenter United and acquisition of Proximus data centres (B)
February 2025



General meeting of TINC followed by €21.1 million distribution to shareholders
May 2025



€61 million investment in the largest battery storage project in The Netherlands, Mufasa (NL)
February 2025



TINC welcomes Infravest, a strategic alliance between Gimv, WorxInvest and Belfius, as a partner for further growth
March 2025



Growth ambitions of TINC supported by €113 million capital increase
June 2025



Highlights



Datacenter United secures €120 million in debt financing for its growth plans

September 2025



€11 million investment in sustainable water management company Azulatis (B)

June 2025



Completion and commissioning of Higher Education Buildings (PPP in Ireland)

December 2025



TINC acquires a €50 million stake in Interparking

December 2025



About TINC

TINC participates in companies that realise and operate infrastructure. TINC aims to create sustainable value by investing in the infrastructure for the world of tomorrow.

Founded in 2007, TINC has been listed on Euronext Brussels since 12 May 2015. As a listed investment company, TINC has a platform for the further financing of its growth. This platform is accessible to both private and institutional investors, and allows them to invest in capital-intensive infrastructure in a liquid, transparent, and diversified way.

TINC is currently active in Belgium, the Netherlands, Ireland and France, and aims for further geographical expansion into other European regions, preferably through established and proven partnerships with industrial, operational, and financial partners.

Social themes

- Low-carbon world
- Digitisation
- Building Back Better
- Care and Well-being

Segments

- P** Public Infrastructure
- E** Energy Infrastructure
- D** Digital Infrastructure
- S** Social Infrastructure

Types

- PI** Project Infrastructure
- CI** Corporate Infrastructure

TINC at a glance

TINC is inspired by significant societal trends

Low-carbon world

Digitisation

Building Back Better

Care and Well-being



TINC at a glance

TINC invests in four segments

Public Infrastructure



Energy Infrastructure



Digital Infrastructure



Social Infrastructure



See page 19

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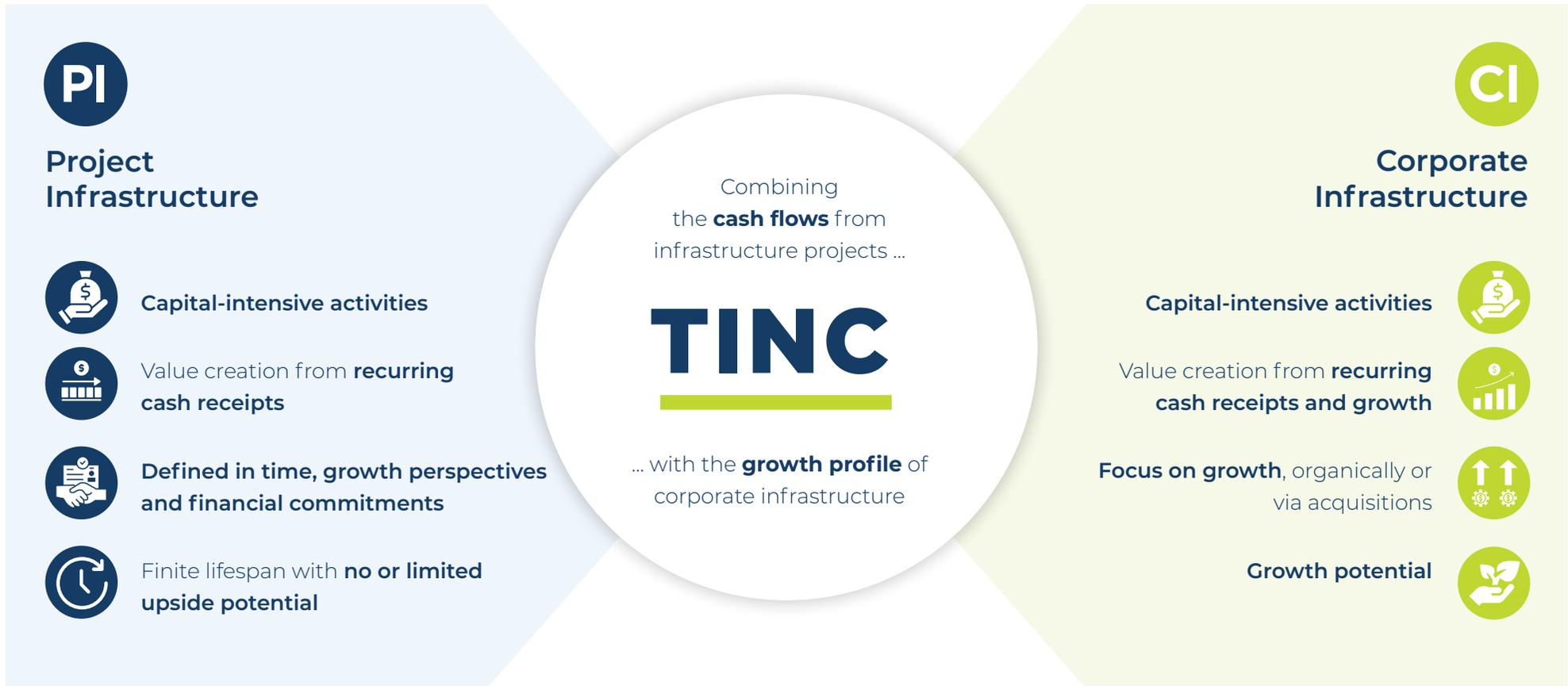
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TINC at a glance

TINC invests in project and corporate infrastructure



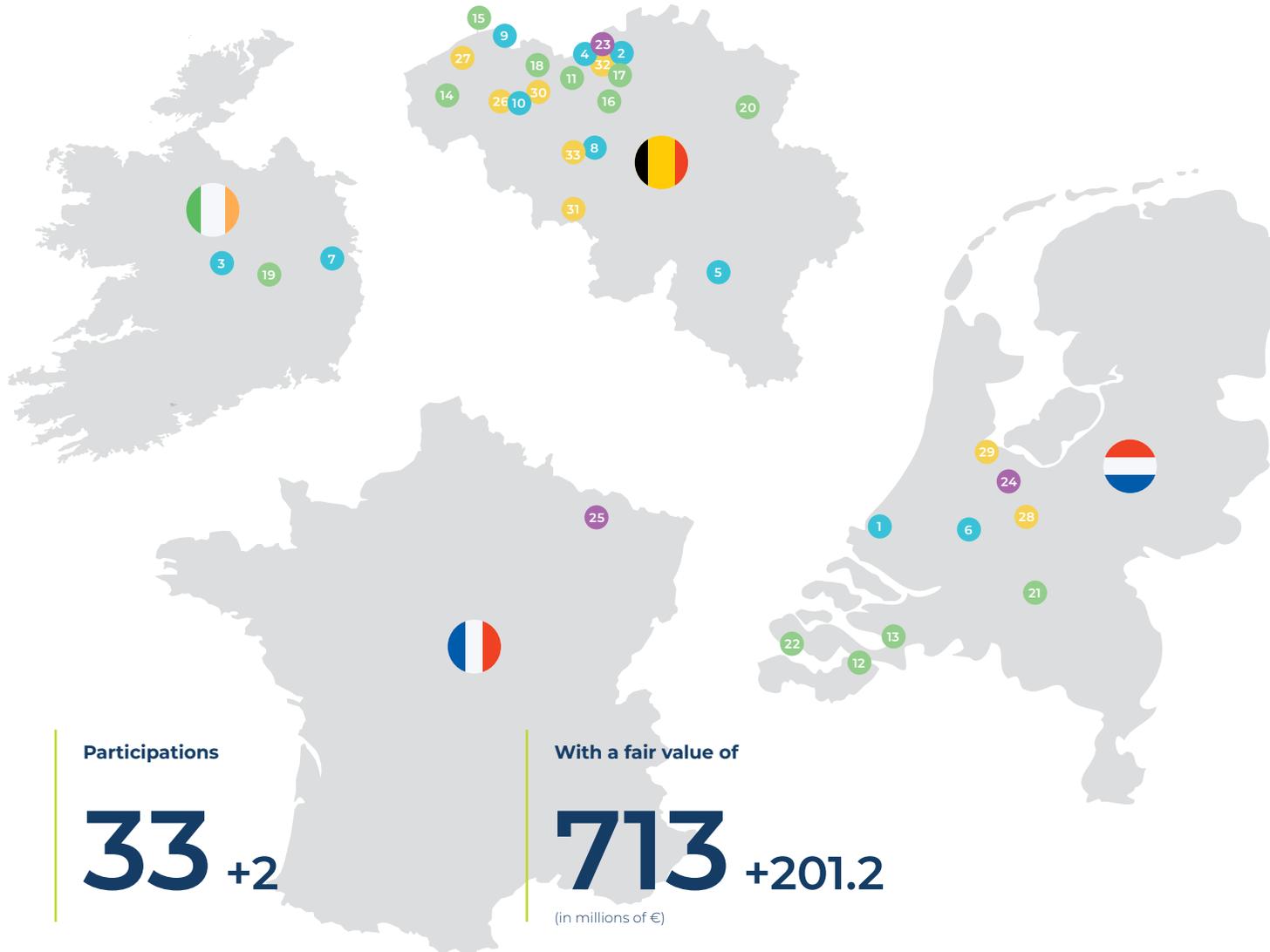
TINC at a glance

Why invest in TINC?



TINC at a glance

Investment portfolio



Participations

33 +2

With a fair value of

713 +201.2

(in millions of €)

Public Infrastructure

20%

- 1- A15 Maasvlakte-Vaanplein
- 2- Brabo I
- 3- Higher Education Buildings
- 4- Hortus Conclusus
- 5- L'Hourgnette
- 6- Prinses Beatrixsluis
- 7- Social Housing Ireland
- 8- SPI.R0
- 9- Via A11
- 10- Via R4 Gent

Energy Infrastructure

26%

- 11- Berlare Wind
- 12- Kreekraksluis
- 13- Kroningswind
- 14- Lowtide/Hightide
- 15- Nobelwind
- 16- Solar Finance
- 17- Storm Group
- 18- Storm Wind België
- 19- Storm Wind Ierland
- 20- Sunroof
- 21- Zelfstroom
- 22- **Mufasa +**

Digital Infrastructure

25%

- 23- Datacenter United
- 24- GlasDraad
- 25- NGE Fibre

Social Infrastructure

29%

- 26- Azulatis
- 27- De Haan Vakantiehuizen
- 28- Eemplein
- 29- Garagepark
- 30- Obelisc
- 31- Réseau Abilis
- 32- Yally
- 33- **Interparking +**

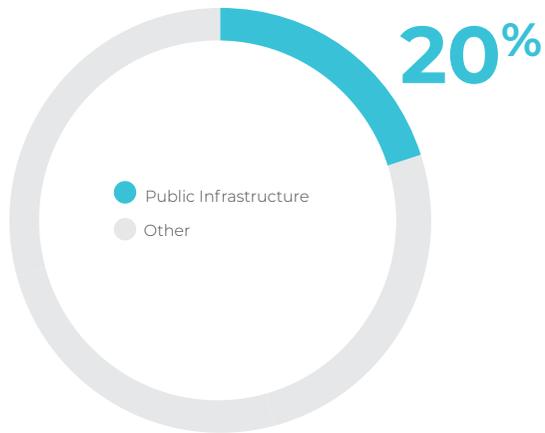


Public Infrastructure

Public Infrastructure

Key figures

Share of the total investment portfolio (FV)



Number of participations

10

Fair value (FV)

138
(in millions of €)

Weighted average discount rate

7.69%



Public Infrastructure

TINC invests in public infrastructure for the future such as roads, locks, public transport, social housing, and detention centres that form the backbone of a well-functioning, inclusive, and modern society.

Investments in public infrastructure generally take the form of a participation in a public-private partnership (PPP), through which a consortium of industrial and financial partners designs, builds, and finances public infrastructure. This infrastructure is then maintained by the consortium for a fixed contractual period, during which it is made available to a public partner for a fee. At the end of the contract, the infrastructure is transferred to the public partner.

All projects are public-private partnerships based on availability fees, usually under a DBFM or a DBFMO contract (Design, Build, Finance, and Maintain (and Operate)). This is an integrated contract form where the contractor is not only responsible for the financing, design, and construction of an asset, but also for its maintenance. All aspects of a project, from design to maintenance, are combined and allocated to a single party, which ensures more efficient project execution.

During the term of the contract, TINC receives a fixed fee for its PPP participations from public authorities in return for making the infrastructure available. This fee is not linked to the level of actual use, but covers the operating costs incurred for the maintenance of the infrastructure and the associated finance costs. Financing comes in the form of both debt capital from lenders and equity capital provided by TINC. This equity contribution is an essential part of the PPP structure. TINC thus enables its partners to focus on the design, realisation and maintenance of these projects.

Categories within Public Infrastructure

-  Mobility
-  Education
-  Accommodation

United Nations Sustainable Development Goals



TINC holds the public infrastructure for the complete life cycle from development and design, during construction, and through to maintenance and operation. It cooperates with local and international contractors in realising and maintaining these projects.

To date, TINC has contributed to the development of over €3 billion of vital public infrastructure through the PPP structure.

Public Infrastructure

Growth potential

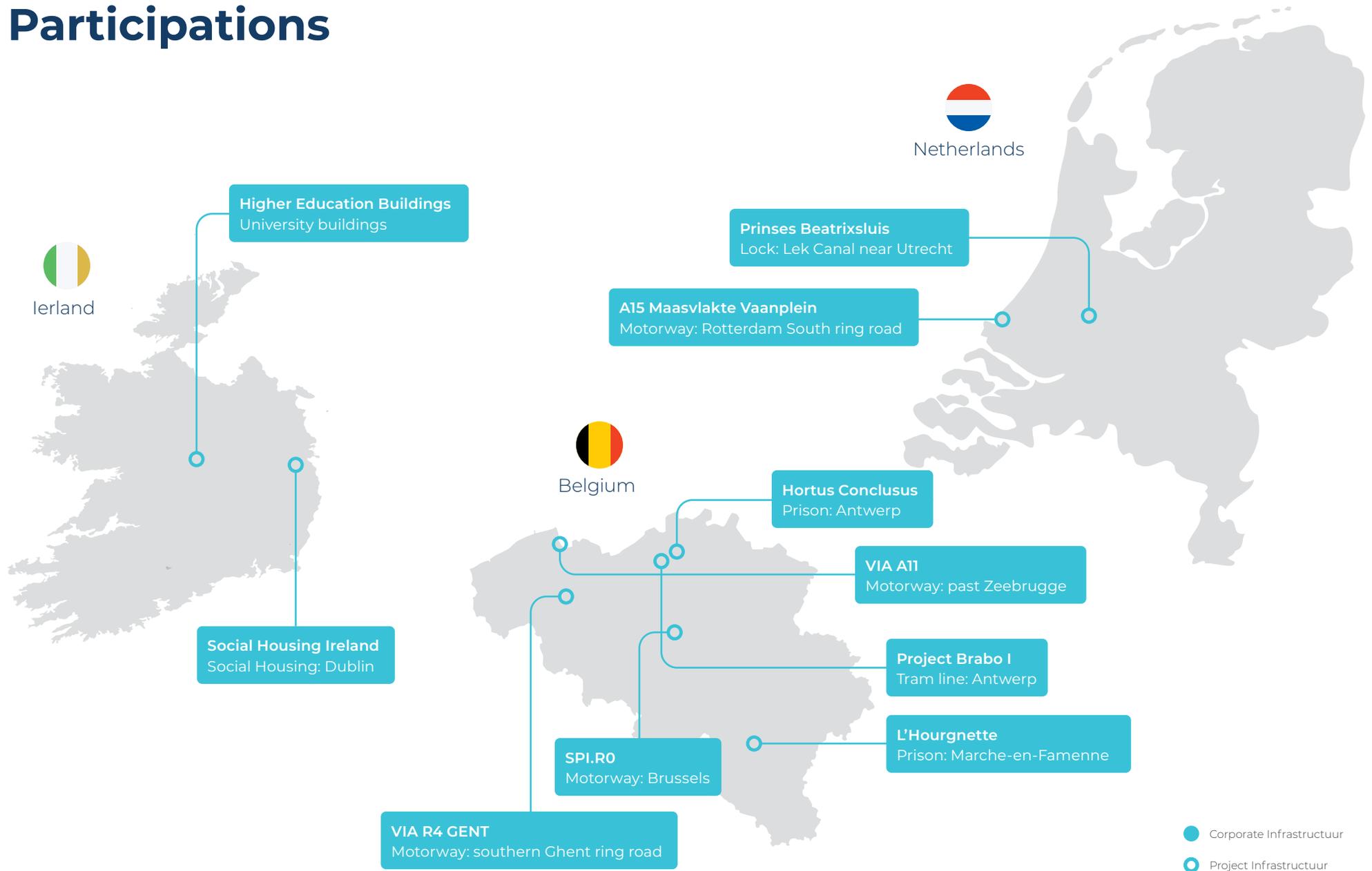
Public Infrastructure will inevitably evolve in today's complex and challenging society. Flexible, effective and inclusive forms of education, or safe and efficient mobility are only a few examples. Public authorities are faced with significant investment needs and these offer attractive growth opportunities for TINC.

To this end, TINC closely monitors developments concerning public tenders and public-private financing, in cooperation with its partners.



Public Infrastructure

Participations



Public Infrastructure

Country	Participation	Category	Public-sector counterparty	Status	Remaining contract term	Industrial partners
 Belgium	Brabo I		Flemish regional government	Operational	22	Besix NV, Frateur-De-Pourcq NV and Willemen NV (Franki)
	Hortus Conclusus		Belgian Federal Government	Under construction	26	Jan De Nul NV, EEG NV
	L'Hourgnette		Belgian Federal Government	Operational	13	Eiffage SA, Sodexo Belgium m SA
	SPI.R0		Flemish regional government	Under construction	32	Jan De Nul NV, Willemen Infra NV, Aclagro NV
	VIA A11		Flemish regional government	Operational	22	Jan De Nul NV, Willemen NV (Franki, Aswebo), Aclagro NV, Algemene Aannemingen Van Laere NV
	Via R4 Ghent		Flemish regional government	Operational	19	Besix NV, Stadsbader NV en Eiffage SA
 Netherlands	Maasvlakte-Vaanplein stretch of A15 motorway		State of the Netherlands	Operational	10	Ballast Nedam Infra BV, Strukton Civiel Projecten BV, Strabag AG
	Princess Beatrix Lock		State of the Netherlands	Operational	21	Besix NV, Jan De Nul NV, Martens & Van Oord Aannemingsbedrijf BV, Heijmans Infra BV
 Ireland	Higher Education Buildings		Department of Education	Operational	25	JJ Rhatigan & Company Unlimited Company, Sodexo Ireland Ltd
	Social Housing Ireland		Dublin City Council	Operational	21	Choice Ltd, John Sisk & Son Ltd

Public Infrastructure

Key developments

General

The participations showed a good operational performance during the reporting period. Performance discounts and penalties charged by public authorities remained minimal at 0.3% of total revenue and were in its entirety contractually passed on to subcontractors.

The majority of participations within the Public Infrastructure has obtained their availability certificate and are therefore fully operational, with the exception of participations SPI.RO (B) and Hortus Conclusus (B). These two participations are currently in various stages of construction.

Higher Education Buildings (IPR)

TINC invested in spring 2023 in the Irish DBFM PPP Higher Education Buildings project which aims to realize 6 new higher education buildings across Ireland. This is an investment commitment of €42 million for TINC for a 100% participation. The project with a value of €250 million will receive an availability fee as soon as the buildings are in operational use. The construction phase was fully completed by 31 December 2025 and the facilities have been made available. In the meantime, the buildings will be gradually put into use for teaching and research activities.

TINC has already invested €6 million in the project. The balance of the commitment (€36 million) will be invested in 2026, one year after the scheduled commissioning.



Public Infrastructure

Hortus Conclusus (B)

In September 2024, TINC acquired an equity interest in the consortium Hortus Conclusus of the contractors Jan De Nul and EEG. Hortus Conclusus is responsible for executing a DBFM PPP project that aims to realize a new detention complex for 440 detainees in Antwerp. This PPP project with a value of €200 million runs for 25 years and will receive availability fees paid by the Belgian Federal Government.

Construction works started in November 2023 with availability scheduled for 2026.

TINC has committed to invest around €13 million for an indirect participation of 50% in the project company. The actual investment by TINC will occur in 2027.

SPI.R0 (B)

In October 2024, TINC acquired an equity interest in SPI.R0, a consortium of the contractors Jan De Nul and Willemen. SPI.R0 is responsible for executing a DBFM PPP project for the redevelopment and maintenance of the Brussels Airport interchange on the Brussels Ring motorway. This PPP project with a value of €350 million has an operational term of 30 years and will receive availability fees from the Flemish Roads and Traffic Agency.

Construction works started in October 2024, with availability scheduled for 2028.

TINC has committed to invest around €17 million for an indirect participation of 45% in the project company. The actual investment by TINC will occur in 2028 once the infrastructure is available for use.

Key figures of the financial year

The Public Infrastructure segment includes ten participations with a fair value of €138.4 million.

At the end of the financial year, the total amount of outstanding investment commitments in the Public Infrastructure segment amounts to €65,5 million.

The portfolio result of the segment Public Infrastructure amounts to €10.5 million (a portfolio return of 7.4%).

The cash receipts stand at €12.9 million.

Public Infrastructure

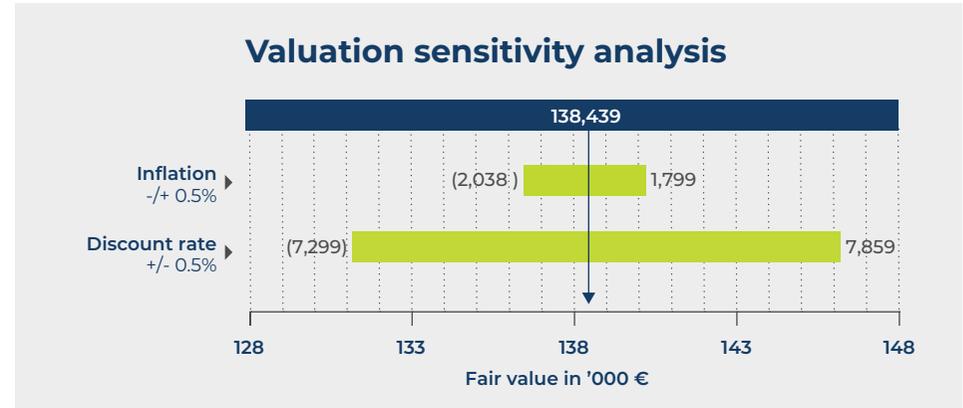
Financial key figures for the segment



¹ Repaid in full over the term of the infrastructure at a fixed rate of interest

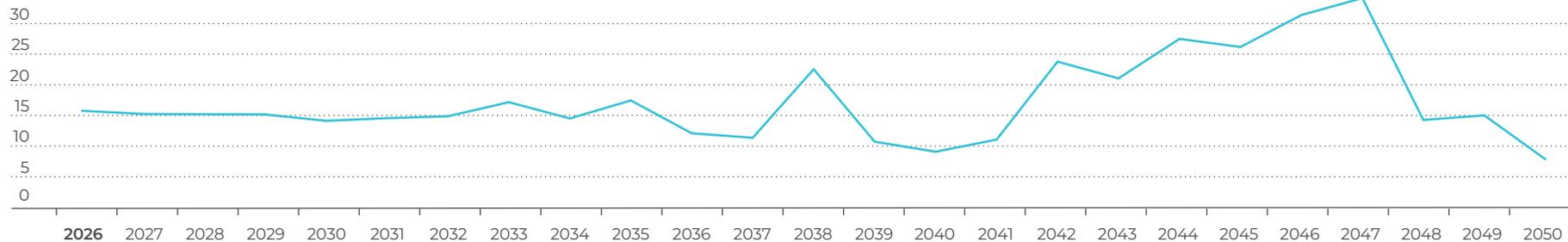


Basic valuation assumptions



Long-term cash flows - Public Infrastructure

Indicative annual cash flows to TINC (in millions of €) as at 31/12/2025



Public Infrastructure

Participations

A15 Maasvlakte-Vaanplein



A15 Maasvlakte-Vaanplein is a public-private partnership for the construction, financing, and long-term maintenance (DBFM) of roadworks to improve traffic flows and road safety on a 37-kilometre stretch of the A15 motorway south of Rotterdam that runs to and from the port. The project is a PPP based on an availability contract with a total construction cost of approximately €750 million. The public party in the partnership is Rijkswaterstaat, the Dutch executive agency for Infrastructure and Water Management. Construction was carried out by a consortium of construction companies that included Ballast Nedam, Strukton, and Strabag. The infrastructure was completed and taken into operation in 2016. The 20-year maintenance period runs until 2036.

Stake
24%



Brabo I



Brabo I is a public-private partnership set up for the construction, financing, and long-term maintenance (DBFM) of light rail infrastructure in the eastern part of Antwerp (extensions to Wijnegem and Mortsel/Boechout) and a maintenance depot in Wijnegem. The project provides a fast light rail link between Antwerp city centre and the more remote municipalities around the city. It enables e.g. a fast connection between the shopping centre in Wijnegem and Antwerp city centre. With a total construction cost of around €125 million, the project was developed by a consortium of construction companies that included Besix, Frateur-De-Pourcq, and Willemen and has been operational since 2012. A fee will be paid to the project over a period of 35 years (until 2047) for providing the infrastructure to De Lijn public transport operator and Flanders' Roads and Traffic Agency.

Stake
52%



Public Infrastructure

Participations

Higher Education Buildings



Higher Education Buildings is a public-private partnership created for the development, financing, and long-term maintenance (DBFM) of new university buildings at six locations in Ireland. With a total budget of €250 million, this project will deliver roughly 38,000m² of new space on campuses to accommodate 5,000 additional students.

The project is handled by a consortium made up of Irish construction group JJ Rhatigan & Company and Sodexo, with the latter taking care of maintenance and facilities services. This 25-year project, that will run until 2050, will become available later this year.

The 25-year project, which will run until 2050, will be operational in 2025.



Hortus Conclusus



Hortus Conclusus is a public-private partnership for the realisation, financing and long-term maintenance (DBFM) of a prison for 440 detainees in Antwerp. The project is a PPP based on an availability contract with a total realisation value of approximately €200 million. The public counterparty is the Regie der Gebouwen. It will be realised by a consortium of the contractors Jan De Nul and EEG. The project will be operational mid-2026 and has a duration of 25 years (until 2051).



Public Infrastructure

Participations

L'Hourgnette



L'Hourgnette is a public-private partnership for the construction, financing, and long-term maintenance (DBFM) of a detention centre for 300 detainees in the Belgian town of Marche-en-Famenne. L'Hourgnette is responsible for providing the infrastructure and various support services, for which it receives an availability fee from the Belgian Federal Government Property Agency. L'Hourgnette has engaged a consortium of contractors that includes Eiffage and Sodexo to operate the infrastructure and provide the support services. The project with a total construction cost of around €60 million has been operational since 2013 and will run for 25 years (until 2038).



Princess Beatrix Lock



The Princess Beatrix Lock is a public-private partnership for the construction, financing, and long-term maintenance (DBFM) of the Netherlands' largest inland navigation lock. Located in the Lek Canal, the most important waterway connection between the ports of Rotterdam and Amsterdam, the lock is used by around 50,000 vessels per year.

The project is a PPP based on an availability contract with a total nominal value of approximately €178 million. The public party in the partnership is Rijkswaterstaat, the Dutch executive agency for Infrastructure and Water Management. Construction was handled by a consortium of construction companies that includes Besix, Jan De Nul, Heijmans Infra, and Martens & Van Oord Aannemingsbedrijf. The infrastructure was completed and taken into operation in 2016. The 30-year maintenance period runs until 2046.



Public Infrastructure

Participations

Social Housing Ireland



Social Housing Ireland is a public-private partnership for the construction, financing, and long-term maintenance of the first development of social housing units around Dublin. Building work was completed in 2021.

The public-private partnership with the Department of Housing and Dublin City Council includes 534 residential units at six locations in the Dublin area, on Ireland's east coast. The urgently needed new dwellings, which form part of a wider plan to tackle Ireland's housing shortage, were built by John Sisk & Son. Choice Housing is responsible for maintenance and service provision.

The project has a construction cost of approximately €120 million, and a fee will be paid for the provision of the residential units over the 25-year contract term (up to 2046).



SPI.R0



SPI.R0 is a public-private partnership for the construction, financing, and long-term maintenance (DBFM) in relation to the redevelopment and maintenance of the Brussels Airport interchange on the Brussels Ring motorway.

The consortium consisting of the contractors Jan De Nul and Willemen, and TINC is responsible for the design, the building, the financing and the maintenance of the infrastructure in return for availability fees paid by the Flemish Agency for Roads and Traffic.

The project with a value of around €350 million has a term of 34 years (until 2058). Construction works started in October 2024 with availability expected in 2028.



Public Infrastructure

Participations

Via A11



Via A11 is a public-private partnership for the construction, financing, and long-term maintenance (DBFM) of a 12-kilometre motorway link to connect the port of Zeebrugge with inland areas. This road was opened early September 2017.

The construction cost of the project was approximately €450 million. Via A11 NV is responsible for providing the infrastructure, for which it relies on a consortium of contractors that includes Jan De Nul, Aswebo, Franki Construct, Aclagro, and Algemene Aannemingen Van Laere. The project has a term of 30 years (up to 2047).

Via R4 Ghent



Via R4 Ghent is a public-private partnership for the closure, financing, redevelopment, and long-term maintenance (DBFM) of the R4 ring road around Ghent. The construction cost of the project was approximately €70 million and the redeveloped ring road was opened in 2012. The public party in this partnership is Flanders' Roads and Traffic Agency. Via R4 Gent NV is responsible for providing the infrastructure, for which it relies on a consortium of contractors that includes Antwerpse Bouwwerken (Eiffage), Besix, and Stadsbader. The project has a term of 30 years (up to 2044).

Stake

39.06%



Stake

74.99%



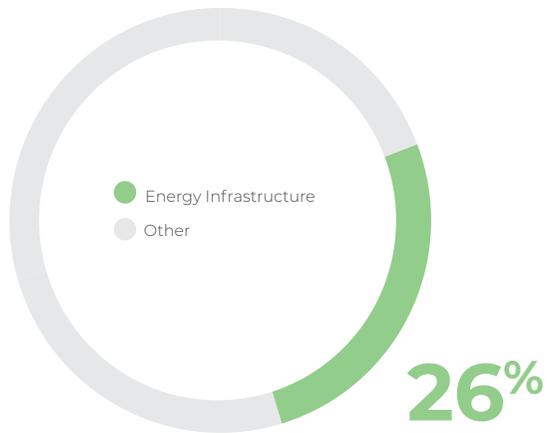


Energy Infrastructure

Energy Infrastructure

Key figures

Share of the total investment portfolio (FV)



Number of participations

12

Fair value (FV)

188
(in millions of €)

Weighted average discount rate

10.03%



Energy Infrastructure

TINC has long been aware of the urgency and scope of the climate challenge and the role of the energy transition. TINC invests in many renewable energy participations, showing commitment to the transition to a low-carbon society.

The participations of TINC include both the generation and storage of electricity. They include onshore windfarms, solar farms and a battery storage system in Belgium, Ireland and the Netherlands. TINC also provides a subordinated loan to finance an offshore windfarm in Belgium with a total installed capacity of approximately 165 MW.

These participations obtain income from the sale of power, support mechanisms, or a combination of the two, whereby profitability is largely driven by the actual power generation, the evolution of the short and long-term power price, and the level of support under green energy support mechanisms.

Growth potential

A solid and consistent sustainability policy on a European, national, and international level creates significant opportunities for investment and growth in energy infrastructure.

TINC closely follows developments in relation to the energy transition, and plans to continue investing actively in this area in the future. TINC cooperates with renowned developers and operators in the energy transition domain.

Categories within Energy Infrastructure

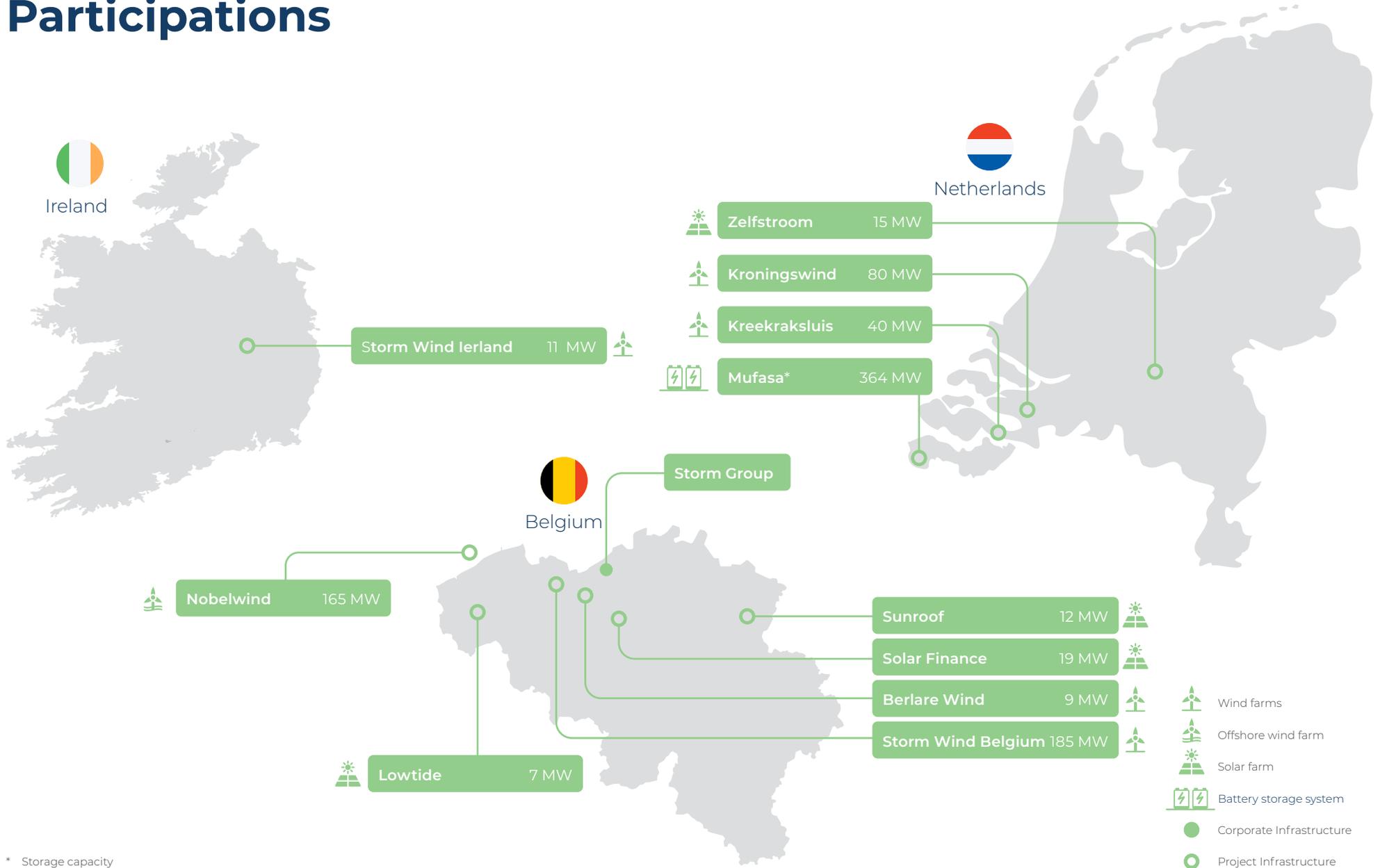
-  Onshore wind
-  Offshore wind
-  Solar
-  Battery storage

United Nations Sustainable Development Goals



Energy Infrastructure

Participations



* Storage capacity

Energy Infrastructure

Support mechanisms

Country	Technology	Support mechanism for green energy
 Belgium		<ul style="list-style-type: none"> Onshore wind farms in Flanders receive a subsidy per MWh produced that is paid by the Flemish government over a period of 10 to 15 years in the form of Green Certificates (GSCs). The subsidy per MWh is different for each windfarm, is not indexed, and is paid on top of the sale of the power produced. For windfarms built from 2014 onwards, this mechanism is variable over time and depends partly on movements in the market power prices. When power prices in the market price are higher, the subsidy is lower, and vice versa. The support mechanism in Wallonia allows renewable energy producers to enjoy Green Certificates (GSCs) over a period of 15-20 years in addition to the sale of power produced. The number of GSCs received per MWh depends on three factors: the amount of CO₂ saved, the evolution of ENDEX prices and a cap (called the 'ceiling') that takes into account when the GSCs are reserved.
		<p>The subsidy for Nobelwind at sea in Belgium is a fixed amount per MWh produced that is paid by the Belgian Federal Government. This subsidy is paid over a longer period than the term of the subordinated loan provided by TINC. The subsidy per MWh produced is not indexed. The power production is sold in the market.</p>
		<p>The subsidy for solar farms of Tinc in Flanders is a fixed amount per MWh of power generated that is paid by the Flemish government in the form of green certificates over a period of 20 years. The subsidy per MWh is different for each solar farm and is not indexed. Solar farm owners also receive a price for the power sold locally or on the market.</p>
 Netherlands		<p>The subsidy for onshore wind farms in the Netherlands is an amount per MWh produced that is paid over a period of 15 years by the Dutch Government under the 'Subsidie Duurzame Energie' or 'SDE' scheme. The subsidy per MWh is different for each windfarm and is not indexed. The subsidy is variable over time and depends on power prices in the market, while the windfarm owner also receives a price for the power sold in the market. When power prices in the market price are higher, the subsidy is lower, and vice versa. In addition, a minimum and maximum amount per windfarm is set for the subsidy per MWh produced.</p>
 Ireland		<p>The subsidy for onshore windfarms in Ireland is a fixed amount per MWh of power generated that is paid by the Irish government in the form of a fixed Renewable Energy Feed-in Tariff (REFIT) over a period of 15 years. The subsidised price per MWh is different for each windfarm, is indexed, and includes the market price of the electricity. If the market price is higher than the subsidised price, the operator will receive the higher market price.</p>

Energy Infrastructure

Key developments

Power production - onshore wind farms

During the past financial year, the power production of the onshore wind farms amounts to 421 GWh (pro rata the share of TINC). Overall wind conditions during the financial year were slightly below expectations.

Power production – solar farms

The power production of the solar farms amounts to 28 GWh (pro rata the share of TINC). Total power production was above expectations, as there were more hours of sunshine during the financial year than projected.

Evolution of power prices

The evolution of the market power price is an important factor for the result of energy participations. The market power prices were volatile and showed a downward trend over the reporting period.

An amount is usually deducted from the gross projected revenues that the energy participations expect to receive from the sale of the power production. This amount consists of two components. On the one hand, profile risk is taken into account, being the principle that when there is a lot of wind or sun, the power supply in the market sometimes exceeds demand, resulting in a lower power price during that period. As the number of wind and solar farms increases year after year, the profile risk also increases, which is expected to increase the discount on projected power prices in the coming years.



Energy Infrastructure

On the other hand, imbalance risk is taken into account. This is a discount that is applied when the effective power production at a certain point in time deviates from the projected production shortly before. The buyer of this power will therefore apply a discount on the market power price to cover the cost of keeping the network in balance at all times.

Mufasa (NL)

On 17 February 2025, TINC announced an investment for an amount of €61 million in Project Mufasa, one of the largest battery storage systems (BESS) in the EU. The project will be realised at the North Sea Port Vlissingen, a major hub for renewable energy in the Netherlands. Operational commissioning is expected in the first half of 2027. It replaces a former coal-fired power plant with access to the high-voltage grid from TenneT and represents an important step forward in supporting the transition to renewable energy in the Netherlands by strengthening the critical energy infrastructure.

TINC invests €61 million in Project Mufasa for a preferred equity stake of 36.67%.

Storm Group (B)

In February 2024, TINC and Flemish investment company PMV jointly committed (each for half) €60 million in growth financing to Storm Group for the realisation of an ambitious investment program. These funds were used for battery storage and a network of fast-charging stations, among other things. By the end of 2025, the entire amount had been fully funded.

Storm Wind Belgium (B)

In November 2025, TINC invested in a new onshore wind farm located in Mourcourt, the second wind farm of Storm in Wallonia. The wind farm consists of three wind turbines with a total capacity of 10.8 MW and is located along the E429 motorway in Tournai. Early 2026, construction will start with power production expected to commence in the course of 2027. The wind farm will supply sustainable power to approximately 7,000 households.

Solar power participations (B)

The Flemish government is currently preparing a potential amendment to the support mechanism for large solar power installations. Under this reform, green energy certificates would no longer be awarded during periods of negative power prices. The implementation of this measure and its possible impact on the portfolio of TINC of solar power installations is still unclear.

Key figures of the financial year

The Energy Infrastructure segment includes 12 participations with a fair value of €187.7 million. During the financial year, TINC committed €61 million to the new participation Mufasa, the largest battery storage system in the Netherlands.

At the end of the financial year, the total outstanding contractual investment commitments in the Energy Infrastructure segment amounts to €21.7 million.

During the financial year, TINC effectively invested €69.8 million in Mufasa, Storm Group and Storm Wind Belgium. The portfolio result of the Energy Infrastructure segment amounts to €7.4 million (a portfolio return of 6.1%).

The cash receipts income stand at €11.4 million.

Energy Infrastructure

Financial key figures for the segment

Weighted average debt ratio (not including offshore)

51.4%

(in years)

31 December 2024: **52.5%**

Weighted average remaining maturity of debt¹

10.2

(in years)

31 December 2024: **12.3**

¹ Repaid in full over the term of the infrastructure at a fixed rate of interest excl. Mufasa and Storm Group

Basic valuation assumptions

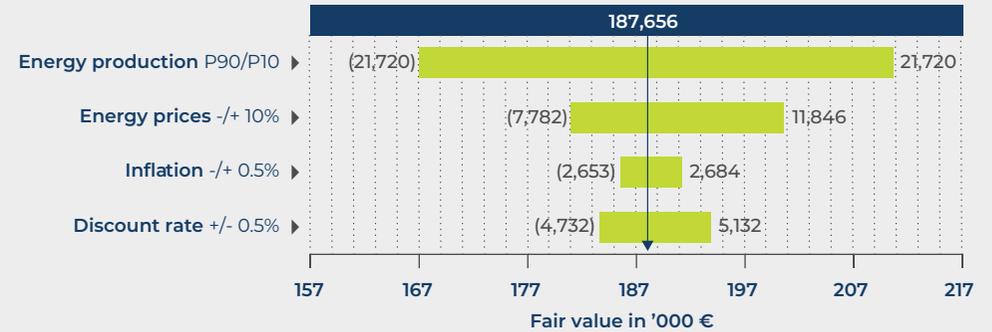
Inflation

2%

Weighted average discount rate

10.03%

Valuation sensitivity analysis



Energy production

The P50 probability scenario corresponds to estimated generation depending on future irradiation or wind speed values that has a 50% probability of actually being realised.

Energy prices

Assumptions based on future market prices and projections from independent advisors.

Long-term cash flows - Energy Infrastructure

Indicative annual cash flows to TINC (in millions of €) as at 31/12/2025 (excluding Mufasa and Storm Group).



Energy Infrastructure

Participatie

Mufasa

In February 2025, TINC invested in Project Mufasa, the largest battery storage system in the Netherlands and one of the largest in Europe. Project Mufasa will be realised in North Sea Port Vlissingen, on the site of a former coal-fired power plant with direct connection to TenneT’s high-voltage grid.

Project Mufasa will be able to store and release 1,400 MWh of energy with a capacity of 350 MW, meeting the daily consumption of more than 200,000 households. The plant will be operational in the first half of 2027 and will contribute to strengthening the Dutch energy infrastructure and the integration of renewable energy.

This represents an investment commitment of approximately €61m for TINC in return for a 36.67% preferred equity stake in the project.



Stake

36.67%



Energy Infrastructure

Participations

Berlare Wind



Berlare Wind is an onshore windfarm in the municipality of Berlare in Belgium. The windfarm is made up of four Enercon E-82 2.3 MW wind turbines with a total output of 9.5 MW.

Kreekraksluis



Kreekraksluis windfarm is an onshore windfarm on and near the Kreekraksluizen locks in the Scheldt-Rhine Canal in the municipality of Reimerswaal in the Dutch province of Zeeland. The windfarm has 16 Nordex turbines with a total capacity of approximately 40 MW.

Stake
49%



Stake
43.65%



Energy Infrastructure

Participations

Kroningswind



Kroningswind is an onshore windfarm on the island of Goeree-Overflakkee in South Holland, located on farmland between the towns of Stellendam and Middelharnis. The windfarm consists of 19 Vestas turbines with a total capacity of approximately 80 MW.

Lowtide



Lowtide is made up of 23 solar power plants in Flanders with a total generation capacity of 6.7 MWp. The power is mostly used by local industrial customers.

Stake

100%



Stake

99.99%



Energy Infrastructure

Participations

Nobelwind



Nobelwind is an offshore windfarm located 46 km off the Belgian coast. The windfarm consists of 50 MHI Vestas wind turbines with a total capacity of 165 MW.

Solar Finance



Solar Finance consists of 48 solar power plants in Flanders with a total generation capacity of 18.9 MWp. The power is mostly used by local industrial customers.

Stake
N/A



Stake
87.43%



Energy Infrastructure

Participations

Storm Group



Storm Group is a Belgian developer and operator of renewable energy projects. In addition to the realisation of new wind farms, accommodated since 2011 under Storm Wind Belgium and Storm Wind Ireland, Storm Group is also planning some large-scale battery storage projects and a network of fast charging stations for electric vehicles in partnership with Q8. For TINC, the commitment to Storm Group amounts to €30 million. This investment commitment is expected to be effectively invested during 2025.

Storm Wind Belgium



Storm Wind Belgium is a portfolio of onshore windfarms in Belgium. The portfolio consists of 56 turbines with a total capacity of approximately 185 MW.

Stake
N/A



Stake
from
39.47%
to
45%



Energy Infrastructure

Participations

Storm Wind Ireland



Storm Wind Ireland is an onshore windfarm in County Offaly, Ireland. The windfarm has four turbines with a total capacity of approximately 11 MW.

Sunroof



Sunroof consists of 19 solar power generation facilities (17 in Flanders and 2 in Wallonia) with a total production capacity of 11.7 MW. A substantial part of the power is used locally, while the remainder is fed into the grid.

Stake

95.6%



Stake

50%



Energy Infrastructure

Participations

Zelfstroom



Zelfstroom operates a portfolio of solar power systems installed on residential rooftops in the Netherlands. The solar systems are rented to private homeowners. Through its hire purchase concept, Zelfstroom has facilitated the roll-out of solar power systems and accelerated the shift towards the energy transition and energy independence. The company does not rely on subsidies or support mechanisms.

Since 2014, Zelfstroom has installed solar power systems for approximately 25,000 homeowners and SMEs under its hire purchase model, enabling its customers to make their homes and businesses more sustainable.

The portfolio in which TINC has invested, comprises around 1,520 rental agreements with a capacity of 19 MWp.

Stake

90%



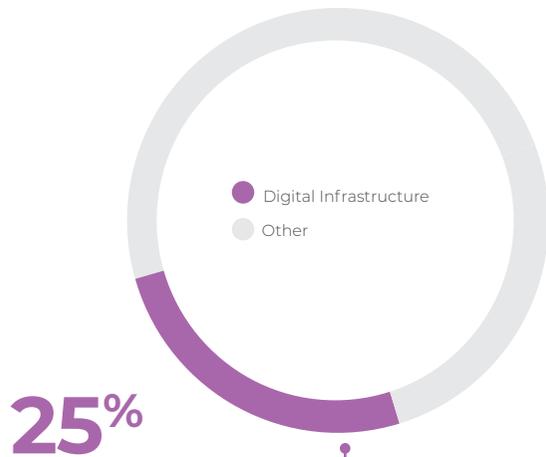


Digital Infrastructure

Digital Infrastructure

Key figures

Share of the total investment portfolio (FV)



Number of participations

3

Fair value (FV)

180
(in millions of €)

Weighted average discount rate

9.76%



Digital Infrastructure

Digital Infrastructure includes technologies and systems that support the production, management, and use of digital data, services, and applications. Digital Infrastructure is of vital importance to modern economic activities, social interaction, and public services and is the foundation for a connected and data-driven world.

Key components include network infrastructure, such as high-performance fibre optic networks and transmission masts for mobile networks, and data centres for data management and storage. The development of digital infrastructure is strongly driven by the ongoing growth in demand for technical services and data storage.

The revenue model for digital infrastructure typically consists of income from the rental of network or storage capacity to a variety of customers and users.

Growth potential

Digital infrastructure often improves existing traditional infrastructure. Smart mobility, for example, adds value through real-time data exchange over connected networks. The use of digital infrastructure can, therefore, lead to more efficient and more effective use in various industries, including traditional infrastructure.

Digitisation requires significant investment and is, therefore, a major priority in the investment and growth ambitions of TINC.

Categories within Digital Infrastructure

 Data networks

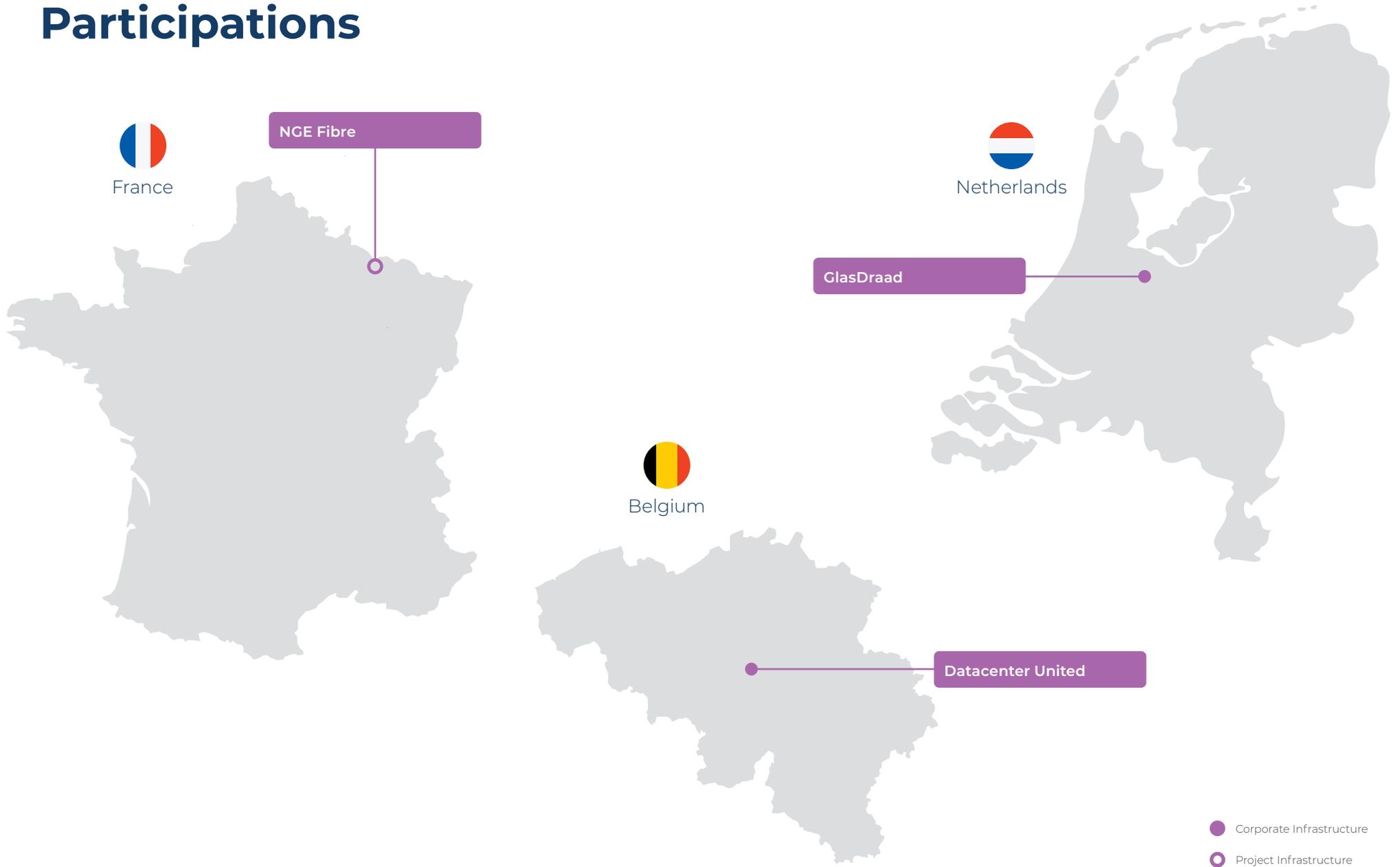
 Data centres

United Nations Sustainable Development Goals



Digital Infrastructure

Participations



Digital Infrastructure

Key developments

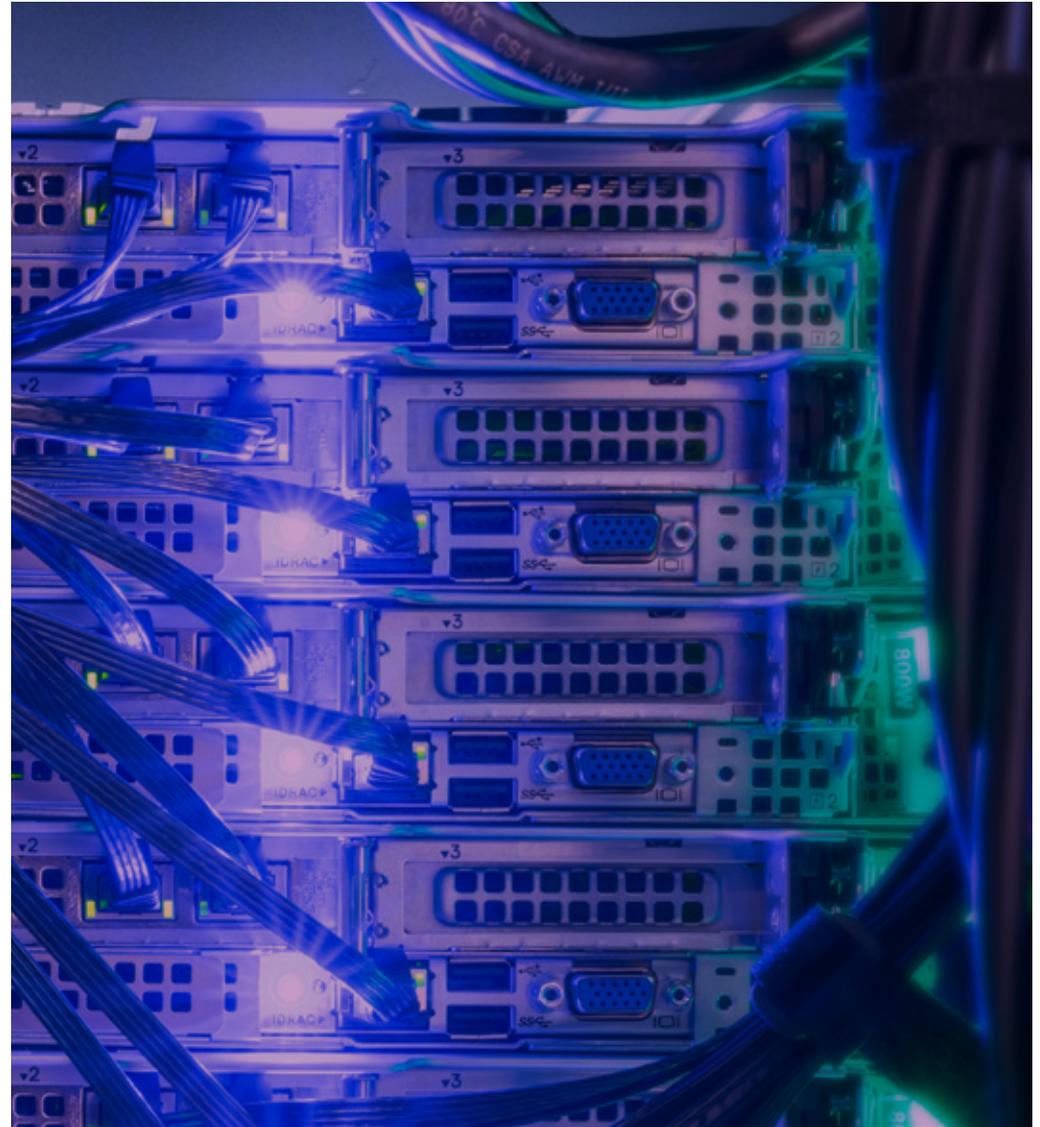
Datacenter United (B)

On 28 February 2025, the partial sale of an interest in Datacenter United and the acquisition of Proximus' Belgian data centres was completed. The financial impact of the transaction was reflected in the annual results on 31 December 2024.

The combination of the proceeds from the partial sale and the additional investment in Datacenter United to finance the acquisition of the Proximus data centres resulted in a net investment of approximately €45 million for TINC.

In September, Datacenter United raised a senior financing package of €120 million from a consortium of banks consisting of Belfius Bank, DNB and NIBC Bank. The new financing package provides Datacenter United with a flexible capital structure to support its ambitious growth and acquisition plans. As a result of the repayment of shareholder loans, TINC received €19 million, in proportion to its 47.5% economic interest in Datacenter United.

During the financial year, the management team was strengthened to support the further growth of the group.



Digital Infrastructure

NGE Fibre

NGE Fibre is the operator of two operational fibre concessions (Losange and Rosace) in the north-east of France with around €1.5 million connections by the end of 2025. TINC invests alongside NGE Concessions and the asset manager Aberdeen.

Following the successful debt refinancing of Losange in May 2025 TINC received a repayment from NGE Fibre for an amount of €4.8 million.

GlasDraad (NL)

Pieter Bakhuis succeeded Pieter van Grunsven on 1 April 2025 as the new CEO of GlasDraad. Pieter Bakhuis held previously various leading positions in the Dutch telecoms market. Pieter van Grunsven will, as a director of the joint venture and as an advisor to the management team, remain involved in the further development of GlasDraad.

During 2025, demand bundling was successfully rolled-out with new clusters in Zeeland (Veere and Schouwen-Duivenland, Noord-Beverland en Reimerswaal) as a result of which GlasDraad now has the prospect of realizing connections for around 140,000 homes.

Key figures for the financial year

The Digital Infrastructure segment includes three participations with a fair value of €180.1 million.

At the end of the financial year, the total outstanding contractual investment commitments in the Digital Infrastructure segment amounts to €8.3 million.

During the financial year, TINC invested €73.3 million in Datacenter United and GlasDraad.

The portfolio result of the Digital Infrastructure segment amounts to €19.6 million (a portfolio return of 14.7%).

The cash receipts amount to €46.0 million.

Digital Infrastructure

Financial key figures for the segment

Weighted average debt ratio

35.5%

31 December 2024: 36.2%

Weighted average remaining maturity of debt

6.1

(in years)

31 December 2024: 13.3

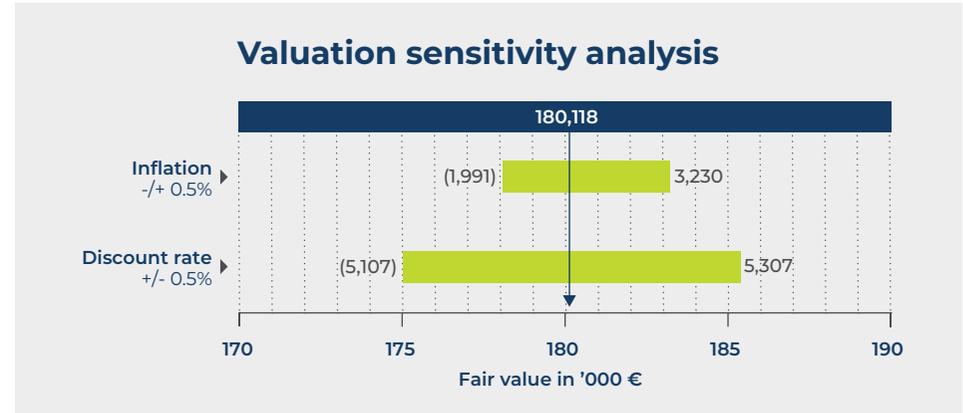
Basic valuation assumptions

Inflation

2%

Weighted average discount rate

9.76%



Digital Infrastructure

Participation

Datacenter United

Datacenter United owns and operates 13 data centres in Belgium and provides scalable and reliable colocation services and related services (such as connectivity) to a wide range of customers. As the only Belgian player, Datacenter United has a TIER IV data centre, the highest attainable security level.

TINC acquired a 75% stake in Datacenter United in 2020. After a number of acquisitions, the company has grown from a small local player to an established presence in the Belgian data centre landscape with 9 state-of-the-art Tier III/IV data centres strategically located at 8 sites in Flanders and Brussels and offering colocation services. Here, critical applications and data of companies are housed in optimal conditions in secure server racks. In October 2024, TINC reached an agreement to divest its economic stake in Datacenter United to 47.5% with a partial sale to Cordiant Digital Infrastructure Limited, an investor specialising in digital infrastructure. Together with Cordiant, TINC will provide to Datacenter United additional capital for the acquisition of the Belgian data centre activities of Proximus, as a result of which Datacenter United now has 13 data centres, with the possibility of expansion at the existing locations. The company is thus well positioned to respond to the increasing demand for digital infrastructure. With a strong balance sheet and ambitious shareholders, Datacenter United is in an excellent position to capitalise on consolidation opportunities and to further expand its customer base.



Stake

47.5%



Digital Infrastructure

Participation

NGE Fibre

NGE Fibre is a bundle of operational fibre optic network concessions located in France's Grand Est region, near the Belgian border.

These networks are part of France's 'Plan Très Haut Débit' investment programme, which aims to roll out super-fast internet access in the French regions. With a joint coverage that extends to approximately 1.4 million homes, of which nearly 1 million homes have already been activated, these networks are operated as 'neutral and open networks'. This means that the infrastructure is available for rent or lease by any network operator looking to scale up their network capacity.

Recurring fees are received from these network operators, who deliver their content to end users via the network. Due to the long-term concessions in combination with the subsidies granted, the networks have a natural monopoly position and long-term cash flow prospects. Construction of the networks has been completed and commercialisation is ongoing.



Stake

7.26%



Digital Infrastructure

Participation

GlasDraad

GlasDraad was founded in 2017 on the initiative of TINC to provide residents and businesses in rural parts of the Netherlands access to a super-fast, reliable, and affordable fibre optic network.

GlasDraad creates network connections based on actual demand from residents and companies who do not yet have broadband internet access. It then operates these networks based on an ‘open access’ model, which means that multiple service providers can provide customised content and packages to their customers over the GlasDraad network. GlasDraad receives recurring fees from internet service providers who deliver their content over the network to end users, as well as fees from end users.

In April 2023, GlasDraad sealed a partnership deal with Dutch company Glaspoort, a joint venture of KPN and APC (the administration and investment arm of Dutch public pension fund ABP), which is also active in the roll-out of fibre optic networks in the Netherlands. The two partners’ geographic complementarity enables them to considerably accelerate the roll-out of superfast fibre optic internet in the Netherlands: GlasDraad operates mainly in rural areas, while Glaspoort operates in smaller municipalities, villages, and industrial estates. Under this partnership, Glaspoort acquired a 50% stake in GlasDraad, with an option to acquire a 100% stake in the long term at a price to be based on, among other things, the number of connections and the number of active users of the network.



Stake

50.01%



TINC and Glaspoort will jointly invest in GlasDraad’s development capacity in order to achieve their roll-out ambitions in the Netherlands. The pooled expertise of Glaspoort and GlasDraad and the use of the latest technologies will undoubtedly benefit the customer’s experience. The two companies’ open access network will offer access to telecommunications providers.



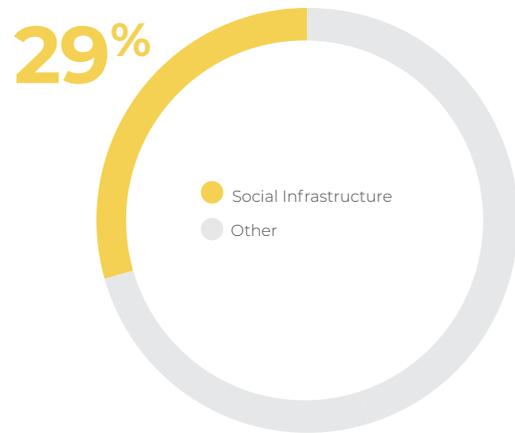
Social Infrastructure



Social Infrastructure

Key figures

Share of the total investment portfolio (FV)



Number of participations

8

Fair value (FV)

207
(in millions of €)

Weighted average discount rate

8.84%



Social Infrastructure

Social Infrastructure includes a variety of real estate assets with a socially important function in sectors such as health, well-being, housing, mobility, and scientific research.

The investments of TINC in Social Infrastructure make life easier for companies, organisations, and users, enabling them to focus on their core activities and services and thus boosting the social return on this real estate.

The revenue model for Social Infrastructure consists mainly of relatively predictable income that often grows in line with inflation.

Categories within Social Infrastructure

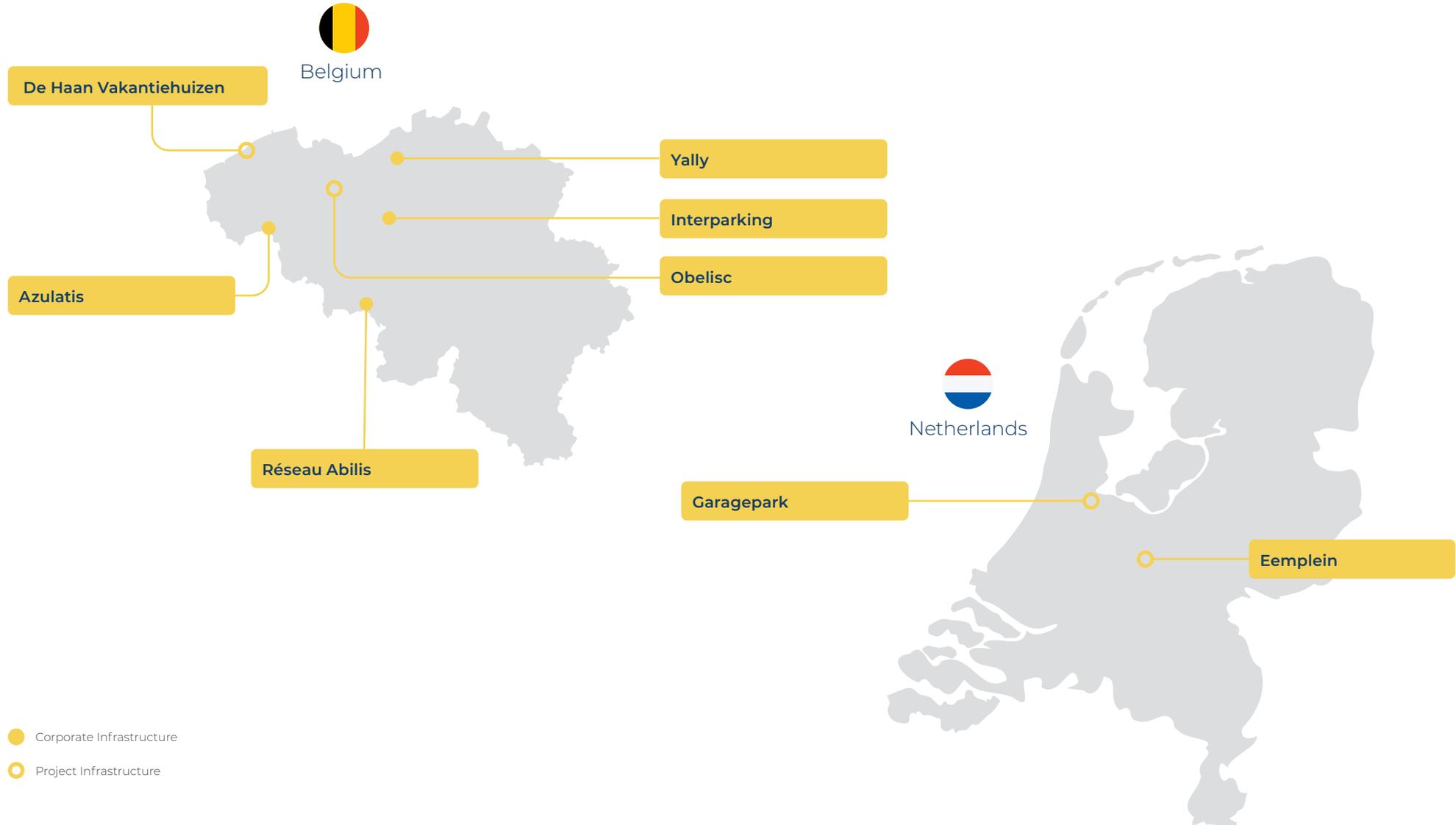
-  Care
-  Leisure
-  Mobility
-  Accommodation
-  Research
-  Circularity

United Nations Sustainable Development Goals



Social Infrastructure

Participations



Social Infrastructure

Key developments



Azulatis (B)

TINC completed its investment in Azulatis, market leader in industrial water management in Flanders.

Through a Water-as-a-Service model, Azulatis offers customised solutions for companies with high water consumption, including in the food, chemical, agricultural and healthcare sectors. The company was formed from the spin-off of the industrial arm of De Watergroep and today already serves some 50 customers. Thanks to the cooperation with TINC, Azulatis can further expand its activities and commit to innovation, including through circular water solutions such as the reuse of wastewater.

TINC invests €11 million for a 49% stake. This investment fits within the strategy to invest in sustainable infrastructure projects that respond to societal challenges such as climate change and water availability.

Interparking (B)

In December 2025, TINC, together with Infravest BV – the strategic infrastructure partnership between Gimv, WorxInvest and Belfius – made a joint investment of €100 million in Interparking. AG Insurance and AG Real Estate jointly transferred an indirect minority interest to a consortium of investors, including TINC/Infravest, the international infrastructure investor Northleaf Capital and Hedera, the Belgian government agency responsible for financing long-term nuclear obligations.



Social Infrastructure

Interparking, headquartered in Belgium, is a leading player in the European parking sector. The company operates in 16 countries and manages more than 2,000 car parks with nearly 800,000 parking spaces (www.interparking.be). This investment gives TINC access to long-term cash flows in a sector that contributes significantly to the transition towards smart and sustainable mobility solutions.

This represents an investment of €50.5 million for TINC.

Garagepark (NL)

TINC invested €10.5 million during the financial year under its existing €25 million commitment for the realisation of new GaragePark sites in Den Bosch, Nieuwegein, Wateringen and Haarlem. In total, TINC has already invested €22 million for sites on 14 locations across the Netherlands.

Yally (B)

TINC invested €10.5 million under its existing €40 million commitment to Yally during the financial year. Yally has by now a portfolio of about 337 rental properties over 40 buildings in Flanders. These properties are refurbished to improve energy efficiency and the living comfort of the tenants. Yally is also committed to densifying the urban environment, using innovative solutions made possible by modern prefabricated building solutions. This not only minimises the nuisance within a busy urban environment, but also increases the speed at which new residential units are brought to market. Yally aims to become the high-quality landlord of the future by injecting quality and capital into the rental market.



Key figures for the reporting period

The Social Infrastructure segment includes eight participations with a fair value of €207.0 million.

At the end of the financial year, the total outstanding contractual investment commitments in this segment amounts to €7.5 million. This includes commitments to the participations Yally and GaragePark.

During the financial year, TINC effectively invested under its commitments €82.4 million in the participations Azulatis, GaragePark, Interparking and Yally.

The portfolio result of the Social Infrastructure segment amounts to €13.9 million (a portfolio return of 12.0%).

The cash receipts amount to €5.5 million.

Social Infrastructure

Financial key figures for the segment

Weighted average debt ratio

36.1%

31 December 2024: 36.5%

Weighted average remaining maturity of debt

8.6

(in years)

31 December 2024: 13.1

Basic valuation assumptions

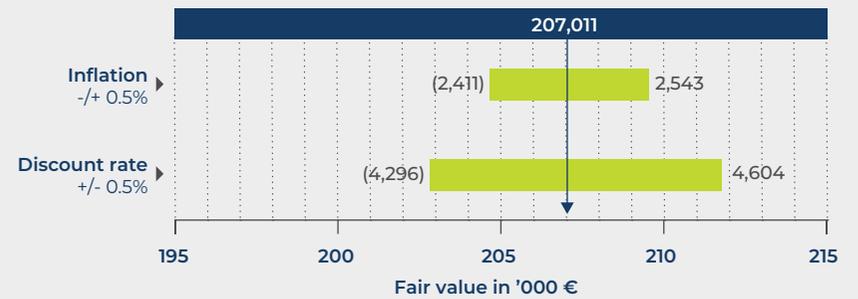
Inflation

2%

Weighted average discount rate

8.84%

Valuation sensitivity analysis



Social Infrastructure

Participation

Azulatis

TINC completed on 30 June 2025 the investment in Azulatis, market leader in Flanders in industrial water management.

Through a Water-as-a-Service model, Azulatis offers tailor-made solutions for companies with high water consumption, including in the food, chemicals, agriculture and healthcare sectors. The company was created from the spin-off of the industrial arm of De Watergroep and serves about 50 customers today.

With TINC joining, Azulatis can keep growing and focus on innovation, like circular water solutions, such as reusing wastewater.

TINC invests about €11m for a 49% stake in Azulatis.



Stake

49%



Social Infrastructure

Participatie

Interparking

In December 2025, TINC made a €50.5 million investment in Interparking.

AG Insurance and AG Real Estate jointly transferred an indirect minority stake to a consortium of investors, including TINC, international infrastructure investor Northleaf Capital, and Hedera, the Belgian government agency responsible for financing long-term nuclear obligations.

Interparking, headquartered in Belgium, is a leading player in the European parking sector. The company operates in 16 countries and manages more than 2,000 parking garages with nearly 800,000 parking spaces.

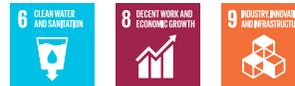
www.interparking.be

This represents an investment of €50.5 million for TINC.



Stake

N/A



Social Infrastructure

Participations

De Haan Vakantiehuisen



De Haan Vakantiehuisen owns 347 holiday homes at the Center Parcs holiday park in De Haan.

Located in the Belgian coastal town of De Haan, 500 metres from the beach, the holiday park covers 333 hectares, has a large tropical water park and offers leisure activities such as shopping, dining, bowling and many outdoor sports. The holiday park is operated by Pierre & Vacances, the European leader in tourist accommodation, under the Center Parcs De Haan brand.

De Haan Vakantiehuisen receives inflation-linked rental payments from Pierre & Vacances under a long-term lease agreement. Pierre & Vacances is responsible for the operation, maintenance and repairs of the holiday cottages.

Stake
12.5%



GaragePark



Headquartered in Blaricum (NL), GaragePark develops and operates innovative multifunctional storage and work spaces.

GaragePark has built and developed more than 50 parks in the Netherlands, with approximately 5,000 individual garage units. These units are an ideal place for SMEs to safely store equipment and stock or to carry out occasional work. GaragePark sets itself apart by offering proximity, 24/7 access, secure and low-maintenance storage units, and by generating its own energy through solar panels. The GaragePark concept is an efficient tailor-made solution for small businesses such as plasterers, painters, plumbers, as well as for online retailers, event organisers, city logistics, and in general for all SME owners. TINC has committed to invest €25 million over the period 2022-2025 as GaragePark develops new parks.

www.garagepark.nl

Stake
62.5%



Social Infrastructure

Participations

Obelisc



Right in the heart of Belgium’s largest biotech cluster in Ghent stands Obelisc, a state-of-the-art business centre dedicated to supporting biotech companies.

This ultra-modern business centre has separate units available to let and offers extensive support and resources for ambitious companies, enabling them to maximise their growth and develop the groundbreaking medical advances of tomorrow. Obelisc offers 7,500m² of fully modular laboratory and office space and counts firms such as Johnson & Johnson among its customers.

www.obelisc.be

Eemplein car park



The Eemplein car park is located in the Dutch city of Amersfoort and has 625 underground parking spaces. The plaza above it has a combination of shops, offices, flats and recreation facilities. Above the car park there is a Pathé cinema, an Albert Heijn supermarket, a MediaMarkt store and multiple apartment complexes.

The income is generated through the sale of short-term parking tickets, prepaid parking cards, and subscriptions for residents and businesses. The variety of activities above the car park, in an environment where development is in full swing, makes the car park an attractive participation.

Stake

50%



Stake

100%



Social Infrastructure

Participations

Réseau Abilis



Réseau Abilis comprises a growing network of specialised residences that provide life-long residential care to people with special needs at 26 sites in Wallonia and Brussels in Belgium, as well as in France and the Netherlands. The residences house about 1100 people with a wide range of intellectual disabilities, who live in care units ranging from single-person flats to larger living units, depending on their level of independence. The aim is to integrate the residents into the local community, to allow them to stay connected with family and relatives, and to ensure they receive high-quality care. The residences are operated by around 800 full-time Réseau Abilis employees. For the often life-long care of its residents, Réseau Abilis receives contributions from public authorities. Réseau Abilis then pays an inflation-linked rental fee to TINC for the use of the residences under a long-term agreement. TINC also holds a minority stake in Réseau Abilis itself, which allows TINC to monitor the quality of the care provided.

www.abilis.be

Stake

67.5%



Yally



In September 2022, TINC launched Yally, an initiative to buy existing residential properties in and around major Belgian cities, make them more energy efficient and let them out.

Yally aims to maximise comfort and reduce total housing costs by integrating smart technologies into the homes, renovating the properties to reduce energy bills, and providing all-round service via the MijnYally.be online portal. TINC has committed to invest €40 million over the 2024-2026 period as Yally develops further.

yally.be

Stake

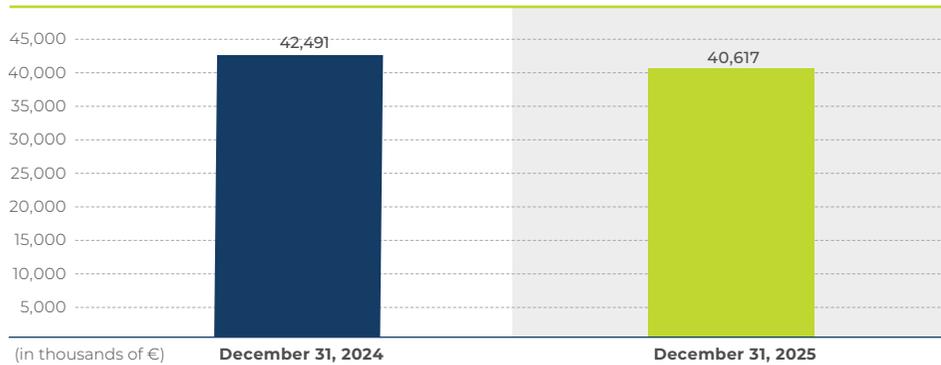
66.67%



Results as at December 31, 2025 (12 months)

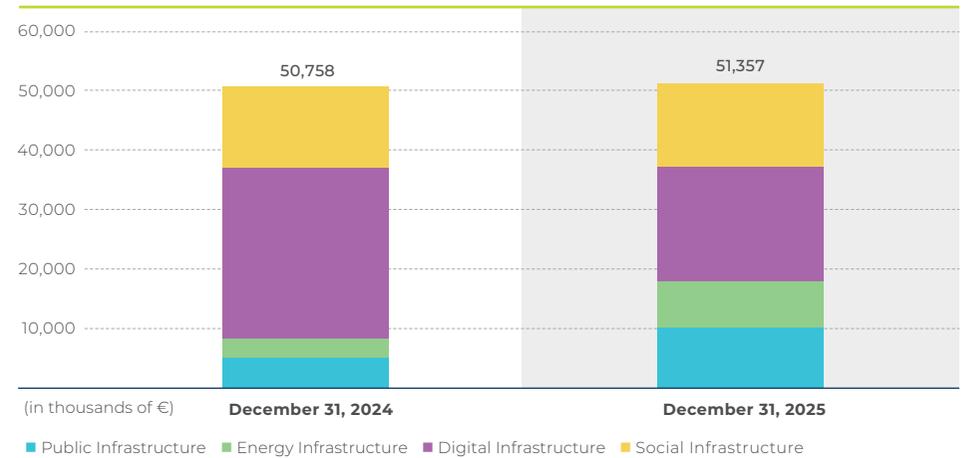
Net profit

Net profit for the financial year amounts to €40.6 million, or €0.84 per share. This net profit is the result of a strong portfolio result that reflects the good operational and financial performance of the investment portfolio.



Portfolio result

The portfolio result for the financial year amounts to €51.4 million. This translates into an annualised portfolio return of 10.03%. This portfolio result is the net result of the overall good operational performance of the participations in the portfolio, which translates into strong cash flows to TINC.



The portfolio result of €51.4 million consists of two components:

- €27.5 million in income: interest (€9.4 million), dividends (€16.5 million), fees (€1.6 million). Most of the income has already been received in cash. The balance that was still pending at the end of the financial year is expected to be received in short term;
- €23.8 million net increase in the fair value of the portfolio.

Results as of December 31, 2025 (12 months)

Operating costs

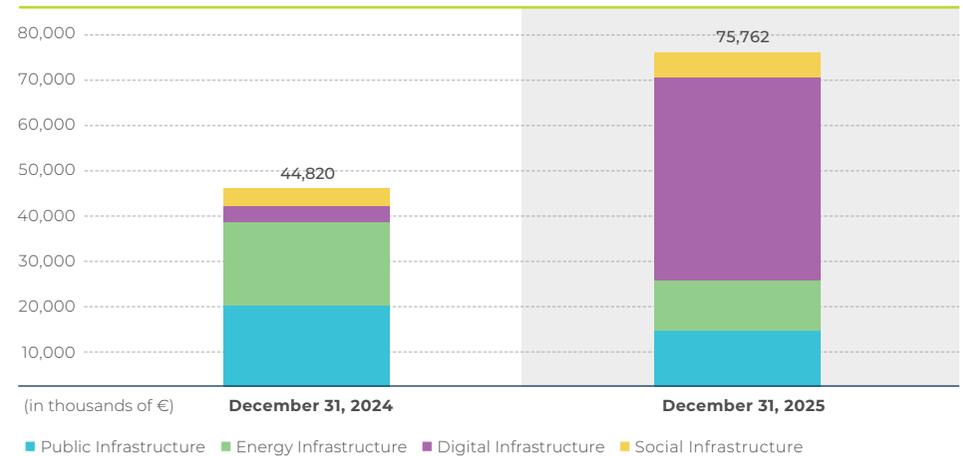
The operating costs for the financial year amount to €8.1 million and consist of:

- Remuneration for services provided by TDP NV for an amount of €5.7 million. This includes the remuneration for investment services of €5.5 million (fixed and variable) and €0.1 million remuneration for the provision of administrative services;
- €1.1 million remuneration for the sole director TINC Manager NV. This statutory remuneration is calculated as 4% of the net profit before deducting the sole director’s remuneration, and before taxes, and excluding variations in the fair value of financial assets and liabilities, and is determined and paid at the end of the financial year.
- Other costs, including costs relating to operational activities, totalling €1.3 million.

Cash receipts

TINC received from its investment portfolio €75.8 million of cash during the reporting period, including:

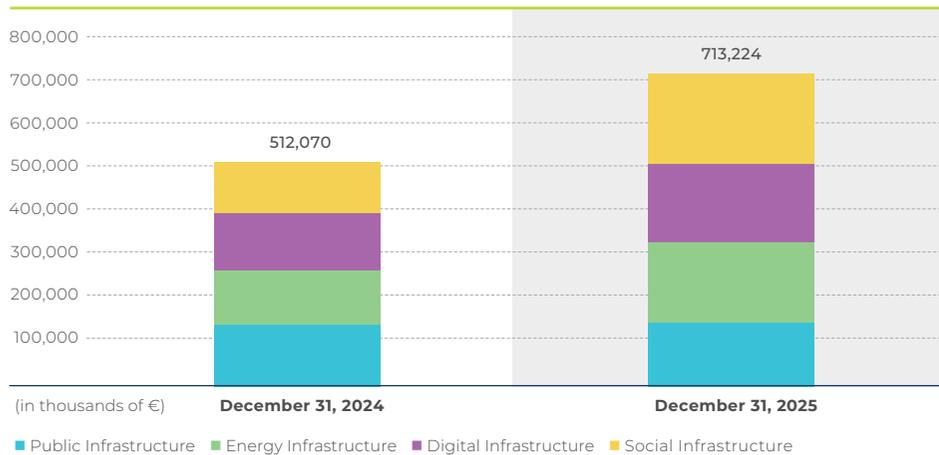
- €28.1 million of dividends, interest, fees and realised capital gains;
- €47.7 million in repayments and divestments of capital and loans.



Results as of December 31, 2025 (12 months)

Valuation

The fair value of the investment portfolio amounts to €713 million on 31 December 2025. This is an increase of €201.2 million (+ 39.28%) compared to the previous financial year. The graph below shows the evolution of the fair value of the portfolio over the financial year.



The increase in the fair value is the net result of:

- investments for an amount of €225.6 million in new and existing participations
- repayments and desinvestments from participations for an amount of €47.7 million
- net unrealised gains of €23.8 million
- a decrease of €0.5 million in the 'Other' item. This relates to a decrease in accrued income receivable but not paid yet at the end of the year.

The fair value of the investment portfolio is calculated by applying a discount rate to the future cash flows from each individual participation. The weighted average discount rate was 9,19% at the end of the financial year, compared to 8.40% at the end of the previous financial year. This increase is the result of changes to the composition of the investment portfolio and reflects the increased share of investments in corporate infrastructure.

Results as of December 31, 2025 (12 months)

The table below summarises the weighted-average discount rates applicable to the four segments as at 31 December 2025, compared to the end of the previous financial year.

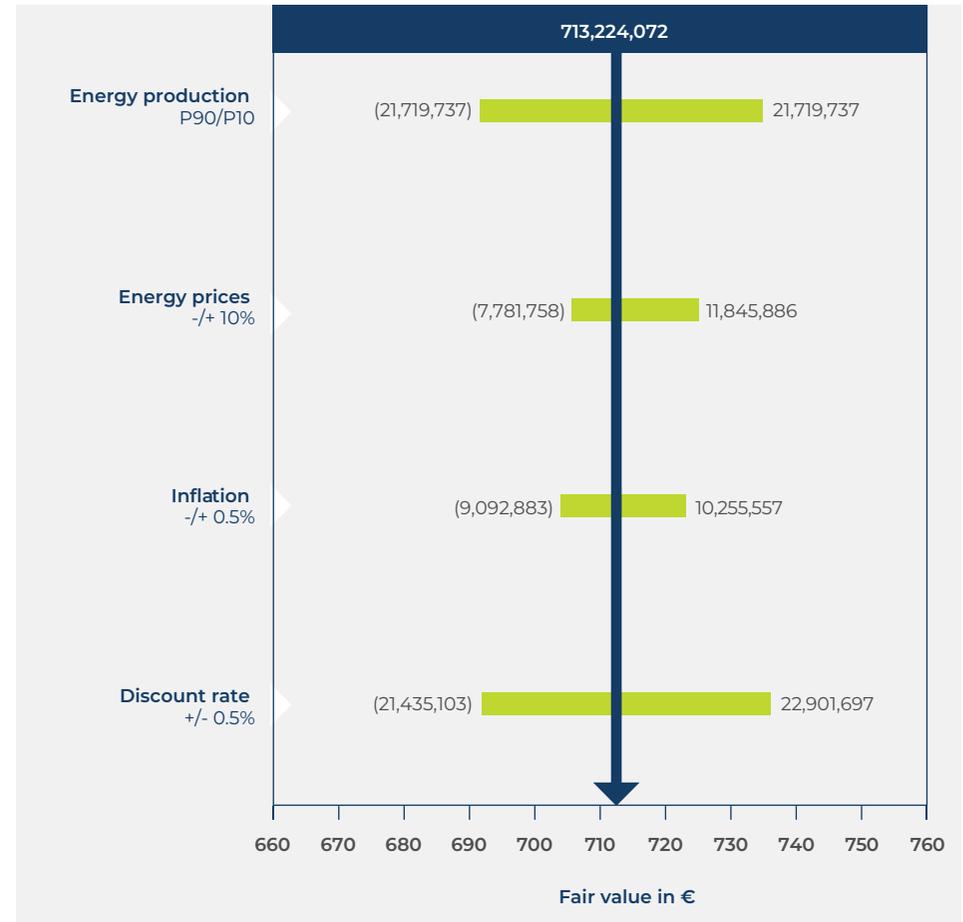
Period ending:	December 31, 2024	December 31, 2025
Public Infrastructure	7.70%	7.69%
Energy Infrastructure	8.18%	10.03%
Digital Infrastructure	9.27%	9.76%
Social Infrastructure	8.53%	8.84%
Weighted average discount rate	8.40%	9.19%

Sensitivity to assumptions at portfolio level

The following graph shows the sensitivity of the fair value of the portfolio to changes in four parameters, namely electricity prices, electricity generation, inflation, and discount rates.

This analysis:

- gives a view of the sensitivity of the fair value to a given parameter, assuming that the other parameters stay the same
- does not include combined sensitivities
- assumes that a change to a parameter applies over the full life span of the underlying infrastructure



Results as of December 31, 2025 (12 months)

Balance sheet

Net asset value (NAV) is €637.5 million or €13.15 per share on 31 December 2025. The NAV is the sum of the fair value of the portfolio (€713.2 million), the deferred tax asset (€0.5 million), the net debt position (€76.0 million) and other working capital (€-0.2 million), as shown in the table below.

Period ending: Balance sheet (thousands of €)	December 31, 2024 (12 months)	December 31, 2025 (12 months)
Fair value portfolio companies (FV)	512,070	713,224
Deferred tax assets	0	475
Net debt position	(6,010)	(75,999)
Other working capital*	363	(191)
Net asset value (NAV)	506,422	637,509
Net asset value per share (€)**	13.93	13.15

* Other working capital = Trade and other receivables (-) Short-term liabilities.

** Based on the total number of shares outstanding on 31/12/2025 (48,484,849) and 31/12/2024 (36,363,637).

The increase in NAV compared to NAV at the end of the previous financial year (+25.9%) is the net effect of the capital increase of €113 million (€111 million after transaction costs) in June 2025, the net result for the financial year (€40.6 million or €0.95 per share), a deferred tax asset (€0.5 million) and the distribution to shareholders in May 2025 for the previous financial year (€21.1 million or €0.58 per share).

The increase in deferred tax assets is the result of write-downs in BGAAP of the recent capital increase.

Liquidity

TINC has contracted a €200 million revolving credit facility with an interest margin of 125 basis points. This revolving credit facility is available to meet outstanding investment commitments and for general investment purposes. As at 31 December 2025, €77.8 million of this has been drawn down. The net debt position of TINC amounts to €76.0 million at 31 December 2025, taking into account cash at hand.

Capital increase

In June 2025, TINC raised €113 million in capital from its shareholders by issuing 12,121,212 new shares, bringing the total number of shares to 48,484,849 on 31 December 2025.

Investment activity

During the financial year, TINC made €123.7 million of new and additional investment commitments. This includes a €61.3 million commitment to the new participation Mufasa, a battery storage system (BESS) located in Vlissingen, an €3.6 million increase of the existing commitment to Azulatis, a commitment of €8.25 million to the GlasDraad participation for the further roll-out of the network, and a commitment of €50.5 million to the new Interparking participation.

Results as of December 31, 2025 (12 months)

TINC effectively invested a total of €225.6 million in existing participations (GlasDraad, Garagepark, NGE Fibre, Datecenter United, Storm Wind Belgium, Storm Group, Azulatis and Yally) and in the new participations Mufasa and Interparking.

At the end of the financial year, a total of €103.1 million of contractual investment commitments remain outstanding. These commitments are expected to be funded over the coming years as set out in the table below.

Outstanding contractual investment commitments

	Total	Public Infrastructure	Energy Infrastructure	Digital Infrastructure	Social Infrastructure
(in millions of €)	103.1	65.5	21.7	8.3	7.5
	Toaal	2026	2027	2028	2029
(in millions of €)	103.1	70.8	15.2	17.0	0.0

TINC has sufficient funding at the end of the financial year to meet its outstanding contractual investment commitments.

Events after balance sheet date

TINC has reached an agreement to sell its stake in Zelfstroom. The sale is expected to be completed in the first quarter of 2026. This sale will have no impact on the valuation of the Zelfstroom stake as at December 31, 2025. The cash proceeds from the sale amount to €4.9 million.

Results as of December 31, 2025 (12 months)

Risks

Introduction

In carrying out its operations as an investment company, TINC is subject to risks both at the level of TINC itself and at the level of the participations in which TINC invests.

Within the framework developed by the Supervisory Board, at the proposal of the Management Board and on the advice of the Audit Committee, the Management Board is responsible for risk management, covering internal control and compliance with laws and regulations. Risks are managed through a process of continuous identification, assessment, evaluation and mitigation. The Management Board reports to the Supervisory Board at least once a year on the general and financial risks and the management and control systems.

The risk factors described below are limited to those risks that TINC considers material and specific to TINC and its participations because they could have an adverse effect on the activities, financial condition, the operating results, the reputation and the prospects of TINC and/or its participations, on the ability of TINC to finance its investment obligations and consequently also on the share price.

General risks

Inflation risk

Although a large number of participations see their income increase with rising prices, a sustained inflationary environment can weigh on the cost structure and consequently on the results of both TINC and the participations.

Geopolitical risk

TINC has no participations with infrastructure located in areas currently experiencing war, persistent violence or political unrest. Geopolitical events and tensions can nevertheless have an impact on the stability of the financial markets or the economic system and on the availability of debt and/or capital instruments for TINC to finance its investment commitments.

At the level of TINC

Strategic risk

Adequate opportunities to create value for TINC by investing in infrastructure companies that can generate cash flows, realize them and distribute them to TINC, may not be sufficiently present, or may be present but in an insufficiently diversified manner, under unattractive conditions, or may be limited or prevented by macroeconomic and cyclical conditions, changing regulations or political developments. TINC's growth depends in part on its ability to manage the future expansion of its portfolio of participations and to identify, select and execute attractive investment opportunities in an appropriate manner in accordance with TINC's strategy.

The availability of future investment opportunities depends in part on market conditions, and therefore there can be no assurance that TINC will be able to identify and execute a sufficient number of future investment opportunities to allow TINC to expand its portfolio.

Results as of December 31, 2025 (12 months)

Further growth of TINC and its portfolio is also expected to place additional demands on management, support, accounting and financial control and other resources and would entail a number of related risks, including the potential disruption of ongoing activities and distraction of management and increased operational costs at the level of TINC.

Financial risks

TINC has contractually committed to a number of financial commitments with regard to existing and future participations. These include commitments to invest additional funds in existing participations, as well as commitments to acquire new participations at a later date.

The financial resources of TINC prove insufficient to finance such commitments and further growth, TINC will have to raise additional financing, in the form of an issue of new shares or debt instruments or in the form of a credit facility (or a combination). There is no guarantee that such options will always be available on acceptable terms.

Financing needs can also be addressed by selling the more liquid participations in the portfolio. However, the majority of the participations held by TINC include interests in participations that are not publicly or freely tradable and that are often subject to restrictions on transfer (e.g. approval of the transfer by other parties) and that therefore may have to be realized at a value lower than the value attributed to such investments.

TINC holds cash reserves in bank accounts at various financial institutions. The systems of the relevant financial institutions could be affected by external circumstances, including disruptions in the IT systems or cyber-attacks. Similar risks related to financial institutions apply to TINC's participations.

TINC makes investment decisions based on estimates and/or forecasts of investment cash flows generated by the participations, including assumptions about the amount and timing of costs over the lifetime of the relevant participations (which can be up to 35 years). Such estimates, projections and forecasts may be based, at least in part, on large and detailed financial models, and there is always a risk that errors will be made in the assumptions, calculations or methodologies used in such models, or that the relevant hypothetical parameters will differ from actual results

Sustainability risks

TINC is exposed to sustainability-related risks both as a responsible company and as a sustainable investor. This applies primarily with regard to its investment portfolio (see below). TINC's non-compliance with increasingly stringent sustainability regulations can lead to legal sanctions, higher operational costs and stricter supervision. Furthermore, stakeholders' unfulfilled sustainability expectations (including not (fully) meeting standards and ESG scores and sustainability criteria) can damage confidence in TINC and its reputation.

Regulatory risk

TINC invests in participations that are active in highly regulated sectors such as energy, public-private partnerships, specialized residential care and research and development in the life sciences industry. Changes in applicable laws, regulations or government policies, including currently applicable tax laws, tax regimes (such as applicable tax rates, the use of tax loss carryforwards, the deduction of interest expenses, the taxation of dividends received and the taxation of capital gains on shares) and/or the (direct or indirect) tax status of TINC or a participation, accounting practices and accounting standards, can have a (negative) impact on TINC or (the cash flows generated from) a specific participation. Governments could also try to renegotiate existing contracts.

Results as of December 31, 2025 (12 months)

Governance and management

TINC has the legal form of a public limited company with a sole Statutory Director appointed in the articles of association as its management model. The mandate of the Statutory Director can only be terminated, without its consent, by (i) the general meeting of shareholders, in accordance with the requirements for amending the articles of association, for valid reasons, or (ii) a court order on a request for good cause by a special proxy appointed by shareholders holding voting shares representing at least 3% of TINC's share capital. The above-mentioned governance model allows the Statutory Director to exercise a controlling influence on decision-making. Consequently, the influence of other holders of shares in TINC will be limited.

TINC is largely dependent on TDP NV for its investment activities and the management of its investment portfolio, to whom the responsibility for providing investment and administrative services has been entrusted. The loss of TDP or significant changes in the management or team of employees can have a (temporary) negative impact.

There are no arrangements with TINC's main shareholders regarding investment opportunities offered, so it is possible that the main shareholders themselves pursue such investment opportunities. Notwithstanding the foregoing, certain principles regarding the allocation of investment opportunities were agreed upon in a partnership agreement between TINC and TDP NV (as further described elsewhere in the Annual Report 2024).

IT and cybersecurity risk

TINC is dependent on third parties for the management of its IT systems (hardware, software, network, storage systems). Human error, natural disasters or disruptions to the IT systems can compromise the confidentiality, availability and integrity of data. Furthermore, TINC could fall victim to cyber-attacks on the

integrity of the systems and data (computer viruses, malware, phishing), causing the IT systems to malfunction, making data unavailable and/or allowing unauthorized access to the data.

Similar IT-related risks apply to TINC's participations.

Risk associated with the stock market listing

As a company listed on Euronext Brussels, TINC is subject to regulations regarding information requirements, transparency reporting, takeover bids, corporate governance and insider trading. Compliance or non-compliance with these regulations can lead to legal sanctions, higher operational costs and stricter supervision, which can have an impact on the share price. In addition, volatility in the financial markets can impact the value of TINC shares. Although TINC strives to systematically create long-term shareholder value, price fluctuations may occur in the shorter term.

At the level of the participations in the portfolio

Financial risks

TINC often holds investments in participations in the form of subordinated loans (in combination with equity investments or on a stand-alone basis), which have a lower ranking than the other debts of those participations. In the event of liquidity problems at a participation, there is a risk that subordinated loans will not be repaid (in time), as they are only repaid after all other debt obligations have been met.

TINC relies on various counterparties for the success of its investments in Participations, such as financial and operational partners (including subcontractors, public legal entities, customers who generate demand risk, financial institutions and insurers, and external infrastructure users).

Results as of December 31, 2025 (12 months)

These counterparties may be unable to meet their contractual obligations, face credit-specific risks from a variety of circumstances such as default, impairment or insolvency, or may require replacement over time. Such events may result in unexpected costs, (non-recoverable) surcharges, limited financial liability amounts, losses or a reduction in expected income for the participations. Holdings often have borrowed money from external creditors. Breaches of financial covenants by holdings could lead to a suspension of payments to TINC and could grant the relevant creditors certain administrative and enforcement rights over the holdings.

Changes in applicable interest rates may also increase the cost of debt financing for the participations and consequently affect the valuation and profitability of the participations.

In investments in public infrastructure (DBFM/PPS), the counterparties are usually public legal entities that can enjoy (limited) immunity from execution, which means their goods cannot be seized, which can have an impact on the expected income for the participations.

Regulatory risk

A significant portion of the participations is active in a regulated environment (for example energy infrastructure, public-private partnerships and healthcare) and benefits from support schemes (for example green energy certificates). Infrastructure is also subject to specific regulations such as health, safety and environmental rules, tax and accounting rules.

Care institutions such as specialized residences for persons with special needs are subject to specific legal frameworks and risks. The rates charged are regulated, so changes in social and benefit policies can have a negative impact.

Any (future and/or retroactive) change, revocation, withdrawal, tightening or stricter enforcement of the aforementioned regulations, policies and support schemes (including energy support systems) may have an impact on income or may entail additional capital expenditure or operating costs (particularly since certain tariffs are regulated), and may therefore affect the expected income from the participations.

Certain portfolio activities also require specific permits and licenses. It is possible that required permits and licenses are not granted, not extended, suspended or revoked by the relevant authorities.

Climate and sustainability risks

Similar climate- and sustainability-related risks as described above for TINC apply to TINC's participations. Climate change and environmental, social and governance risks that are inaccurately assessed and cannot or will not be mitigated can pose a material risk to certain portfolio companies in terms of the physical integrity, reputation and operational continuity of their business model. This can have financial consequences, such as higher operational costs and insurance risks, lead to reputational damage and consequently have a negative impact on the valuations of these companies. Physical risks vary from short-term effects due to extreme weather conditions (e.g. damage to assets, disruption of energy production) to long-term effects such as scarcity of raw materials and rising energy costs.

The development, construction and operation of infrastructure can cause disruption and inconvenience, such as noise, dust, vibrations, traffic congestion and other (environmental) effects that can affect local residents and businesses. Such events can lead to complaints, opposition and/or legal claims from local communities, regulatory authorities or other stakeholders. Increased regulatory oversight, public opposition and/or legal action could result in project delays,

Results as of December 31, 2025 (12 months)

increased construction and operating costs, changes in construction methods, additional risk mitigation measures and/or suspension or termination of certain activities.

Operational, technical and commercial risks

It is possible that the infrastructure is not available or is insufficiently available or produces what could have a negative impact on the valuation of the participations and the cash flows to TINC.

The participations rely to a significant extent on suppliers and subcontractors for their operations, who are carefully selected based on their experience, quality of work, solvency, etc. It is possible that such subcontractors do not or cannot fulfill their obligations for various reasons. Several participations could have called on the same such subcontractor(s). The liability of such subcontractors may be subject to financial limits that do not compensate the actual damage, which can lead to losses for the participations involved. Where possible, the necessary insurance is taken out to cover business interruptions, for example, but it is possible that this is not sufficient.

In the healthcare sector, there is a risk of difficulties arising with regard to maintaining an appropriate quality of service and recruiting and retaining expert healthcare personnel, which could have a negative impact on the image and growth prospects of the healthcare institution or on the cost structure.

TINC holds interests in participations that are active in renewable energy, such as solar energy, on-shore and offshore wind farms and energy storage systems. The power production of solar installations and wind farms depends, among other things, on the intensity of the sun and the wind speed, which can fluctuate over time. Such fluctuations will have an impact on the income from the participations and consequently on the cash flows to TINC.

Once operational and during the lifespan of a participation, it cannot be ruled out that the infrastructure or certain components will show defects and will not be (fully) available, requiring replacement or a major refurbishing. Although the responsibility for this lies largely with the parties that the participations rely on for the realization and maintenance of the infrastructure, it is possible that these parties do not solve certain technical problems for technical, organizational or financial reasons, which can negatively affect the results of the participations.

The portfolio contains participations whose earnings model depends on demand from customers and care recipients or where the earnings model is subject to evolutions in pricing (e.g. electricity prices). There will always be a risk that the degree of use of the infrastructure and thus the revenues from such participations will be different than expected.

TINC has acquired interests and may acquire interests in participations with infrastructure or assets in a development or construction phase. TINC may provide financing for these participations from the early development phase, while the cash flows from these participations usually only come in at a later stage when the infrastructure is operational. Associated risks include potential cost overruns and delays in completion (many of which are often caused by factors over which TINC has no direct control), development costs incurred for design and research, with no guarantee that the development will reach completion.

When TINC considers investing in infrastructure development, it will make certain estimates of the economic, market and other conditions, including estimates of the (operational and other) costs and the (potential) value of the infrastructure. These estimates may prove to be incorrect.

Results as of December 31, 2025 (12 months)

Contracts for investments in public infrastructure (DBFM/PPS) often require the infrastructure to be in a predetermined condition at the end of its lifespan, and the actual costs of meeting this obligation are often difficult to calculate or predict. If the risk of complying with the requirement to return the infrastructure in the agreed condition lies with the participant, the associated costs may be higher than expected. Even if this risk has been passed on to subcontractors, there is a risk that the subcontractor will not fulfill the required obligations.

In investments in public infrastructure (DBFM/PPS), contracts generally give the relevant counterparty from the public sector the right to terminate the agreement under certain circumstances. If this happens, it may be that (the lack of) a financial settlement does not meet the predetermined return or affects the invested amount. This is the case, for example, in certain scenarios (e.g. war or terrorist acts) where only the nominal value of the equity is compensated.

TINC share

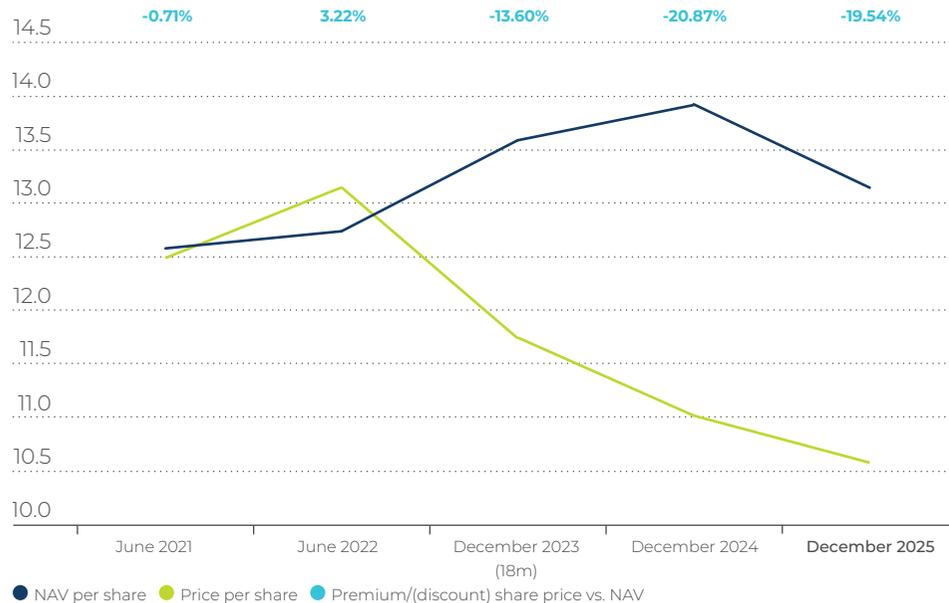
Distribution to shareholders

On 28 May 2025, a distribution of €21.1 million (€6.5 million in dividend and €14.5 million in capital reduction) was paid to shareholders for the previous financial year (ended 31 December 2024). This was a distribution of €0.58 per share, and consists of a dividend of €0.18 per share (31% of the distribution) and a €0.40 capital reduction per share (69% of the total distributed amount).

TINC intends to distribute a gross amount of €28.6 million or €0.59 per share for the financial year ending on December 31, 2025.

In June 2025, TINC raised €113 million of capital from its shareholders by issuing 12,121,212 new shares, bringing the total number of shares to 48,484,849 on 31 December 2025.

NAV per share / Price per share



Growth in gross distribution per share

(in euro cents)



Corporate governance statement

1 General

This corporate governance statement contains the information required by the Belgian Companies and Associations Code (the “WVV”) and the 2020 Belgian Corporate Governance Code for Listed Companies (the “2020 Code”).

TINC uses the 2020 Code as a reference code for the organisation of its corporate governance structure, as required by law. The 2020 Code has been published in the Belgian Official Gazette and can also be found at: www.corporategovernancecommittee.be.

TINC has set out the main aspects of its corporate governance policy in the Corporate Governance Charter, which can be found on TINC’s website (www.tincinvest.com), along with other regulations and codes of conduct, and is freely available at TINC’s registered office.

Belgian listed companies must comply with the 2020 Code, but – with the exception of the accounting principles – may deviate from the provisions and guidelines, as long as they indicate this and give the reasons for doing so in the corporate governance statement (the ‘comply or explain’ principle).

During the past financial year ending 31 December 2025, TINC applied the Corporate Governance Code, but in view of the specific situation of TINC, deviated from the following recommendations:

- Provisions 2.11 and 4.18 of the 2020 Code state that the Supervisory Board shall determine the remuneration policy for non-executive directors and members of executive management and that the remuneration committee shall make proposals to the board regarding the remuneration policy for and annual appraisal of non-executive directors and members of executive management.

TINC Manager receives remuneration from TINC as the sole and statutory director. Within TINC Manager itself, the members of the Supervisory Board receive remuneration but the members of the Management Board do not; they receive remuneration within TDP NV. For that reason, the Nomination and Remuneration Committee only advises on the remuneration policy for TINC Manager’s directors and the remuneration policy only describes the remuneration scheme for directors (provision 7.7.)

- Under provision 7.6 of the 2020 Code, non-executive directors receive part of their remuneration in the form of shares in the company. This was not applied for the past financial year, since this form of remuneration is not considered expedient. The activities of TINC involve investments in infrastructure companies with revenue models based on the long lifecycle (up to 30 years) of the underlying infrastructure. Short-term or even medium-term considerations generally associated with holding shares are not considered to be in keeping with this. Nevertheless, directors are invited to acquire shares in TINC. Three out of eight directors are TINC shareholders. Each of the members of the Management Board holds shares in TINC (>10,000 shares).
- Provision 7.9 of the 2020 Code: The Supervisory Board has not set a minimum threshold of shares to be held by members of the Management Board since all members have already been shareholders from the time of the IPO in 2015 and have participated in successive capital increases each time (see also previous point).

Regarding the applicable legal framework, TINC is a holding company as defined in article 3, 48° of the Belgian Act of 19 April 2014 on alternative collective investment undertakings and their managers, and as such is not subject to the provisions of this act.

Corporate governance statement

1.2 Capital and shareholders

1.2.1 Shareholder structure

The table below shows the shareholder structure of TINC, based on transparency notifications received:

Shareholder (31/12/2025)	Number of shares	%
Infravest NV	12,242,269	25.25
Other shares	36,242,580	74.75
Total	48,484,849	100.00

In accordance with the provision of the act of 2 May 2007 (the “Transparency Act”), the articles of association of TINC provide for the legal thresholds for transparency notifications (5% and multiples of 5% of total voting rights). During the past financial year, TINC received transparency notifications dated 30 June 2025, which show that (i) WorxInvest NV (and its controlling persons), Gimv NV, Infravest BV (and its controlled persons TDP NV and TINC Manager NV) have entered into a mutual agreement and, as a result of the acquisition of shares on 20 June 2025, have collectively exceeded the 25% participation threshold, and (ii) Infravest BV, as a result of the acquisition of shares on 20 June 2025, and between 22 June and 26 June 2025, individually exceeded the 25% participation threshold.

Transparency notifications can be viewed on the TINC website (www.tincinvest.com).

The Company’s shares are freely transferable and all have the same rights, with no restrictions under the articles of association on the exercise of voting rights.

1.2.2 Capital

At the end of the financial year, the authorised capital of TINC amounted to €131,571,801.06, represented by 48,484,849 shares. A capital reduction took place during the financial year (May 2025). The capital was reduced by €14,545,454.80 without cancelling existing shares. In June 2025, a capital increase was carried out for an amount of €32,848,484.52 (excluding issue premium), through a cash contribution, with the issue of 12,121,212 new shares. No other securities were issued that could have an impact on the capital or the number of shares.

All shares are voting shares.

Corporate governance statement

1.2.3 Authorised capital

By resolution of the extraordinary general meeting of 21 May 2025, the authorization granted to the board was renewed to increase the share capital of TINC during a period of five years from the date of publication of this resolution (i.e. until 4 June 2030) by an amount of maximum ninety-eight million seven hundred and twenty-three thousand three hundred and sixteen euros and fifty-four cents (€98,723,316.54) by means of a contribution in cash, in kind or by conversion of reserves, issue premiums or by issuing convertible bonds and warrants. The board may limit or waive the preferential subscription right. In the past financial year, the Company made use of this authorization for an amount of €32,848,484.52 for a capital increase on 20 June 2025, in the context of a public offer for subscription to new shares..

1.2.4 Repurchase of own shares

By resolution of the same extraordinary general meeting held on 21 May 2025 also renewed the board's authorisation was renewed to proceed, during a period of five years from the date of publication of this authorisation (i.e. until 4 June 2030) with the acquisition, pledge or disposal of shares of the Company for five years from the date of publication of this authorisation (i.e. until 4 June 2030), without the general meeting's prior approval. This can be done at a price per share that may not be lower than 80% nor higher than 120% of the closing share price of the day before the date of the transaction, and up to a maximum of twenty per cent of the total number of issued shares. The Company did not make use of this authorisation during the past financial year.

1.2.5 Possible protective structures

- The Company has no knowledge of the existence of active shareholders' agreements that could give rise to restrictions on the transfer of securities and/or the exercise of voting rights, for example in the event of a public takeover bid.
- The Company's Articles of Association state that the Company's Articles of Association cannot be amended (and so the sole director under the articles of association cannot be dismissed, other than for lawful cause) without the consent of the sole director.
- Furthermore, the Company has not entered into any agreements with its officers that provide for compensation in the event of termination following a public takeover bid.
- Agreements to which the company is a party and which fall under Article 7:151 of the Companies and Associations Code are submitted to and approved by the general meeting where appropriate.

1.2.6 General meeting of shareholders

The ordinary annual general meeting will be held in accordance with the Company's articles of association on the third Wednesday of May at 10 am. In 2026, this will be on 20 May.

The rules for convening, attending, conducting the meeting, exercising voting rights and other details are set out in the Company's Articles of Association and the Corporate Governance Charter, both of which can be viewed on the Company's website (www.tincinvest.com).

Corporate governance statement

1.2.7 TINC as a listed company

The shares of TINC have been listed on the continuous stocks index of Euronext Brussels (ISIN code BE0974282148) since 12 May 2015.

Financial services are provided by Belfius Bank.

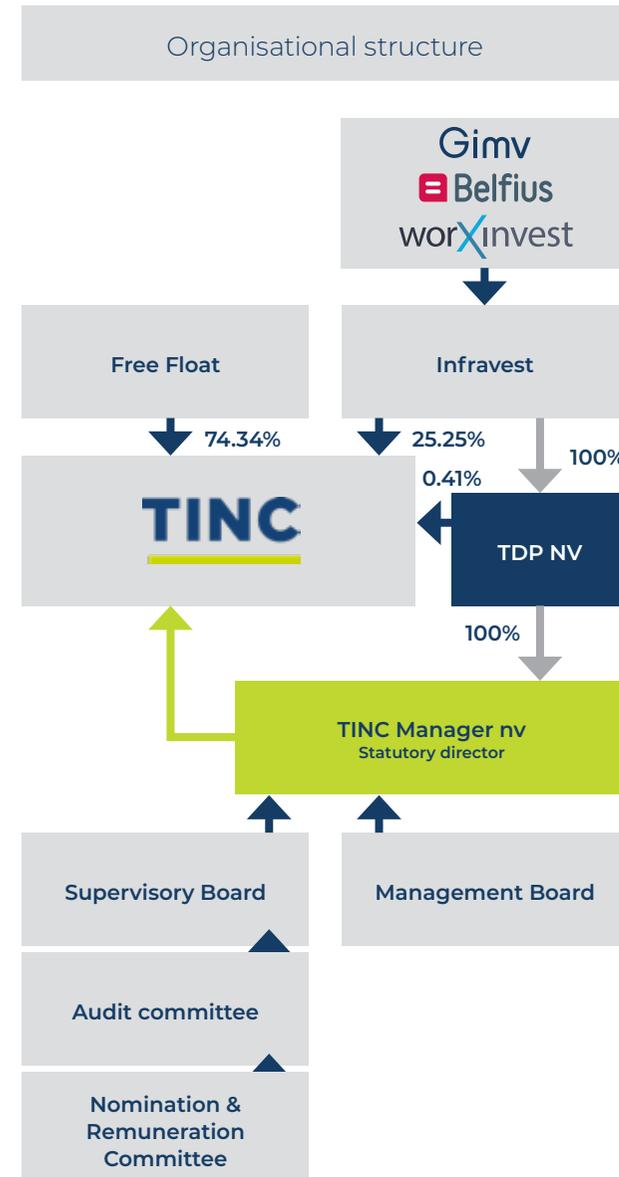
TINC works to maintain share liquidity by participating in investor roadshows and events with both institutional and retail investors. TINC also maintains proper communication with analysts monitoring the share price. During the past financial year, these included analysts from ABN AMRO, Degroof Petercam, KBC Securities, Kepler Chevreux and the Flemish Federation of Investors (VFB). TINC has also appointed KBC Securities as a liquidity provider with a view to monitoring a sufficiently active market in TINC shares by maintaining adequate liquidity in normal market conditions.

The website of TINC contains a separate section with information intended for the investors and shareholders of TINC (www.tincinvest.com).

1.3 Governance of TINC

TINC is a public limited company under Belgian law with a sole director.

TINC Manager NV has been appointed as director under the articles of association for an indefinite term.



Corporate governance statement

1.3.1 Sole director under the articles of association

TINC's articles of association appoint TINC Manager as the sole director (the "Statutory Director"). TINC Manager is a public limited company under Belgian law whose shares are held by TDP NV, a partnership.

In accordance with Article 2:55, paragraphs 1 and 2 of the Companies and Associations Code, the Statutory Director has appointed Mr Manu Vandebulcke, chair of the management board, as its permanent representative.

The Statutory Director has a two-tier board, composed of a Supervisory Board and a Management Board that together exercise the mandate of sole and statutory director.

In carrying out their mandate, the Supervisory Board and the Management Board of TINC Manager act in accordance with the corporate governance rules applicable to listed companies. Within TINC Manager's Supervisory Board, two committees have been established: the Audit Committee and the Nomination and Remuneration Committee.

1.3.2 Supervisory Board of Director under the articles of association

1.3.2.1 Composition

On the date of this annual report, the Supervisory Board of TINC Manager, as Statutory Director, comprises eight directors, three of whom are independent directors, and five non-executive directors.

The five non-executive directors are appointed in accordance with the Articles of Association of the Statutory Director on the nomination of Infravest. If the shareholding of Infravest falls below 10% of the voting rights in TINC, Infravest will only have the right to nominate candidates for two (2) board positions. In that case, the Nomination and Remuneration Committee will have the right to nominate candidates for the other board mandates to be appointed by the general meeting of the Statutory Director.

The Supervisory Board also consists of three directors who meet the criteria for independence in accordance with Article 7:87 of the Companies and Associations Code and the 2020 Code.

The current composition reflects the diversity policy in terms of competency, background, age and gender. The directors have an audit, academic, banking, investment and/or corporate background. Three of the eight directors have a different gender from the other directors. TINC believes that bringing together people with different backgrounds, experiences and perspectives leads to a broader and more creative approach to problems and decision-making. Together with the Nomination and Remuneration Committee, the Supervisory Board monitors diversity, in particular when recommending the appointment and reappointment of directors to TINC Manager's shareholder.

Directors are appointed for a maximum term of four years in accordance with the articles of association (without prejudice to the possibility of reappointment).

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Following a reorganisation of the shareholding structure of TINC and the Statutory Director, the mandate of Mr Peter Vermeiren ended in March 2025. Upon advice of the Nomination and Remuneration Committee and recommendation of the Supervisory Board, Ginkgo Associates CommV, with Mr Filip Dierckx as its permanent representative, and ndb.finance BV, with Mr Nils De Bremaeker as its permanent representative, were appointed as directors by the general meeting of the Statutory Director, TINC Manager.

As of 1 July 2025, Mrs Kathleen Defreyne, Mrs Elvira Haezendonck, and Mr Kristof Vande Capelle will fulfill their mandate as representatives of and company.

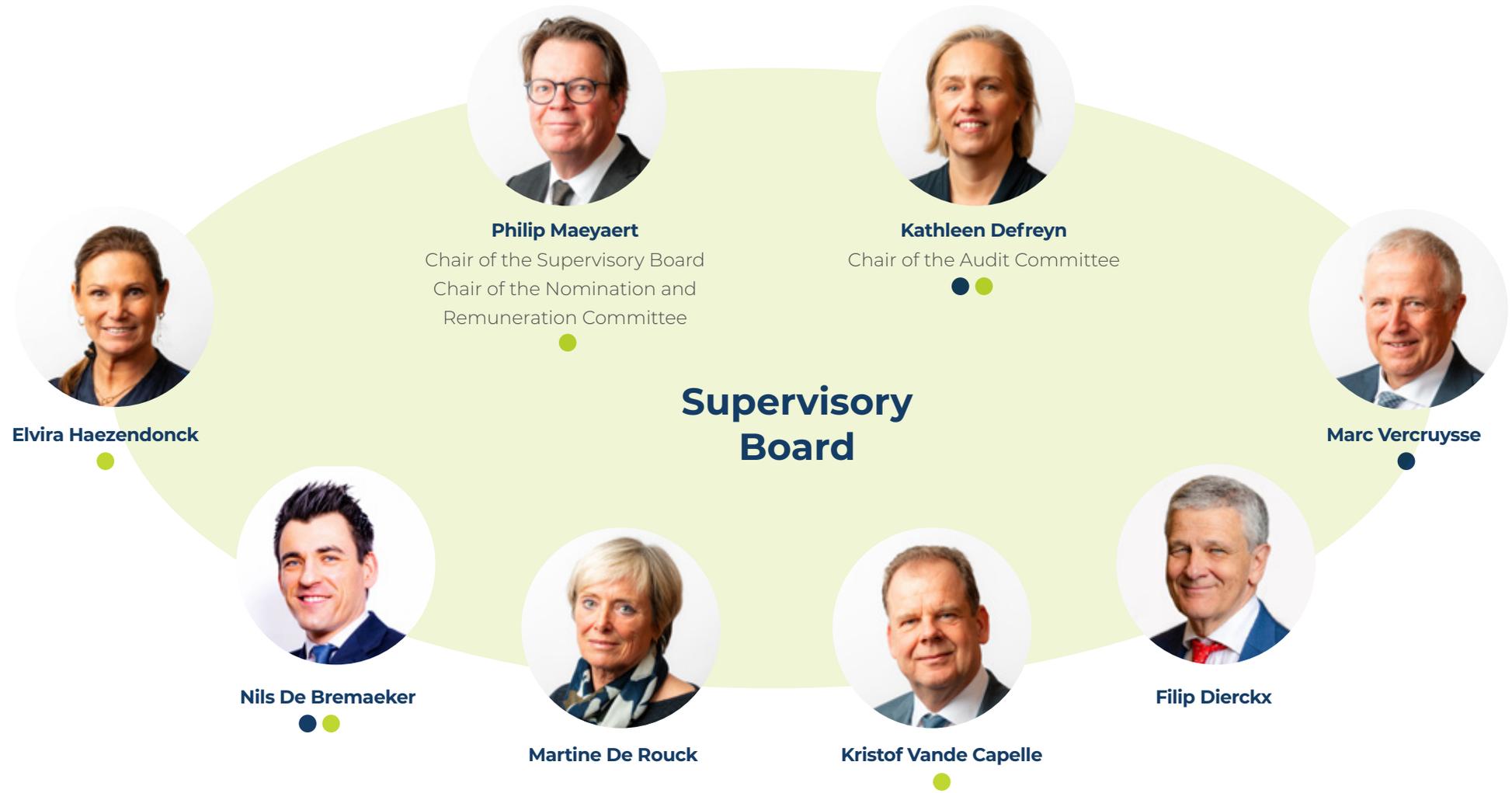
1.3.2.2 Members

At the end of the past financial year, the Supervisory Board of the Statutory Director is composed as follows:

Name	Year of birth	Job title	Term	Committees
Philip Maeyaert	1961	Independent director - chair	2027	Chair of the Nomination and Remuneration Committee
Kathleen Defreyne*	1970	Independent director	2027	Chair of the Audit Committee Member of the Nomination and Remuneration Committee
Filip Dierckx* (as from 10 March 2025)	1955	Non-executive director	2029	
Martine De Rouck	1956	Non-executive director	2026	
Nils De Bremaeker* (as from 10 March 2025)	1988	Non-executive director	2029	Member of the Audit Committee Member of the Nomination and Remuneration Committee
Elvira Haezendonck*	1973	Independent director	2026	Member of the Nomination and Remuneration Committee
Kristof Vande Capelle*	1969	Non-executive director	2029	Member of the Nomination and Remuneration Committee
Marc Vercruysse	1959	Non-executive director	2029	Member of the Audit Committee
Peter Vermeiren (until 10 March 2025)	1965	Non-executive director	-	Member of the Audit Committee Member of the Nomination and Remuneration Committee

* As a permanent representative of a company.

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- Member of the Audit Committee
- Member of the Nomination and Remuneration Committee

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Philip Maeyaert

Philip Maeyaert has a master's degree in Law from the Vrije Universiteit Brussel and an MBA from the Vlerick Management School. He spent almost the whole of his career at Deloitte as a financial services and industry auditor for listed and multinational businesses including energy companies, both in Belgium and in France, serving as a partner from 1999. Philip currently holds directorships at Beobank, Federal Insurance and FinFactor.

Kathleen Defreyne*

Kathleen Defreyne holds a master's degree in Commercial and Financial Sciences from Lessius University College, Antwerp. She started her career at EY as auditor. She was then CFO at Franki, Willemen Group, Viabuild!, and Van Laere (CFE Group). Since mid-2024, she is CFO of BESIX Infra and BESIX Unitec. She is in charge of the support activities of these companies, such as Finance, People (HR), Legal & Insurance, ICT Applications, and Fleet & Facilities.

* permanent representative of Bervand BV

Nils De Bremaeker*

Nils De Bremaeker holds a master's degree in Communication Sciences from the University of Antwerp and a master's degree in Applied Economic Sciences from the University of Antwerp. After five years as an auditor at Deloitte, he became responsible for Strategic Finance and Investor Relations at SD Worx. Since 2022, Nils has been CFO of the holding and investment company WorxInvest. He is also chairman of WorxEstate and executive director at HR Pay Solutions NV.

* Permanent representative of ndb.finance BV

Martine De Rouck

Martine De Rouck holds a master's degree in Mathematical Sciences from the Vrije Universiteit Brussel and in Actuarial Sciences from the Université Libre de Bruxelles. She has worked in various executive positions at BNP Paribas Fortis Bank, including as CEO of Bank van de Post and BCC Corporate (Alpha Card Group). Martine has also been a director of several companies (including Belfius Bank and Orange Belgium), is currently a board member at Patronale Life, Sun Child and Stichting tegen Kanker, and is member of the audit committee of the Vrije Universiteit Brussel.

Filip Dierckx*

Filip Dierckx obtained a master's degree in Law from the University of Antwerp and a Master of Laws from Harvard Law School. He also holds a degree in Economics from KU Leuven. Filip has worked almost his entire career in banking, most recently at BNP Paribas Fortis as Vice-Chairman of the Executive Committee. He is Executive chairman of the investment company WorxInvest. He is also Chairman of the Board of Directors of SD Worx and Gimv. In addition, Filip holds various positions as chairman or member of the board of directors at Siat and Cofena, among others.

* Permanent representative of Ginkgo Associates CommV

Elvira Haezendonck*

Prof. Dr Elvira Haezendonck holds a PhD in Applied Economics from the Vrije Universiteit Brussel (VUB). She is full professor at the VUB, and also guest professor at the University of Antwerp (UA), and at Erasmus University, Rotterdam. She teaches business and corporate strategy, project management and port strategy, and is promoter of several chairs (research partnerships) on e.g. infrastructure, competitiveness and sustainability. Her research covers

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topics in the field of (port and infrastructure) management, strategy and policy: complex project evaluation, competitive analysis and strategy, circular economy and stakeholder management. Elvira also holds various board positions within and outside academia.

* Permanent representative of Strateco BV

Kristof Vande Capelle*

Kristof Vande Capelle holds a master's degree in Applied Economics (major in Corporate Finance) and a Master of Arts in Economics, both from the University of Leuven (KU Leuven). After previous positions at KU Leuven, KBC and Mobistar (Orange), where he was responsible for Strategic Planning and Investor Relations, Kristof has been working at Gimv since 2007 and has been its CFO since 2012, responsible for the financial management of the listed investment company.

* Permanent representative of Hawoka BV

Marc Vercruysse

Marc Vercruysse has a master's degree in Applied Economics from the University of Ghent. Marc has been working for Gimv since 1982, successively as Internal Auditor, Investment Manager, Head of the Structured Finance Department, Chief Financial Officer (1998-2012) and Head of the Finance Department (2012-2015). He is currently an independent advisor to the CEO of Gimv. Through his various functions at Gimv, Marc has a great deal of experience with respect to listed companies and their operations.

1.3.2.3 Competencies

The Supervisory Board is competent for the general policy and strategy of TINC and for all acts specifically reserved to a Supervisory Board by legal provisions. The Supervisory Board is further responsible for appointing and supervising the Executive Board.

TINC Manager's Articles of Association have also expressly granted the Supervisory Board the authority to take decisions on investments, divestments and capital operations of companies already in the investment portfolio.

1.3.2.4 Activity report

During the past financial year, the Supervisory Board met five times – four regular meetings and one ad hoc meeting – to exercise its mandate as Statutory Director. The attendance of directors at meetings and committees is shown in the remuneration report.

Attendance rate: 94.45%

At its meetings in the past financial year, the Supervisory Board mainly considered the following issues:

- investments in new and existing participations;
- monitoring the status and evolution of the investment portfolio (in terms of risk concentration, risk/return ratio);
- monitoring the financial position;
- the half-yearly reports and the annual report;
- the adoption of the agenda of the general and extraordinary meeting (including the proposal for distribution to shareholders);
- monitoring the liquidity position and forward planning on financing;
- discussing the recommendations of the advisory committees;
- granting discharge to the members of the Executive Board;

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- monitoring the regulatory framework applicable to the company;
- proposals related to the composition of the Supervisory Board to the shareholder of the Statutory Director;
- following up on the sustainability strategy and legal reporting obligations.

The application of the conflict of interest procedure on the part of individual directors or related parties was not addressed during the discussion of these subjects.

1.3.2.5 Evaluation

The Supervisory Board periodically reviews its composition, functioning and effectiveness. This was last done in the financial year ending 31 December 2023.

1.3.3 Supervisory Board Committees

The Supervisory Board has two internal committees: the Audit Committee and the Nomination and Remuneration Committee.

1.3.3.1 Audit committee

The Audit Committee consists of one independent director and two non-executive directors of the Statutory Director. It is chaired by an independent director who is not the chair of the Supervisory Board. In the past financial year, the Audit Committee consisted of the chair, Kathleen Defreyne, Marc Vercruyssen and Peter Vermeiren (until 10 March) and Nils De Bremaeker (from 29 April). A chair with years of accounting and auditing experience as CFO of various companies, and other members with banking or CFO backgrounds, gives the Audit Committee the experience and expertise it needs to fulfil its role.

Attendance rate: 100%

The Audit Committee meets each time with respect to the disclosure of the financial results or whenever the circumstances so require. TINC publishes its results twice a year (half-yearly and annual results). In the reporting period, the Audit Committee met four times, and was fully attended on each occasion.

The Audit Committee deliberated on the process of financial reporting and valuation of the investment portfolio both for the half-year and annual results, and the independence of the auditor. The company's auditor attended the discussion of the half-yearly and annual reports and shared with the committee his findings on the audit process for each of these reports.

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1.3.3.2 Nomination and Remuneration Committee

At the end of the last financial year, the Nomination and Remuneration Committee was composed of three independent directors and two non-executive directors. During the past financial year, the Nomination and Remuneration Committee consisted of Philip Maeyaert (chair), Elvira Haezendonck, Marc Vercruysse, Peter Vermeiren (until 10 March) and, from 29 April, Kathleen Defreyn and Nils De Bremaeker.

Attendance rate: 88.9%

During the past financial year, the Nomination and Remuneration Committee met two times. The Nomination and Remuneration Committee discussed the draft remuneration report in accordance with Article 3:6, §3 of the WVV, the composition of the Board in light of the (re)appointment of directors and compliance with the corporate governance code.

1.3.4 Management Board of the Statutory Director

1.3.4.1 Composition

The Management Board consists of at least three members, who may not be directors. Members are appointed and dismissed by the Supervisory Board, on the advice of the CEO (except for themselves), for an indefinite term.

1.3.4.2 Power and responsibilities

The Management Board, in executing the mandate of TINC Manager as Statutory Director, is authorised to perform all acts necessary or conducive to achieving the object of the company that are not reserved to the Supervisory Board by law or the Articles of Association. TINC Manager's articles of association, for example, state that the power to take decisions on investments, divestments and capital operations of companies already in the investment portfolio is vested in the Supervisory Board.

The chair of the Management Board is the CEO, who heads the Management Board and is responsible for its organisation and proper functioning. Each member of the Management Board has specific duties and responsibilities, notwithstanding the fact that the Management Board is a collegial body and has collective responsibility.

1.3.4.3 Members

On the date of this annual report, the Management Board is composed as follows:

Manu Vandenbulcke (CEO and chair)

Manu Vandenbulcke obtained a law degree from KU Leuven in 1995, an LL.M. from the University of Stellenbosch (South Africa) in 1997 and postgraduate degrees in Real Estate (1999) and Economics (2000) from KU Leuven. In 1998, he began his career at Petercam Securities in Brussels. In 2000, he joined Macquarie Bank Ltd. in London, where he worked first in the structured finance team and then in the corporate finance team. Manu Vandenbulcke has been CEO of TDP NV since 2007.

Manu Vandenbulcke has been chair of the Management Board and CEO of the Statutory Director since 2015 and is responsible for general management.

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Filip Audenaert (CFO)

Filip Audenaert holds a degree in Computer Science and a degree in Commercial Engineering from KU Leuven and started his career in 1994 at KBC, where he worked in departments including Corporate Banking. Before joining TDP NV in 2010, he also worked in the Corporate Finance department of KBC Securities.

Filip Audenaert has been a member of the Statutory Director's Management Board since 2015 and is responsible for financial management.

Bruno Laforce (CLO)

Bruno Laforce obtained a law degree from KU Leuven in 1992 and an LLM from the University of California, Los Angeles (USA) in 1997. He started his career as a lawyer specialising in corporate, M&A and capital markets transactions. He also acted as counsel in private equity investments and stock market transactions, and held the position of corporate counsel at Telenet. Before joining TDP, he worked at Gimv as Senior Legal Counsel and then Fund Manager.

Bruno Laforce has been a member of the Management Board and secretary to the Statutory Director since 2015 and is responsible for legal affairs, compliance and public affairs.

Manu Vandebulcke
CEO and chair

Management Board

Filip Audenaert
CFO

Bruno Laforce
CLO

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1.4 Management of TINC

TINC relies on TDP NV for the support of its investment activities and the management of its investment portfolio. TDP NV develops, manages and invests in infrastructure, and is a subsidiary of Infravest. (see organisational structure p. 86) and is also the shareholder of TINC Manager, the statutory director of TINC. TINC has entered into two service agreements with TDP.

Investment services agreement

Under this agreement, TDP NV is responsible for providing support services such as proposing and analysing investment opportunities, coordinating the implementation of investment decisions and following up on the legal, tax and financial matters related to holding the investments in the investment portfolio.

TDP can delegate this to its employees; see also the section on Sustainability later in this annual report.

For its services under the investment services agreement, TDP receives an annual fee consisting of (i) a fixed amount (indexed) and (ii) a variable amount of 0.75% of the outstanding investments, i.e. the sum of the amounts: (a) actually invested, (b) committed to be invested (c) paid as transaction costs; less any refunds received or impairments (under BGAAP) relating to such investments.¹

Administrative Services Agreement

TDP also takes care of TINC's administration (including accounting and reporting, corporate housekeeping, communications and investor relations) under an Administrative Services Agreement for which TINC pays a fixed annual fee (indexed).¹

1.5 Policy to avoid conflicts of interest in investment opportunities

In addition to the aforementioned service agreements, TINC has also entered into a cooperation agreement with TDP NV.

The cooperation agreement provides for TDP to act as a central platform for investment opportunities and contains principles regarding the allocation of investment opportunities. TINC can invest in 50% of each investment opportunity centralised at TDP. The remaining 50% of such an investment opportunity is available for investment by TDP and/or by TDP affiliates. The cooperation agreement aims to create a synergy resulting in a stronger market position on infrastructure investment. Among other things, it allows for larger investment opportunities through co-investment.

The legal procedure for conflicts of interest is applied to the extent that investment opportunities for TINC involve the acquisition of participations directly from TDP or its associates.

¹ For amounts paid under this agreement, see the Financial statements section, p. 142.

Corporate governance statement

1.6 External audit

The general meeting on 15 May 2024 appointed BDO Bedrijfsrevisoren BV, represented by Mrs Veerle Catry, as company auditor. The mandate comes to an end after the annual general meeting to approve the financial statements as at 31 December 2026.

The total fees paid to the statutory auditor or to persons associated with the statutory auditor in connection with the performance of the statutory audit mandate at TINC and its subsidiaries amounted to € 198,370 in the past financial year.

In addition, the following fees were payable:

- Other audit assignments by the statutory auditor: €5,000.
- Tax advisory assignments by persons affiliated with the statutory auditor: €12,210.
- Other assignments outside the scope of the statutory auditor's audit assignments: €71,550.

1.7 Internal control and risk management

The Supervisory Board has decided not to create an internal audit function for the time being, as the scope of the company's activities does not justify a full-time position, but annually assesses the need to do so.

However, this does not alter the fact that TINC, as a listed company, addresses the subject of enterprise risk management. This is a process that involves all parts of the company in identifying potential events that could affect the business. TINC manages these in such a way that they meet the risk appetite to provide reasonable assurance of achieving its corporate objectives (cf. the definition used by COSO, Committee of Sponsoring Organisation of the Treadway Commission).

In line with the COSO framework for enterprise risk management, TINC acts as follows regarding the following categories of corporate objectives:

- Strategic: the ultimate authority for making decisions on investments and divestments lies with the Supervisory Board. This enables the Supervisory Board to assess and weigh the investment and divestment proposals submitted to it by the Management Board against the strategic objectives of TINC;
- Operational: a Portfolio Status Report (a matrix of controls, actions and concerns) is reviewed and discussed on a periodic basis by the Management Board. This Portfolio Status Report is based on interviewing the people responsible for monitoring and managing portfolio participations;

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- Reporting: TINC has developed strict systems to optimise the timely processing and accuracy of the available data and to reconcile operational and financial data, its accounting processing and subsequent reporting. A summary of key operational and financial data is periodically reported to and discussed with the Supervisory Board and, where applicable, its advisory committees;
- Supervision: in line with the Corporate Governance Code, the Supervisory Board has appointed a compliance officer (Bruno Laforce) charged with supervising the Dealing Code (relating to securities issued by TINC) and the internal guidelines and policy documents (Code of Conduct, AML policy, whistleblower policy). A summary of the main risks TINC is exposed to is described elsewhere in this annual report.

1.8 Remuneration report

1.8.1 Remuneration paid by TINC to the Statutory Director

The Statutory Director of TINC is entitled to the annual remuneration set out in the articles of association of TINC, consisting of the following components:

- a variable amount equal to 4% of the Company's net result before the remuneration of the Statutory Director before tax, excluding variations in the fair value of financial assets and liabilities (plus VAT, if applicable); and
- an over-performance payment, subject to exceeding certain dividend yield targets, in particular when the shareholder's dividend yield, calculated as the gross dividend per share paid in a given financial year divided by the issue price at the time of the initial public offering (IPO), i.e. €11, exceeds a certain level, specifically as follows:
 - gross dividend higher than 4.5%, a fee of 7.5% of the dividend amount between 4.5% and 5.0%.

- gross dividend higher than 5%, a fee of 10% of the dividend amount between 5% and 5.5%.
- gross dividend higher than 5.5%, a fee of 12.5% of the dividend amount between 5.5% and 6%.
- gross dividend higher than 6%, a fee of 15% of the dividend amount exceeding 6%.
- the percentages are applied cumulatively.
- the fee includes VAT.

The variable remuneration for the Statutory Director for the past financial year amounted to €1.109.705 (see also annual accounts, p. 142). The overperformance fee has been in place since the IPO but has not been paid out so far because the conditions have not been met. The dividend portion of the distribution made by TINC each year has never exceeded 4.5% of the issue price at IPO.

1.8.2 Fees paid by TINC Manager

The directors of TINC Manager are remunerated by TINC Manager itself based on the remuneration it receives as a Statutory Director of TINC (see the previous paragraph). This fee is therefore not directly charged to TINC. The general meeting of TINC Manager decides on this remuneration.

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The remuneration policy for the directors of the Statutory Director has been determined by the Supervisory Board upon recommendation of the Nomination and Remuneration Committee as follows:

- i. Directors receive a fixed annual fee of €25,000
- ii. Directors and advisory committee members receive additional remuneration of €1,000 for each meeting of the Supervisory Board or advisory committee attended
- iii. There is no reduction for meetings attended by phone or videoconference; on the other hand, no payments are awarded for ad hoc meetings by phone or videoconference of short duration
- iv. The Chair of the Supervisory Board receives a flat annual fee of €50,000 and is not eligible for additional remuneration linked to the number of meetings attended
- vi. The chair of an advisory committee receives a fixed annual fee of €5,000 (if not combined with the chairmanship of the Supervisory Board)
- vii. Remuneration for work by independent directors in the context of statutory assignments for the committee of independent directors is paid separately depending on the complexity and expected task load of the assignment in question.

Directors do not receive remuneration in shares (see 1.1. of this corporate governance statement).

No contracts or arrangements have been entered into by TINC Manager with directors containing specific notice periods, additional pension plans, termination conditions or severance payments.

This remuneration policy is applicable from 1 January 2024 and was established following an evaluation using the latest available Guberna report on the remuneration of non-executive directors at Belgian listed companies on the one hand and, on the other, a comparison with the remuneration policy of a number of companies of a similar size or nature listed on Euronext Belgium.

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For the past financial year, the following attendances were recorded and corresponding fees paid:

Director	Fixed remuneration*	Management Board				Committees	Total remuneration
		Attendance	Attendance fee	AC attendance	A&RC attendance		
Philip Maeyaert (ch)	€50,000	7/7	-		2/2	-	€50,000
Kathleen Defreyn	€30,000	6/7	€6,000	4/4	1/1	€5,000	€41,000
Nils De Bremaeker	€19,589	5/5	€5,000	3/3	1/1	€4,000	€28,589*
Martine De Rouck	€25,000	7/7	€6,000	-		-	€31,000
Filip Dierckx	€19,589	5/5	€5,000				€24,589
Elvira Haezendonck	€25,000	7/7	€6,000		2/2	€2,000	€33,000
Kristof Vande Capelle	€25,000	7/7	€6,000	-	1/1	€1,000	€32,000*
Marc Vercruyssen	€25,000	5/7	€5,000	4/4	0/1	€4,000	€34,000
Peter Vermeiren	€25,000	2/2	€1,000	1/1	1/1	€2,000	€8,411
							€282,589

* Paid to the institution that nominated the director, through fee waiver.

The members of the Management Board do not receive remuneration from TINC Manager for the mandate they perform within TINC Manager; they receive remuneration from TDP NV. Accordingly, no contracts or arrangements have been entered into by TINC Manager with members of the Management Board that provide specific notice periods, additional pension arrangements, termination conditions or include severance payments.

Sustainability

1. General principles for preparing the sustainability statement

This report provides transparency on the sustainability performance of TINC in 2025 and describes the integration of sustainable practices into TINC's business model and strategy.

TINC recognises the importance of the EU Green Deal legislation, which includes reporting initiatives such as the EU Taxonomy and the Corporate Sustainability Reporting Directive (CSRD), in promoting transparency and sustainable investment. As TINC is not a large enterprise within the meaning of the CSRD, it does not currently fall within the scope of this legislation. TINC is closely monitoring how the scope will evolve in the coming period.

Regardless of this, however, TINC has already voluntarily launched a number of initiatives to highlight the sustainability approach in its activities, based on a number of principles that also underpin the CSRD. For example, a double materiality analysis (DMA) was carried out in which a structured process identified, analysed and scored the impacts, risks and opportunities relating to TINC's activities.

The data points relating to these material themes (both quantitative and qualitative) are included in the chapters Corporate culture: TINC as a responsible organisation, TINC as a responsible investor and TINC and climate mitigation of this report.

This sustainability report covers the period from 1 January 2025 to 31 December 2025, and the data is consolidated according to the same principles as the annual accounts. An explanation of the value chain is included in section 3, "TINC's business model".

The greenhouse gas data is determined on the basis of current values and emission factors from ADEME.

The sustainability statements are inspired by CSRD/ESRS as well as the GRI standards (GRI Universal Standard 2021 from Global Reporting Initiative). The GRI index table can be found in the annex to the annual report: "GRI index table".

2. Infrastructure as a catalyst for sustainable development

Infrastructure is the backbone of a modern society, and is often the catalyst for various forms of development – **economic, social and personal development**. Development is a gradual process and only becomes meaningful if it brings continuous improvement, and if it is anchored in a sustainable philosophy.

TINC is committed to **sustainable development** by helping to build infrastructure that not only meets the needs of today but also anticipates the needs of future generations. TINC summarises this ambition in its motto: "Invest in the world of tomorrow". Infrastructure that enables sustainable development must itself embrace sustainability. This means that every stage of its lifecycle – from planning and design to operation and eventual decommissioning – must comply with principles that ensures economic, financial, social, environmental and institutional sustainability.¹ The core of TINC's sustainability policy is based on the United Nations Sustainable Development Goals (UN Sustainable Development or UN SDGs), a comprehensive set of goals that aim at sustainable development and are also a reference model (sdgs.un.org/goals).

¹ [Sustainable infrastructure investment, United Nations Environment Programme](#)

Sustainability

The investment strategy of TINC is based on four themes, four important pillars underpinning that sustainable development. These include:

- the transition to a low-carbon society
- pervasive digitisation as a driver for communication and connection
- renewal and expansion of public infrastructure in a more intelligent, efficient, and sustainable way (“build back better”)
- an attractive and inclusive environment serving the care and well-being of each individual

Through its investment activity in these focus areas, TINC, as a long-term investor, contributes to the fulfilment of various development goals as defined in the United Nations Sustainable Development Goals.

TINC uses these Sustainable Development Goals as a reference model and has selected the development goals that are most closely related to its activities and on which the organisation can have a certain impact. This concerns both TINC’s own organisation and its investment portfolio, which it maintains as a responsible investor.

² [The International Good Practice Principles for Sustainable Infrastructure, United Nations Environment Programme, 2021.](#)

What is sustainable infrastructure?

- It takes sustainability principles into account throughout the entire life cycle.
- It avoids environmental impact or tries to keep it as low as possible.
- It uses resources in an efficient and circular manner.
- It stimulates economic benefits through employment and support for the local economy.
- It employs transparent, inclusive and participatory decision-making through stakeholder analysis, public participation and reporting channels.²



Sustainability

Main contribution to sustainable development goals

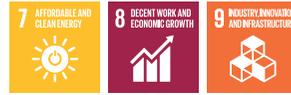
Own organisation



Contribution of TINC:

- conducting corporate governance and respecting the rule of law (including through policies on acting with integrity, anti-corruption, etc.) as a responsible investor
- optimising business processes, reducing existing emissions and preventing additional emissions

Investment portfolio



Contribution of TINC:

- promoting access to affordable, reliable, sustainable modern energy for all
- building infrastructure with reliable partners, and thus creating employment and stimulating the economy, on the basis of longterm and stable business models with attention to risk management
- developing quality and resilient infrastructure that underpins economic development and human well-being

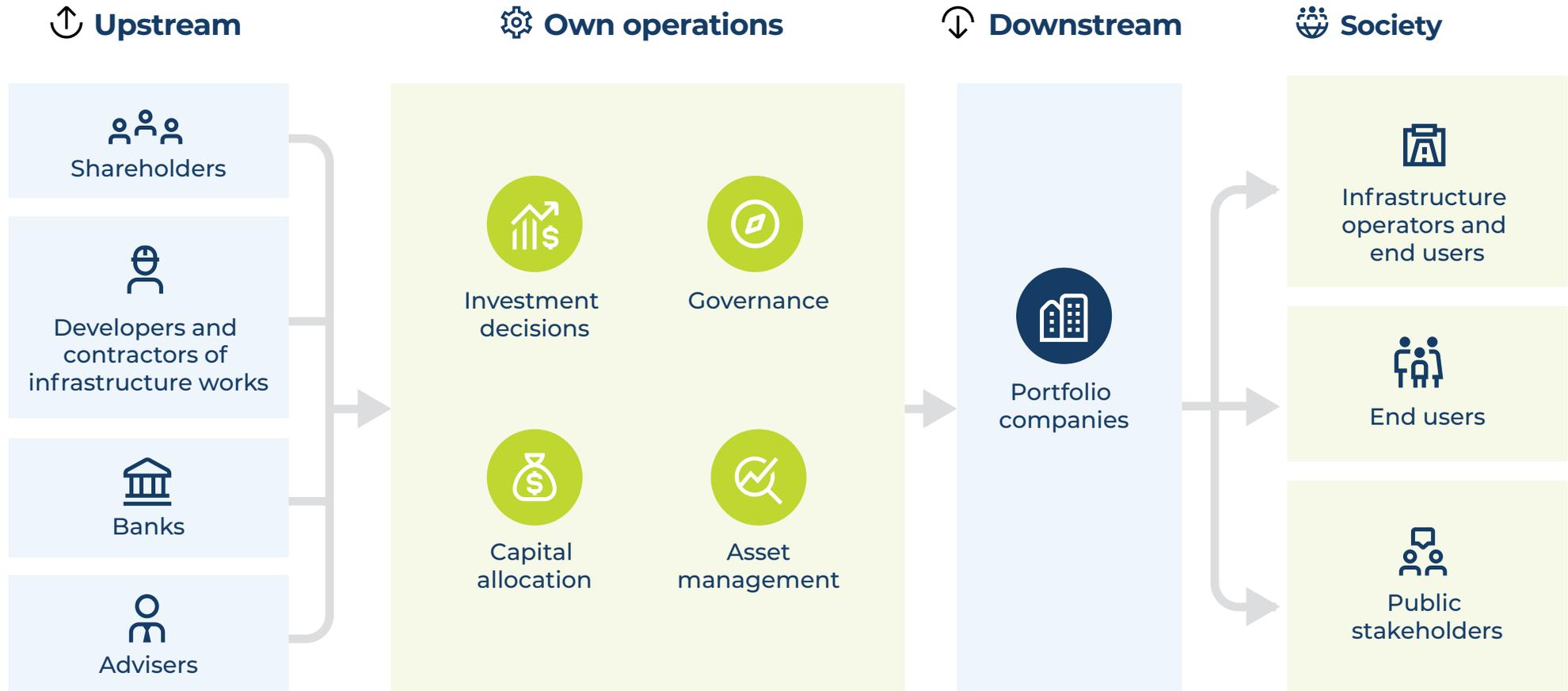
3. TINC's business model

TINC aims to create value by using the resources provided by its shareholders to develop and realise infrastructure that offers sustainable added value to society in general and to operators, end users and public authorities in particular.

TINC's value chain encompasses its own activities and those of its partners, both upstream and downstream. As TINC, as an investment company, does not produce or operate itself, the value chain is rather indirect, with the primary impact being in the downstream segment, namely the value that TINC creates and the influence it exerts through its portfolio companies.

Sustainability

How we create value



Sustainability

4. Double Materiality Assessment (DMA)

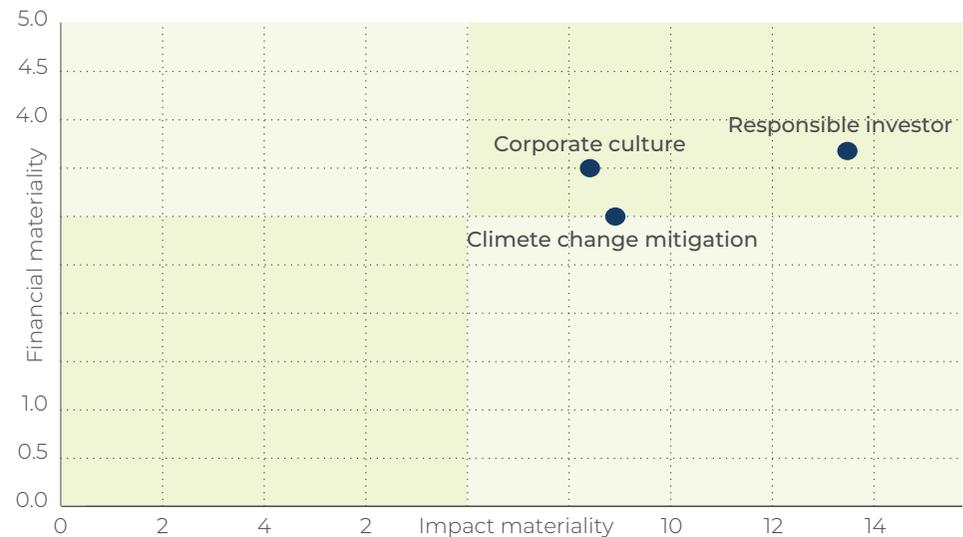
Every organisation has an impact (positive and negative) on its environment and faces risks and opportunities. In 2025, TINC conducted a Double Materiality Assessment (DMA) to determine which sustainability issues are material to its activities, value chain and stakeholders.

The DMA was carried out for all relevant activities within the operational and value chain scope. For a visualisation of the value chain, please refer to the diagram above.

The list of ESRS topics was supplemented with sector-specific topics and benchmarked externally. This resulted in a long list of potential sustainability topics. The insights and expectations of relevant internal and external stakeholders were then integrated through a round-table discussion and on the basis of interactions within the existing dialogue structures (see below).

For each topic, we assessed the extent to which TINC’s activities have or could have a positive or negative impact on people and the environment. We looked at the nature, severity, scope, reversibility and likelihood of the impact. In addition, the extent to which sustainability issues could have financial consequences for the organisation was assessed. This includes transition and physical risks, legal and regulatory developments, market dynamics, reputational effects and operational disruptions.

The combined assessment of impact and financial materiality has resulted in a set of material topics that have been included in a materiality matrix. These results were discussed and validated successively by the Sustainability Committee, the Audit Committee and the Supervisory Board.



Sustainability

Stakeholder Description of the interaction

In carrying out its activities, TINC engages in dialogue with various stakeholders, focusing on transparent communication and a mutually enriching exchange of ideas to promote cooperation. This also includes attention to topics related to sustainability.

Stakeholder	Description of the interaction
Shareholders	TINC interacts with its shareholders; it does so not only at the annual general meeting, open to all shareholders, but also with institutional shareholders (at roadshows) and private investors at fairs or investor days.
Supervisory Board (Directors)/ Audit Committee/Management Board	TINC has a sole director with a dual board structure (see Corporate Governance Statement). This structure, and the fact that the Supervisory Board also has the authority for investment decisions, ensures good interaction between the directors, with their diversity of backgrounds, experience and skills, and the members of the Management Board in whose hands the operational responsibility lies.
External manager	TINC does not have its own staff but calls on TDP NV to perform a number of management tasks (see also Corporate Governance Statement).
Participations	TINC is represented on the board of directors in most participations and interacts with other directors and shareholders.
Debt financiers	TINC has provided for the possibility to raise sustainable debt financing through the independently reviewed Sustainable Finance Framework. The companies in the portfolio generally obtain debt financing from various banks or banking syndicates. Contacts with them are maintained via, among other things, periodic and ad hoc reporting.
Financial institutions	TINC and its investees communicate frequently with the financial institutions with which they have relationships, including within the framework of money laundering prevention rules.
Sector organisations and interest groups	TINC keeps in touch with what is happening in the infrastructure sector and attaches importance to the exchange of ideas. TINC and/or TDP are members of the BVBV (Belgian association of listed companies), GLIO (Global Listed Infrastructure Organisation) WEI (Windenergy Ireland), IBEC (Irish Business and Employers' Confederation), IPFA (International Project Finance Association), BVA (Belgian Venture Capital and Private Equity Association), and the Guberna Institute, Wo.Men in Finance, Invest Europe.
Government and administration	As a listed company, TINC falls under the supervision of the FSMA and maintains regular contacts.
Analysts	Following the announcement of the half-year and annual results and other press releases, TINC maintains a regular and proper relationship with the analysts monitoring the stock.
(ESG) Rating agencies	Rating agencies regularly review TINC, offering investors insight into the sustainability aspects they consider important. TINC will, where useful and possible, interact with such rating agencies to promote the most accurate and complete representation of sustainability characteristics.

Sustainability

Based on the DMA process, the following potential material topics have been identified:

- Corporate culture
- Responsible investor
- Climate mitigation

Each of the potential material topics will be discussed in more detail in the following chapters. The Supervisory Board has entrusted the follow-up of these material topics to the Sustainability Committee.

5. Corporate culture: TINC as a responsible organisation

The first material topic in the materiality matrix concerns corporate culture. This refers not only to the focus on shared norms and values and their formalisation, but also to the organisation and internal functioning of governance and management. It also includes the way in which TINC finances itself. In these areas, TINC aims to be a responsible organisation, both in its own bodies and in the third parties it calls upon. In addition, there is a brief and fragmentary discussion of how “TINC and sustainability” is perceived by the outside world.

a. The governance of TINC

TINC is a listed investment entity whose management is entrusted to a sole director, TINC Manager NV. For a more detailed description, see chapter Corporate Governance Statement). As a responsible organization, TINC is committed to uphold high ethical standards by preventing corruption, addressing incidents of misconduct, fostering a transparent whistleblowing culture, ensuring compliance with legal regulations, and minimizing risks of unethical behavior across all operations and partnerships.

There to in execution of its business ethics programme, members of the supervisory board and the management board of TINC Manager, the statutory director, endorse:

- a **code of conduct** with guidelines on integrity, conflicts of interest, anticorruption and compliance with laws and regulations;
- a **code of dealing** relating to TINC shares with respect to the prevention of market abuse;
- a **whistleblowing policy** that allows for the safe and anonymous notification of possible breaches of legislation through an internal channel. In 2024 TINC did not receive any notifications under the whistleblowing policy;
- an **anti-money laundering and terrorist financing policy** AML/CTF policy);
- a **code of conduct for service providers and suppliers**.

Sustainability

The governance of TINC Manager has the following characteristics:

Governance type	Dual board system
Supervisory board	8 non-executive directors
Independent directors	3 directors
Diversified board	<ul style="list-style-type: none"> • Age : between 52 – 69; average 60 • Gender : 3 female, 5 male directors • Background: investment, management, audit, banking, academic sector
Board committees	<ul style="list-style-type: none"> • Audit committee • Nomination and remuneration committee
Management board	3 members
ESG committee	<ul style="list-style-type: none"> • Consisting of the management board • Reporting to the Audit committee • Audit committee advises the supervisory board which has ultimate oversight authority
Governance instruments	<ul style="list-style-type: none"> • Code of Conduct • Dealing Code • Whistleblower policy • Anti-money laundering and anti-terrorism policy • Sustainable Finance Framework • Code of conduct for service providers and suppliers <p>These documents can be consulted on the website (www.tincinvest.com)</p>

b. The management of TINC

TINC does not have its own staff but has been relying on TDP NV for a number of management tasks since its IPO in 2015. TDP NV is a subsidiary of Infravest BV, which is also TINC's reference shareholder. (See also Corporate Governance Statement.)

TDP NV in a glimpse:

Full time equivalent	19 persons (100%)
Gender diversity	7 female 12 male
% of women - Executive management position	20%
Staff turnover excluding retirements in 2025 (in %)	10%
Years of investment and infrastructure experience of the current staff	305
Compliance:	100%
<ul style="list-style-type: none"> • The staff individually endorse (upon commencement of employment and each time a change is made) all of the above-mentioned policy instruments of TINC: <ul style="list-style-type: none"> - Code of Conduct - Trading Code - Whistleblower Policy - Anti-Money Laundering and Anti-Terrorism Policy 	
Average external training cost per employee	ca €2,250
Number of training hours for current staff	ca. 210

Sustainability

In executing its tasks for TINC, TDP, as requested by TINC, is committed to the following principles:

- strictly following Belgian social legislation, which is based on international treaties, in particular the labour standards laid down by the International Labour Organisation (ILO).
- fostering positive and enduring working relationships with its employees, recognizing them as a cornerstone of success.
- providing a diverse and inclusive workplace where all individuals are treated with respect, dignity, and fairness.
- Basing employment, appointments and advancements at TDP on appropriate qualifications, requirements, and performance, ensuring equal opportunities for all employees.
- prioritizing a safe and healthy working environment, free from all forms of discrimination, to promote the well-being of its employees.
- Entertaining a mentorship program, allowing young potentials to gain first work experience.

c. The financing of TINC

TINC has taken steps towards sustainability in terms of its funding needed for the further growth of the portfolio. TINC has developed a framework for raising debt financing of a sustainable nature for investments within the investment policy and focus areas of TINC (the 'Sustainable Finance Framework'). The aim is to make investments that contribute to the Sustainable Development Goals, specifically with regard to social and environmental aspects.

The Sustainable Finance Framework ('SFF') was prepared in line with the ICMA Green Bond Principles 2021, the Social Bond Principles 2021, the Sustainability Bond Guidelines 2021 and the LMA Green Loan Principles 2021 and Social Loan Principles 2021. The framework of the SFF was reviewed by an independent organisation (ISS Corporate Services).

Based on the SFF, TINC can issue debt instruments such as commercial paper, debt securities, loans, bonds, etc. specifically intended for investments of a sustainable nature.

The Sustainable Finance Framework as well as the independent evaluation are available on the website of TINC.

As of the end of the last financial year, TINC has not made use yet of this framework to issue debt instruments

Sustainability

d. External recognition

Rating agencies regularly review TINC, offering investors insight into the sustainability aspects they consider important. TINC will, where useful and possible, interact with such rating agencies to promote the most accurate and complete representation of sustainability characteristics.

Since 2022 TINC/TDP is a signatory to the United Nations Principles of Responsible Investment (UNPRI), a not for profit organization aiming to understand the investment implications of sustainability (ESG) factors and to support its international network of signatories in incorporating these factors into their investment and ownership decisions.

During the past financial year, TINC/TDP reported again under the reporting framework of UN PRI. This resulted in a new Public Assessment Report. The report can be consulted on the website of TINC (www.tincinvest.com).

6. TINC as responsible investor

A second material topic that was identified concerns TINC's role as a responsible investor.

For TINC, investing in infrastructure means more than developing essential facilities, it is about creating opportunities for communities to thrive. Guided by its mission to invest in the world of tomorrow, TINC focuses on investments that address society's evolving needs while delivering economic, social, and environmental progress. TINC's investment strategy is built on four segments – energy, public, digital, and social infrastructure – all aimed at creating sustainable value.

These segments are united by overarching principles of fostering a low-carbon world and enhancing societal well-being. By investing in renewable energy projects, TINC actively contributes to decarbonization and supports the transition to a low-carbon economy. Similarly, investments in public utilities, digital infrastructure and sustainable real estate help foster inclusivity, connectivity and resilience.

As a listed infrastructure investment company, TINC thereby seeks to maintain an open and trustworthy relationship with all its stakeholders. In carrying out its activities, TINC implements sustainability both in the deployment of funds in the investment portfolio (assets side) and in the raising of funds (liabilities side). TINC integrates sustainability aspects into its investment processes by applying exclusion criteria, conducting due diligence to assess the sustainability profile of investment opportunities, and performing SDG (Sustainable Development Goals) impact analyses. Additionally, TINC focuses on investments that generate positive, measurable, and sustainable impacts for society while maintaining competitive financial returns.

Through this integrated approach, TINC aligns its efforts with the UN Sustainable Development Goals, contributing to targets such as Affordable and Clean Energy (SDG 7), Decent Work and Economic Growth (SDG 8), and Build Resilient Infrastructure (SDG 9).

Sustainability

By focusing on infrastructure that addresses the challenges of today while anticipating the needs of tomorrow, TINC is committed to building a healthier, more connected, and sustainable future for generations to come.

TINC is actively involved in different phases of the infrastructure lifecycle within its participations. Each phase has its own dynamics, characteristics and challenges in terms of sustainable and responsible investment.

a. The initial investment trajectory

A new investment in an infrastructure company is preceded by a, usually lengthy, process of careful assessment and consideration of the merits and associated risks. This investment process involves a number of sustainability aspects:

Exclusions

Each new investment opportunity is assessed as to whether it fits within the investment policy of TINC. TINC applies a number of grounds for exclusion. Therefore, in accordance with its sustainability policy, TINC will not allocate investment money to:

- companies involved in or associated with
 - domains such as slavery, illegal narcotics, pornography, human trafficking, social exploitation, organised crime, compulsory labour or harmful child labour or any other domain considered to be illegal under any applicable laws or regulations
 - the production, sale, use of or trade in arms, ammunitions, weapons of mass destruction or inhuman weapons or critical components or technologies associated thereto
 - the production of cigarettes, tobacco, e-cigarettes and associated smoking products
 - the production and trade of gambling equipment and associated products

- the extraction and production of thermal coal
- products tested on animals and production and sale of fur
- the financing of terrorism
- companies that are, or whose direct or indirect owners or controllers are, on a sanctions list of the United Nations or the European Union.

Due diligence

If no grounds for exclusion apply and TINC considers that the investment potentially fits within the investment policy, in a subsequent phase the investment opportunity is subjected to a thorough investigation ('due diligence'). As part of this due diligence, TINC uses questionnaires to get a view on the sustainability content of the investment opportunity by means of general and sector-specific questions. The analysis of the responses are taken into account by TINC in the final assessment of the investment proposal by the competent bodies.

SDG impact analysis

In addition, for each new investment, an analysis is made of the impact (positive or negative) of the investment on the Sustainable Development Goals. This allows TINC to monitor the impact and take action to prevent negative effects or strengthen positive ones. See below for an example relating to a recent new investment

Sustainability

Impact analysis - Energy Infrastructure: Battery Storage Infrastructure



Sustainability

b. During the investment period

Even while the participation is a part of the portfolio, TINC pays attention to sustainability aspects specific to or related to its participations. Where possible, TINC uses the central and guiding role it plays in its participations.

Management responsibility. Particularly in participations where TINC is the sole shareholder, TINC generally takes responsibility for the management and administration of the infrastructure company, with the assistance of specialist subcontractors (in operational, financial, legal and administrative matters).

Board responsibility. In the participations in which TINC is a (co-)shareholder, TINC (via its representatives) holds one or more directorships, thus being actively involved in decision-making. Alternatively, in the case of smaller minority participations, agreements are made with other shareholders on participation in major decisions. TINC is not represented in the governing bodies of investments where only debt financing is provided.

Promoting sustainability

In holding its participations TINC is committed as part of its sustainability policy, and where possible, to:

- stimulate protection of the environment by its participations (o.a. by reducing emissions, consumption of resources and waste)
- use natural resources or energy more efficiently
- consult with stakeholders on environmental issues
- monitor the environmental performance by its participations
- create environmental awareness with its participations
- stimulate the implementation of best practices in governance

- respect human rights
- respect social right of employees
- stimulate an equal chances policy in recruiting new talent

Monitoring. From that active role as director and shareholder, TINC also interacts with its portfolio companies on sustainability to encourage further awareness and action. Driven by its commitment to fostering a data-driven dialogue on sustainability within its portfolio, TINC aims to conduct periodically portfolio surveys to monitor how TINC's commitments are taken up by its participations.

For example, in the past financial year, a survey was conducted among the companies that were part of the portfolio at that time, using a questionnaire that gauges sustainability awareness and practices, with an emphasis on environmental, social and governance (ESG) aspects.

Almost all portfolio companies responded to the questionnaire. With this feedback as a starting point, TINC plans to continue the dialogue with the portfolio companies in the next reporting period with a view to further promoting sustainability awareness and introducing best practices in this respect.

TINC further enhances the SDG impact analysis of each new investment by tracking its contribution to the SDG targets throughout the investment phase. The graph below provides an overview of the contributions of TINC's participations to fulfilling the UN SDGs.

Sustainability

Sustainable development goals (SDG)

The participations in the investment portfolio contribute to fulfilling the United Nations Sustainable Development Goals (SDG's).



* www.undg.org/sustainable-development-goals

7. TINC and climate mitigation

Climate mitigation is the third material topic that emerged from the double materiality assessment. This naturally concerns the impact that TINC and its portfolio companies have on people and nature, but also, and more importantly, the opportunities for TINC as a responsible investor to contribute to the realisation of future-proof infrastructure projects that will help shape tomorrow's society and, inherently, also offer a response to the challenges posed by climate change, primarily through the production of renewable energy and energy savings.

Below is an overview of TINC's impact (i) as a responsible organisation on greenhouse gas emissions, (ii) as a responsible investor through its portfolio companies, and (iii) some examples of opportunities TINC has seized to contribute to climate mitigation.

a. TINC as a responsible organisation

As TINC has no staff of its own and no office buildings TINC has no direct greenhouse gas emissions, and therefore no scope 1 or scope 2 emissions.

Nevertheless environmental awareness is high on the agenda of its manager TDP. TDP is committed to environmental sustainability and reducing carbon dioxide emissions. Its vehicle fleet has already been largely electrified and will further do so in the coming years. Furthermore, TDP headquarters are located in a building equipped with solar panels and holding a green power contract, reducing GHG emissions as much as possible.

Sustainability

The following table provides an overview of greenhouse gas emissions (CO₂) at the level of TINC, as a responsible organisation.

CO₂ emissions of TINC as an organisation

TINC as a responsible organization - emissie (in tonnes CO₂)

	2022	2023	2024	2025
Scope 1	0	0	0	0
Scope 2	0	0	0	0
Scope 3 (partial) ¹	151.97	146.95	143.06	394.03
Total emissions	151.97	146.95	143.06	394.03

Emissions are calculated according to the GHG Protocol (market-based).

b. TINC as a responsible investor

Although TINC does not report on its investment portfolio on a consolidated basis, it would like to provide some insight into the impact of its portfolio companies on greenhouse gas emissions, primarily CO₂ emissions.

In response to the sustainability survey organised by TINC (see above), a number of portfolio companies provided feedback on effectively measured greenhouse gas emissions.

¹ Considering its governance structure and business activities, only two categories in scope 3 are applicable: Category 1 (purchased goods and services) is applicable as this relates to the work TDP performs on behalf of TINC (full scope 1,2 and 3), and from 2025 any other purchased services (purchased services (mainly consultants in the context of investment activities). Category 15 (investments) was not included for the reasons stated above.

This feedback confirms previous findings:

Construction phase

- GHG emissions are of course unavoidable in infrastructure construction, both as a result of the production of the required materials and during the construction process.

Exploitation phase

- In many infrastructure participations there is no direct link with emissions during the operating phase of the infrastructure. This is the most visible in Public Infrastructure participations where there are no employees and operations consist in making the infrastructure available to a public authority (or related third party operator) that uses it for its own account and thus has operational control.
- Participations in the Energy Infrastructure segment have a positive GHG emission balance. Wind and solar energy participations produced in 2025 a total of 751 GWh, providing 330.000 families of green energy.
- Consequently, several of the participations have no scope 1 or scope 2 emissions during their lifetime.
- Scope 3 emissions, i.e. the indirect emissions of GHG caused by business activities of other organizations over which the portfolio companies have no direct influence, arise mainly from third-party services for the maintenance, upkeep and repair of the infrastructure and are thus generated in the supply chain.
- Quite some participations hold infrastructure which is operated under strict contractual frameworks that pre-date low-carbon concerns, initiatives, standards and expectations, leaving limited to no flexibility for modifying and optimizing energy use.

Sustainability

- In other, more corporate style, participations, there is more ability to use governance rights and to collaborate directly with management and staff in these companies to introduce GHG measuring and subsequently implement GHG reducing measures, where possible and economically viable.

Divestment phase

TINC aims to hold investments over a longer period, if possible over the full lifetime of the underlying infrastructure. There are no participations whose infrastructure will reach the end of its useful life in the immediate future. TINC intends to develop a policy on this in the coming period. To the extent that divestments do occur, for example through the sale of a participation, the divestment process is surrounded by adequate safeguards, including the application of anti-money laundering and terrorist financing policies.

Sustainability

c. Climate mitigation in practice in the investment portfolio



Datacenter United builds and manages data centres to provide its clients with quality (up to Tier IV), efficient, secure and flexible data management and storage solutions. In doing so, the company subscribes to various initiatives to achieve the highest possible degree of sustainability.

The Science Based Targets Initiative (SBTi) approved the climate targets of DCU, confirming that its reduction trajectory is in line with the 1.5°C scenario, the most ambitious target within the SBTi framework, an

internationally recognized reference framework for climate policy. This is based on investments in energy efficiency, innovative cooling solutions, responsible water use and infrastructure that is ready for high-density workloads and AI applications. In addition, DCU is ISO 14001 certified, is committed to the Climate Neutral Data Centre Pact (CNDCP) and collaborates with recognized initiatives and partners such as EcoVadis, Greenly and The Green Grid.



GlasDraad is helping to accelerate the digitisation of society by providing families and businesses in outlying areas and small towns with access to a superfast and reliable internet connection through the construction of fibre networks in a sustainable manner. This is achieved through, among other things:

- The optimization of the network infrastructure with energy-efficient solutions, including double-walled POP systems and heat-resistant coatings with significant energy reduction through reduced cooling requirements



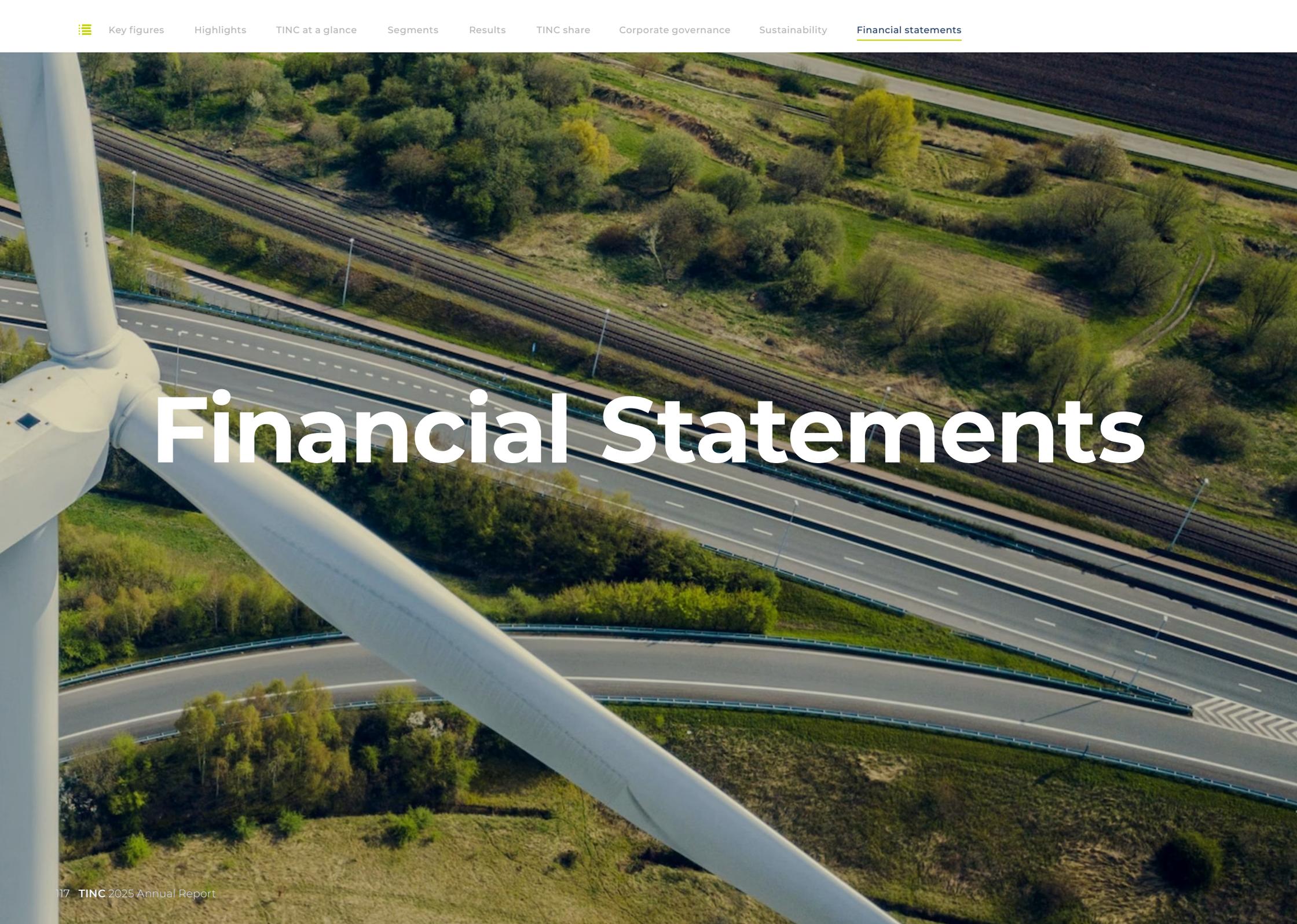
- Trials involving the electrification of excavators
- The use of passive network components
- The use of circular materials
- Structural monitoring of chain emissions (scope 3)

GlasDraad achieved a GRESB score of 76 points in 2025, a clear improvement on the previous year (69 points).



The A11 is a highway connection that will facilitate better access to the port of Zeebrugge and the eastern part of the Belgian coast while enhancing the region's quality of life and living conditions. The entire project combines relieving the regional roads of heavy freight and tourist traffic with additional cycling facilities, the reduction of noise and light pollution and the construction of buffer green areas, fauna passages and a reed swamp.





Financial Statements

Consolidated financial statements as per December 31, 2025

1 Audited consolidated statement of comprehensive income

Period ending at: (€)	Notes	December 31, 2025 12 months audited	December 31, 2024 12 months audited
Interest income		9,445,537	7,795,253
Dividend income		16,543,870	20,989,812
Gain on disposal of investments		-	2,508,500
Unrealised gains on investments		37,428,811	39,075,133
Revenue		1,559,316	1,407,980
Operating income	11	64,977,534	71,776,678
Unrealised losses on investments		(13,620,908)	(21,028,418)
Portfolio resultaat	11	51,356,626	50,748,260
Selling, General & Administrative Expenses		(7,438,569)	(6,505,970)
Depreciations and amortizations		(3,404)	(3,727)
Other operating expenses		(634,028)	(251,433)
Operating expenses (-)	12	(8,076,001)	(6,761,130)
Operating result, profit (loss)		43,280,625	43,987,130
Finance income	13	26,149	62,552
Finance costs (-)	13	(2,689,975)	(1,242,989)
Result before tax, profit (loss)		40,616,799	42,806,692
Tax expenses (-)	14	352	(315,633)
Total Consolidated income		40,617,152	42,491,060
Total other comprehensive income		-	-
Total comprehensive income		40,617,152	42,491,060
Earnings per share (€)			
1. Basic earnings per share*	15	0.95	1.17
Weighted average number of ordinary shares		42,839,353	36,363,637
2. Profit per share		0.84	1.17
Total number of ordinary shares		48,484,849	36,363,637

* Calculated on the basis of the weighted average number of ordinary shares: 42.839.353 (31/12/2025) and 36.363.637 (31/12/2024). The Company has no options / warrants outstanding throughout the reporting period.

2 Audited consolidated balance sheet

Period ending at: (€)	Notes	December 31, 2025 audited	December 31, 2024 audited
I. NON-CURRENT ASSETS		713,699,201	512,073,740
Intangible assets		303	3,706
Investments at fair value through profit and loss	17	713,224,072	512,070,034
Deferred taxes		474,827	-
II. CURRENT ASSETS		3,101,437	2,583,745
Trade and other receivables		1,300,754	1,694,134
Cash and short-term deposits	4	1,800,683	889,611
Other current assets		-	-
TOTAL ASSETS		716,800,639	514,657,485

Period ending at: (€)	Notes	December 31, 2025 audited	December 31, 2024 audited
I. EQUITY	3	637,508,904	506,422,240
Issued capital		131,571,801	113,268,771
Share premium		255,052,172	174,688,537
Reserves		123,142,702	104,933,808
Retained earnings		127,742,228	113,531,123
II. LIABILITIES		79,291,735	8,235,246
A. Non-current liabilities		77,800,000	6,900,000
Financial liabilities		77,800,000	6,900,000
B. Current liabilities		1,491,735	1,335,246
Financial liabilities	13	-	-
Trade and other payables		1,183,453	1,030,165
Income tax payables		-	-
Other liabilities		308,282	305,080
TOTAL EQUITY AND LIABILITIES		716,800,639	514,657,485

3 Audited consolidated statement of changes in equity

Financial year 2025 (€)	Notes	Issued capital	Share premium	Reserves	Retained earnings	Equity
December 31, 2024 (audited)	2	113,268,771	174,688,537	104,933,808	113,531,123	506,422,240
Total comprehensive income	1	-	-	-	40,617,152	40,617,152
Capital increase		32,848,485	80,363,636	-	-	113,212,120
Cost capital increase	15	-	-	(2,126,525)	-	(2,126,525)
Distribution towards shareholders	15	(14,545,455)	-	(6,545,455)	-	(21,090,909)
Increase (decrease) due to change in deferred tax assets		-	-	474,827	-	474,827
Increase (decrease) due to transfers to statutory reserve, equity		-	-	26,406,047	(26,406,047)	-
Increase (decrease) in equity		18,303,030	80,363,636	18,208,894	14,211,105	131,086,664
December 31, 2025 (audited)		131,571,801	255,052,172	123,142,702	127,742,228	637,508,904

The following table shows, for comparison purposes, the changes in equity from the previous financial year.

Financial year 2024 (€)	Notes	Issued capital	Share premium	Reserves	Retained earnings	Equity
December 31, 2023 (audited)	2	135,450,590	174,688,537	86,194,900	98,261,827	494,595,854
Total comprehensive income	1	-	-	-	42,491,060	42,491,060
Capital Increase		-	-	-	-	-
Distribution towards shareholders	15	(22,181,819)	-	(8,363,637)	-	(30,545,455)
Increase (decrease) due to change in deferred tax assets		-	-	(119,219)	-	(119,219)
Increase (decrease) due to transfers to statutory reserve, equity		-	-	27,221,764	(27,221,764)	-
Increase (decrease) in equity		(22,181,819)	-	18,738,909	15,269,296	11,826,386
December 31, 2024 (audited)		113,268,771	174,688,537	104,933,808	113,531,123	506,422,240

4 Audited consolidated statement of cash flow

Period ending at: (€)	Notes	December 31, 2025 12 months audited	December 31, 2024 12 months audited
Cash at beginning of period		889,611	27,364,570
Cash Flow from Financing Activities		158,370,393	(23,852,999)
Proceeds from capital increase		113,212,120	-
Cost capital increase		(2,126,525)	-
Proceeds from borrowings	13	705,750,000	88,900,000
Repayment of borrowings	13	(634,850,000)	(82,000,000)
Interest paid	13	(2,524,293)	(207,544)
Distribution to shareholders	16	(21,090,910)	(30,545,455)
Other cash flow from financing activities		-	-
Cash Flow from Investing Activities	17	(148,544,699)	6,433,502
Investments		(225,559,375)	(37,785,006)
Repayment of investments		47,681,828	16,430,416
Interest received		7,484,136	8,732,993
Dividend received		20,234,077	18,276,383
Other cash flow from investing activities		1,614,635	778,716
Cash Flow from Operational Activities	12	(8,914,622)	(9,055,462)
Management Fee		(8,118,860)	(8,741,695)
Operational expenses		(2,110,602)	(1,002,552)
Recovered VAT		1,314,840	688,784
Taxes paid		-	-
Cash at end of period		1,800,683	889,611

5 Corporate information

The consolidated financial statements of TINC NV (hereinafter “TINC”) for the 12-month financial year ending December 31, 2025 were approved for publication by resolution of the Statutory Director on March 9, 2026. TINC is a limited liability company incorporated and domiciled in Belgium, whose shares are publicly traded. Its registered office is located at Karel Oomsstraat 37, 2018 Antwerp, Belgium.

TINC is an investment company that takes interests in participations active in the realisation and operation of infrastructure.

6 Basis of preparation

The consolidated financial statements of TINC have been prepared in accordance with International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board (IASB) and as adopted by the European Union.

In preparing the consolidated financial statements, TINC continues to apply IFRS 10 (Consolidated Financial Statements) for investment entities as TINC continues to meet the definition of an investment entity. TINC measures all participations at their fair value with changes in value recognized in the income statement in accordance with IFRS 9 (Financial Instruments).

The financial statements have been prepared on a historical cost basis, except for investments at fair value through profit or loss (FVPL). The consolidated financial statements are presented in euro, the functional currency of TINC, and all values are rounded to the nearest euro, except where stated otherwise. TINC presents its balance sheet in order of non-current and current assets and liabilities.

7 Valuation rules (IFRS)

a) Consolidation principles

Investment entities (Amendment to IFRS 10, IFRS 12 and IAS 27)

Upon first-time adoption of IFRS as approved by the European Union, TINC considered the application of the amendments to IFRS 10 (Consolidated Financial Statements), IFRS 12 (Disclosure of Interests in Other Entities) and IAS 27 (Consolidated and Separate Financial Statements) regarding investment entities (the “Amendments”) and concluded that TINC meets the definition of an investment entity as defined within IFRS 10. For the 12-month financial year ending December 31, 2025, this continues to be the case.

Under IFRS 10, an investment entity is an entity that:

- Obtains funds from one or more investors to perform investment services for such investor(s);
- Commits to its investor(s) to realize capital gains on or other returns from participations or a combination of both (business objective);
- Values and assesses the performance of virtually all of its participations based on their fair value.

When assessing whether an entity meets the definition of an investment entity, it should consider whether it has the following typical characteristics of an investment entity:

- It has more than one investment;
- It has more than one investor;
- It has investors who are not related parties of the entity;
- It has ownership interests in the form of equity or similar interests.

TINC has adopted the Amendments since the financial year ended December 31, 2014 as a result of an assessment based on the following facts:

- TINC holds an investment portfolio consisting of multiple participations;
- The strategy of TINC is to invest in companies active in infrastructure with the sole purpose of earning revenues from participations and not to realize revenues derived from a development, production or marketing activity. Revenues from providing management services and/or strategic advice to these companies do not represent a separate substantial business activity and represent only a small proportion of the total revenue of TINC;
- TINC does not intend to hold its participations indefinitely; essentially, most of the participations of TINC are of a self-liquidating nature whereby the cash flows from the participations received over the life of the underlying Infrastructure assets not only cover the proceeds of the participation but also represent the repayment of the participation itself, resulting in the participations having a low or no residual value.

The latter is the case with respect to all DBFM/PPS participations (where the infrastructure will return to the public government at the end of the project's life) and also for the energy participations (where the infrastructure will revert to the landowner at the end of the project's life or will be removed) and to a large extent for the Digital Infrastructure and Social Infrastructure participations.

In addition, with respect to the last two segments (Digital Infrastructure and Social Infrastructure), and specifically where it concerns participations with a more business-like organization and approach (i.e. not a pure a project finance approach) and which have other shareholders in addition to TINC, TINC enters into agreements with these co-shareholders (often with a shorter-term approach to the participation in question) which generally also include agreements regarding the transfer of the financial instruments of the participation and a possible exit, common or otherwise. This can be very specific, e.g. with a time provision, or left more open as a function of circumstances and internal or market dynamics.

As a result, TINC, as an investment entity, values all of its investments (including subsidiaries thereof that it controls and joint ventures) at fair value through profit and loss (FVPL) in accordance with IFRS 9 Financial Instruments.

Fair value is calculated by discounting the future cash flows related to each of the participations of TINC, and generated by the companies in which TINC participates, at an appropriate discount rate. The discount rates used are based on market discount rates for similar assets, adjusted by an appropriate premium or discount to reflect specific risks.

See below ('Financial Fixed Assets') for more information around valuation.

b) Financing costs

Borrowing costs are recognized in the income statement as incurred.

c) Financial fixed assets

TINC, as an investment entity under IFRS 10, measures all investments (including its controlled subsidiaries and joint ventures and associates) at their fair value through profit or loss in accordance with IFRS 9 Financial Instruments.

The fair value of the participations is determined semi-annually. The definition of fair value under IFRS 13 is: "The price that would be received to sell an asset or paid to transfer a liability in a regular transaction between market participants at the valuation date". In the absence of an active market for the financial instruments in which TINC invests, proprietary valuation models are used for its participations. TINC follows the International Private Equity and Venture Capital Valuation Guidelines. The valuation methods are applied consistently from period to period unless a change would result in a better estimate of fair value.

All current purchases and sales of financial fixed assets are recognized on transaction date. A current purchase or sale of a financial fixed asset requires delivery of the asset within the time frame generally accepted in the market as a result of regulation or commercial practice.

The fair value or Fair Value ('FV') of the investments are recognized under the item 'Investments at fair value through profit or loss'. In the case of a recent investment, initially the transaction value is used as fair value, with transaction costs recorded separately in the income statement.

Changes in fair value are recognized in the income statement as unrealized gain or loss.

When a participation is sold, the gain or loss on the sale – calculated as the difference between the selling price after any selling costs to be borne by TINC and the fair value on the balance sheet at the beginning of the financial year – is recognized as a realized gain or loss in the income statement.

When TINC grants a loan to a company without participating in the capital, this loan is also valued at fair value and included in the item 'Investments at fair value through profit or loss'.

TINC uses the following hierarchy in determining and disclosing the fair value of financial instruments, by valuation method used.

- **Level 1:** quoted (unadjusted) prices in active markets for identical assets or liabilities;
- **Level 2:** other methods where all variables have a significant effect on the recognized fair value and are directly or indirectly observable;
- **Level 3:** methods using variables that have a significant effect on the recognized fair value, but are not based on observable market data.

All of the participations of TINC are classified as Level 3 assets in the fair value hierarchy.

Methodology

Investments in infrastructure are usually characterized by good visibility on future cash flows. This is because of the presence of long-term agreements, a regulated framework and/or the strategic position of the infrastructure. Because of this high visibility on future cash flows, the Discounted Cash Flow method (DCF method) is applied for the periodic valuation for most participations. This involves identifying future long-term cash flows for each participation, such as revenues, costs, investments and repayments of debt financing. In this way, the expected long-term cash flows that TINC will receive from the participation are also determined in relation to the investment of TINC including the participation in the equity of a participation and shareholder loans or loans to a participation.

The expected long-term future cash flows related to the participations of TINC are discounted per participation at a market-based discount rate. This is how the fair value of each participation in TINC is determined. The market-based discount rate depends on the risk profile of the participation on the one hand and the investment instruments of TINC on the other. The profile of a company active in infrastructure is determined, among other things, by the possible fluctuations in revenues and costs, the presence and robustness of long-term contracts and the quality of the counterparties thereto, and the refinancing risk of debt financing. Recent transactions between market participants can provide an indication of a market-based discount rate.

At each periodic valuation update, the expected long-term future cash flows per participation, and linked to this, the expected long-term future cash flows related to the investment instruments at TINC, are updated, among others using recent financial figures and updated assumptions. The discount rate per participation is also reviewed periodically and adjusted if necessary.

For some participations a different valuation methodology may be applied, temporarily or otherwise, to determine the fair value of the participation at TINC, for specific reasons. Where applicable, this is mentioned in the notes to the Financial Fixed Assets.

Single unit of account

In the case of an investment in the equity of a portfolio company, where investments are made in both share capital and shareholder loans of the portfolio company, all expected future cash flows related to both investment instruments together are discounted at a market-based discount rate. As TINC is an investment company as defined by IFRS 10, it measures its shareholder loans at fair value through profit or loss in accordance with IFRS 9. Interests on shareholder loans are thus recognized under interests received, on the one hand, and changes in fair value, including capitalized interests, on the other hand. Moreover, TINC considers the investment in the share capital and in the shareholder loan of a portfolio company as a 'single unit of account', as both investment instruments are inextricably linked. Decisions on the acquisition and disposal of both instruments are not taken independently and both instruments have the same risk profile.

Process

The valuation process, like the preparation of the financial statements of TINC, is observed by the finance function at TDP NV (see p. 93) under the direction of the responsible member of the Executive Board and under the supervision of the Audit Committee.

The starting point is the financial models prepared for each participation, which contain a detailed projection of the expected cash flows based on underlying assumptions. These financial models are typically subject to a model audit by an independent party at the inception of the investment. During the lifetime of the infrastructure, at each closing of TINC, the financial models are brought in line with recent developments that would occur in the underlying assumptions

(due to market evolutions or evolutions at the participation itself). The valuation is then done using the DCF method based on a discount rate.

The results for each reporting period are discussed with the members of the Audit Committee. The Audit Committee then reports to the Supervisory Board, which ultimately finalizes the financial statements based on the valuations.

d) Other non-current and current assets

Other non-current and current assets are measured at amortized cost.

e) Profit tax

Current taxes are based on the results of TINC and are calculated according to local tax rules.

Deferred taxes are recorded using the liability method for all temporary differences between the tax base of assets and liabilities and their carrying values for financial reporting purposes.

Deferred tax assets are recorded for deductible temporary differences.

A deferred tax asset is recognized for tax losses and tax credits to the extent that it is probable that future taxable profit will be available against which the tax losses and tax credits can be utilized.

f) Cash and cash equivalents

Cash and cash equivalents are cash, bank deposits and liquid assets. These include all cash held in cash or on bank deposit. Accordingly, these products are shown at face value.

g) Provisions

Provisions are recognized when TINC has a present obligation (legal or constructive) as a result of past events, when it is probable that an outflow of resources embodying economic benefits will be required to settle the

obligation and when a reliable estimate of the amount of the obligation can be made. If TINC expects a reimbursement of an amount that has been provided for, the reimbursement is not recorded as an asset until the reimbursement is virtually certain.

h) Financial liabilities

Interest-bearing loans and borrowings are initially measured at fair value. Subsequently, loans and borrowings are measured at amortized cost using the effective interest method

i) Dividends

Dividends are recognized on the date on which TINC receives the rights to their payment. Dividends are presented gross, excluding non-recoverable taxes. The latter are presented separately in the income statement.

j) Earnings per share

TINC calculates both basic and diluted earnings per share in accordance with IAS 33. Basic earnings per share is calculated based on the weighted average number of shares outstanding during the financial year. Diluted earnings per share is calculated according to the average number of shares outstanding during the financial year plus the dilutive effect of warrants and stock options (if any) outstanding during the financial year.

k) Costs associated with the issuance or acquisition of its own shares

TINC typically incurs several costs when issuing or acquiring its equity instruments. Those costs may include registration and other regulatory fees, amounts paid to legal, accounting and other professional advisors, printing costs and stamp duties. For Belgian tax purposes, certain transaction costs related to the issuance or acquisition of equity instruments may be capitalized and amortized over a period of time, as permitted by Belgian Generally Accepted Accounting Principles (BE GAAP). This difference in accounting treatment between IFRS and BE GAAP creates a temporary difference, resulting in a deferred tax asset.

As the underlying transaction relates to equity, the deferred tax asset arising from this temporary difference is recognized in equity.

Other costs related to public offerings of equity instruments (such as road shows and other marketing initiatives) are expensed.

l) Operating segments

Operating segments are reported consistently with internal reporting to the chief operating decision-maker, being the Supervisory Board. The Supervisory Board is responsible for allocating resources and assessing the results of the operating segments. Currently there are 4 segments: Public Infrastructure, Energy Infrastructure, Digital Infrastructure and Social Infrastructure.

New standards, interpretations and amendments applied by TINC at December 31, 2025

New and amended Standards and Interpretations adopted by TINC

TINC has adopted during the current financial year all new and revised Standards and Interpretations issued by the International Accounting Standards Board (IASB) and the International Financial Reporting Interpretations Committee (IFRIC) of the IASB, as endorsed by the European Union and effective for the financial year starting on January 1, 2025. TINC has not applied any new IFRS guidance that is not yet effective as of December 31, 2025.

The following new and revised Standards and Interpretations issued by the IASB and the IFRIC, as endorsed by the European Union, are effective for the current financial year:

- Amendments to IAS 21: The Effects of Changes in Foreign Exchange Rates: Lack of Convertibility (issued in August 2023)

The adoption of these new Standards, Interpretations and Amendments did not result in significant changes in the accounting policies of TINC.

Standards and interpretations issued but not yet effective for the current financial year

TINC has elected not to early adopt the following new Standards, Interpretations and Amendments, which have been issued by the IASB and the IFRIC but which were not yet mandatory by December 31, 2025 and/or not yet endorsed by the European Union by December 31, 2025, and whose impact could be relevant:

- Amendments to IFRS 9 and IFRS 7: Classification and measurement of financial instruments (issued in May 2024)
- New standard IFRS 19: Subsidiaries without public accountability: disclosures (issued in May 2024)*
- Amendments to IFRS 19: Subsidiaries without public accountability: disclosures (issued in August 2025)*
- New standard IFRS 18: Presentation and disclosures in the financial statements (issued April 2024)
- Amendments to IFRS 9 and IFRS 7: Renewable Electricity Contracts (issued December 2024)
- Annual Improvements – Volume 11 (issued July 2024)
- Amendments to IAS 21 The Effects of Changes in Foreign Exchange Rates – Translation to a Presentation Currency of a Hyperinflationary Economy (issued November 2025)*

The above new and revised Standards and Interpretations, which have not been applied in these financial statements, are not expected to have a material impact on subsequent periods, except with respect to IFRS 18 (applicable from 1 January 2027), for which TINC is currently analyzing the potential impact.

*Not yet endorsed by the European Union by December 31, 2025

8 Key judgements and assessments

The preparation of consolidated financial statements involves making estimates and assumptions that affect financial statement amounts.

The significant judgements relate primarily to:

- Determination of the degree of control and influence exercised by TINC over a participation (Note 10);
- The investment in the share capital and shareholder loan of a participation as a unit of account (Note 17).

The significant estimates mainly relate to:

- the determination of the fair value of shares in participations and receivables of participations measured at fair value through profit or loss (Note 17).

9 Overview of participations

Financial investments of TINC

TINC is an investment company with 33 participating interests.

Portfolio company	Country	Type	Project Infrastructure/ Corporate Infrastructure	Stake	Change compared to December 31. 2024	Status
Public Infrastructure						
A15 Maasvlakte-Vaanplein	NL	Equity (+SHL)	Project Infrastructure	24.00%	0.00%	Operational
Social Housing Ireland	IRE	Equity	Project Infrastructure	100.00%	0.00%	Operational
Higher Education Buildings	IRE	Equity	Project Infrastructure	100.00%	0.00%	In realisation
Hortus Conclusus	BE	Equity	Project Infrastructure	50.00%	0.00%	In realisation
L'Hourgnette	BE	Equity (+SHL)	Project Infrastructure	81.00%	0.00%	Operational
SPI.R0	BE	Equity	Project Infrastructure	45.00%	0.00%	In realisation
Princess Beatrix Lock	NL	Equity (+SHL)	Project Infrastructure	40.63%	0.00%	Operational
Brabo I	BE	Equity (+SHL)	Project Infrastructure	52.00%	0.00%	Operational
Via A11	BE	Equity (+SHL)	Project Infrastructure	39.06%	0.00%	Operational
Via R4 Ghent	BE	Equity (+SHL)	Project Infrastructure	74.99%	0.00%	Operational
Energy Infrastructure						
Berlare Wind	BE	Equity	Project Infrastructure	49.00%	0.00%	Operational
Kroningswind	NL	Equity	Project Infrastructure	100.00%	0.00%	Operational
Lowtide	BE	Equity (+SHL)	Project Infrastructure	100.00%	0.00%	Operational
Nobelwind	BE	Loan	Project Infrastructure	n.a.	n.a.	Operational
Solar Finance	BE	Equity (+SHL)	Project Infrastructure	87.43%	0.00%	Operational
Storm Wind Ireland	IRE	Equity	Project Infrastructure	95.60%	0.00%	Operational
Storm Wind Belgium	BE	Equity (+SHL)	Project Infrastructure	39.47% - 45%	0.00%	Oper. / In Real.
Storm Group	BE	Loan	Corporate Infrastructure	n.a.	0.00%	Oper. / In Real.

* SHL: Shareholder loan

Portfolio company	Country	Type	Project Infrastructure/ Corporate Infrastructure	Stake	Change compared to December 31. 2024	Status
Kreekraksluis	NL	Equity (+SHL)	Project Infrastructure	43.65%	0.00%	Operational
Sunroof	BE	Equity	Project Infrastructure	50.00%	0.00%	Operational
Mufasa	NL	Equity	Project Infrastructure	36.67%	36.67%	In realisation
Zelfstroom Invest	NL	Equity	Project Infrastructure	90.00%	0.00%	Oper. / In Real.
Digital Infrastructure						
Glasdraad	NL	Equity	Corporate Infrastructure	50.01%	0.00%	Oper. / In Real.
Datacenter United	BE	Equity (+SHL)	Corporate Infrastructure	47.50%	-27.50%	Operational
NGE Fibre	FR	Equity	Project Infrastructure	7.26%	0.00%	Operational
Social Infrastructure						
Azulatis	BE	Equity	Corporate Infrastructure	49.00%	49.00%	Operational
De Haan Vakantiehuizen	BE	Equity	Project Infrastructure	12.50%	0.00%	Operational
Réseau Abilis	BE	Equity	Corporate Infrastructure	67.50%	0.00%	Operational
Eemplein	NL	Equity (+SHL)	Project Infrastructure	100.00%	0.00%	Operational
Interparking	BE	Equity	Corporate Infrastructure	2.03%	2.03%	Operational
Yally	BE	Equity	Corporate Infrastructure	66.67%	0.00%	Oper. / In Real.
Obelisc	BE	Equity (+SHL)	Project Infrastructure	50.00%	0.00%	Operational
Garagepark	NL	Equity	Project Infrastructure	62.50%	0.00%	Oper. / In Real.

* SHL: shareholder loan

10 Affiliated companies

Non-consolidated subsidiaries

This statement includes unconsolidated subsidiaries, as defined in IFRS 10.*

Non-consolidated subsidiary	City/country	% participation	Change vs. previous year	% voting rights	Change vs. previous year
Comhar Housing Holdings Limited	Dublin, Ireland	100%	-	100%	-
Comhar Housing Limited	Dublin, Ireland	100%	-	100%	-
DG Infra+ Parkinvest BV	The Hague, the Netherlands	100%	-	100%	-
Eemplein Parkeergarage BV	The Hague, the Netherlands	100%	-	100%	-
Kroningswind Holding BV	The Hague, the Netherlands	100%	-	100%	-
Kroningswind BV	The Hague, the Netherlands	100%	-	100%	-
Lowtide NV	Antwerp, Belgium	100%	-	100%	-
Hightide NV	Antwerp, Belgium	100%	-	100%	-
Silvius NV	Antwerp, Belgium	100%	-	100%	-
Simba Invest	Antwerp, Belgium	100%	100%	100%	100%
Fil de Verre	Rueil-Malmaison, France	100%	-	100%	-

* an entity controlled by TINC, i.e. an investee company in which TINC is exposed, or in which TINC has rights, to variable returns from its involvement in the investee company and has the ability to influence this return through its influence over the investee company.

Non-consolidated participations with joint control

This summary includes holdings over which TINC has joint control, as defined in IFRS 11.*

Non-consolidated subsidiary	City/country	Nature of the relationship	% participation	Change vs. previous year	% voting rights	Change vs. previous year
A-Lanes A15 Holding BV	Nieuwegein, the Netherlands	Shared decision-making rights	24.00%	-	24.00%	-
Azulatis NV	Deerlijk, Belgium	Shared decision-making rights	49.00%	49.00%	49.00%	49.00%
Brabo I	Antwerp, Belgium	Shared decision-making rights	52.00%	-	52.00%	-

Non-consolidated subsidiary	City/country	Nature of the relationship	% participation	Change vs. previous year	% voting rights	Change vs. previous year
DCU Invest NV	Antwerp, Belgium	Shared decision-making rights	75.00%	-	75.00%	-
De Haan Vakantiehuisen NV	Sint-Lambrechts Woluwe, Belgium	Shared decision-making rights	12.50%	-	12.50%	-
G.P. Invest BV	The Hague, the Netherlands	Shared decision-making rights	62.50%	-	62.50%	-
GlasDraad BV	The Hague, the Netherlands	Shared decision-making rights	50.00%	-	50.00%	-
Hortus Conclusus NV	Aalst, Belgium	Shared decision-making rights	50.00%	50.00%	50.00%	50.00%
L'Hourgnette NV	Sint-Gillis, Belgium	Shared decision-making rights	81.00%	-	81.00%	-
De Ruyter Energy Holding BV	Amsterdam, the Netherlands	Shared decision-making rights	36.67%	36.67%	36.67%	36.67%
Obelisc NV	Zwijnaarde, Belgium	Shared decision-making rights	50.00%	-	50.00%	-
SPI.R0 Holdco NV	Aalst, Belgium	Shared decision-making rights	50.00%	-	50.00%	-
SAS Invest BV	The Hague, the Netherlands	Shared decision-making rights	50.00%	-	50.00%	-
Solar Finance NV	Antwerp, Belgium	Shared decision-making rights	87.43%	-	87.43%	-
Storm Holding 4 NV	Antwerp, Belgium	Shared decision-making rights	95.60%	-	95.60%	-
Storm Holding 5 NV	Antwerp, Belgium	Shared decision-making rights	45.00%	-	45.00%	-
Sunroof BV	Antwerp, Belgium	Shared decision-making rights	50.00%	-	50.00%	-
T&D Invest NV	Antwerp, Belgium	Shared decision-making rights	67.50%	-	67.50%	-
Via Brugge NV	Aalst, Belgium	Shared decision-making rights	64.37%	-	64.37%	-
Via A11 NV	Aalst, Belgium	Shared decision-making rights	39.05%	-	39.05%	-
Via R4-Gent NV	Brussel, Belgium	Shared decision-making rights	74.99%	-	74.99%	-
Windpark Kreekraksluis Holding BV	The Hague, The Netherlands	Shared decision-making rights	43.65%	-	43.65%	-
Yally NV	Antwerp, Belgium	Shared decision-making rights	66.67%	-	66.67%	-
Zelfstroom Invest BV	s-Hertogenbosch, The Netherlands	Shared decision-making rights	90.00%	-	90.00%	-

* Two or more investors jointly control a participation when they must act together to direct the relevant activities. Because no investor can direct the activities without the cooperation of the others. In such cases no investor individually controls the investee company.

An overview of the contractual obligations or current investment commitments to provide financial or other support to its subsidiaries and associates is provided in note 23: Off-balance sheet commitments.

Restrictions

TINC receives payments and distributions from its participations in the form of dividends, interest and fees, and in the form of repayments of capital and repayments of shareholder loans and loans.

Restrictions may apply to the ability of participations to make payments or distributions to TINC. These restrictions may result from general company law provisions on distributions, or from agreements contained in financing agreements. Restrictions on distributions may also result from working capital or investment needs of the participations. TINC takes these possible restrictions into account in its projections of future cash flows, that form the basis for the valuing its participations. Specific yet unidentified events may lead to additional restrictions on payments or distributions and are not yet included in the current projection of future cash flows. A change in valuation rules, practices or guidelines relevant to TINC or its participations may also reduce or delay future cash flows to TINC.

As of December 31, 2025, there are no additional material constraints.

Segment reporting

TINC reports its investment activities according to four segments. Management reporting also follows this structure in accordance with the requirements under IFRS 8. There are no transactions between segments.

The four segments concern:

- **Public infrastructure:** This includes the following participations: A15 Maasvlakte-Vaanplein, L'hournette, Prinses Beatrixsluis, Brabo I, Social Housing Ireland, Higher Education Buildings, Via R4-Gent, SPI.R0, Hortus Conclusus and Via A11
- **Energy infrastructure:** This includes the following participations: Berlare Wind, Kroningswind, Lowtide/Hightide, Nobelwind, Solar Finance, Storm Wind Belgium, Storm Wind Ireland, Storm Group, Kreekraksluis, Sunroof,

Mufasa and Zelfstroom. Within this segment, a distinction is also made between equity investments and loan investments.

- **Digital infrastructure:** This includes the following participations: GlasDraad BV, Datacenter United and NGE Fibre.
- **Social infrastructure:** This includes the following participations: Réseau Abilis, Eemplein, De Haan Vakantiehuisen, Garagepark, Obelisc, Azulatis, Interparking and Yally.

An overview of the evolution of the fair value of the portfolio by segment can be found in Note 17.

The portfolio of TINC can be divided into project infrastructure and corporate infrastructure.

Project infrastructure is characterized by the following features:

- Capital-intensive activities
- Fixed in time, growth and financial commitments
- Value creation from recurring cash receipts
- Finite life with no or limited upside potential

Corporate infrastructure is characterized by the following features:

- Capital-intensive activities
- Focus on growth, organic or through acquisitions
- Value creation from recurring cash receipts and growth
- Growth potential

The table above on page 129 lists for each participation whether it is project or corporate infrastructure, respectively.

Evolution over financial year 2025 by segment

Period ending at December 31, 2025 (audited) (€)	Public infrastructure	Energy infrastructure	Digital infrastructure	Social Infrastructure	Business Services & General	Total
Interest income	5,106,826	3,088,188	870,622	379,902	-	9,445,537
Dividend income	6,030,123	7,762,023	417,973	2,333,750	-	16,543,870
Gain on disposal of investments	-	-	-	-	-	-
Unrealised gains (losses) on investments	(1,588,894)	(3,753,232)	18,062,063	11,087,968	-	23,807,904
Revenue	917,367	305,684	245,764	90,500	-	1,559,316
Portfolio result, profit (loss)	10,465,422	7,402,662	19,596,422	13,892,120	-	51,356,626
Selling, General & Administrative Expenses	-	-	-	-	(7,438,569)	(7,438,569)
Depreciations and amortizations	-	-	-	-	(3,404)	(3,404)
Other operating expenses	-	-	-	-	(634,028)	(634,028)
Operational result, profit (loss)	10,465,422	7,402,662	19,596,422	13,892,120	(8,076,001)	43,280,625
Financial result (-)	-	-	-	-	(2,663,825)	(2,663,825)
Tax expenses (-)	-	-	-	-	352	352
Total consolidated income	10,465,422	7,402,662	19,596,422	13,892,120	(10,739,474)	40,617,152
Assets, Equity and Liabilities						
Assets	138,438,724	187,656,439	180,118,295	207,010,615	3,576,567	716,800,639
Equity and Liabilities	-	-	-	-	716,800,639	716,800,639
Other segment information						
Cashflow	12,854,573	11,380,084	45,979,798	5,547,639	-	75,762,094
Cash-income	11,584,243	10,668,849	2,979,535	2,847,639	-	28,080,265
Repayments and divestments	1,270,330	711,235	43,000,264	2,700,000	-	47,681,828

Evolution over financial year 2024 by segment

Period ending at December 31, 2024 (€)	Public infrastructure	Energy infrastructure	Digital infrastructure	Social Infrastructure	Business Services & General	Total
Interest income	5,705,333	1,755,551	(88,000)	422,369	-	7,795,253
Dividend income	3,913,692	14,404,871	-	2,671,250	-	20,989,812
Gain on disposal of investments	-	-	2,508,500	-	-	2,508,500
Unrealised gains (losses) on investments	(5,655,658)	(12,909,623)	26,448,820	10,163,175	-	18,046,715
Revenue	901,807	388,173	37,500	80,500	-	1,407,980
Portfolio result, profit (loss)	4,865,173	3,638,973	28,906,820	13,337,294	-	50,748,260
Selling, General & Administrative Expenses	-	-	-	-	(6,505,970)	(6,505,970)
Depreciations and amortizations	-	-	-	-	(3,727)	(3,727)
Other operating expenses	-	-	-	-	(251,433)	(251,433)
Operational result, profit (loss)	4,865,173	3,638,973	28,906,820	13,337,294	(6,761,130)	43,987,130
Financial result (-)	-	-	-	-	(1,180,437)	(1,180,437)
Tax expenses (-)	-	-	-	-	(315,633)	(315,633)
Total consolidated income	4,865,173	3,638,973	28,906,820	13,337,294	(8,257,200)	42,491,060
Assets, Equity and Liabilities						
Assets	140,827,743	121,813,911	133,201,670	116,226,710	2,587,451	514,657,485
Equity and Liabilities	-	-	-	-	514,657,485	514,657,485
Other segment information						
Cashflow	18,592,474	18,680,177	4,067,931	3,479,568	-	44,820,150
Cash-income	12,318,259	12,787,675	2,546,000	3,246,301	-	30,898,234
Repayments and divestments	6,274,215	5,892,502	1,521,931	233,268	-	13,921,916

Evolution over financial year 2025 by geographic location

Period ending at December 31, 2025 (audited)

(€)	Belgium	the Netherlands	Ireland	France	Total
Interest income	7,736,350	1,709,187	-	-	9,445,537
Dividend income	11,073,685	2,409,703	2,642,508	417,973	16,543,870
Gain on disposal of investments	-	-	-	-	-
Unrealised gains (losses) on investments	3,646,810	19,888,705	(1,091,367)	1,363,756	23,807,904
Revenue	784,209	157,537	617,570	-	1,559,316
Portfolio result, profit (loss)	23,241,054	24,165,132	2,168,711	1,781,729	51,356,626
Selling, General & Administrative Expenses	(7,438,569)	-	-	-	(7,438,569)
Depreciations and amortizations	(3,404)	-	-	-	(3,404)
Other operating expenses	(634,028)	-	-	-	(634,028)
Operational result, profit (loss)	15,165,052	24,165,132	2,168,711	1,781,729	43,280,625
Financial result (-)	(2,663,825)	-	-	-	(2,663,825)
Tax expenses (-)	352	-	-	-	352
Total consolidated income	12,501,580	24,165,132	2,168,711	1,781,729	40,617,152
Assets, Equity and Liabilities					
Assets	426,325,498	247,728,379	21,847,621	20,899,141	716,800,639
Equity and Liabilities	716,800,639	-	-	-	716,800,639
Other segment information					
Cashflow	61,139,502	5,679,213	3,775,406	5,167,973	75,762,094
Cash-income	20,104,800	4,297,414	3,260,078	417,973	28,080,265
Repayments and divestments	41,034,702	1,381,798	515,328	4,750,000	47,681,828

Evolution over the financial year 2024 by geographic location

Period ending at December 31, 2024

(€)	Belgium	the Netherlands	Ireland	France	Total
Interest income	5,927,278	1,955,975	-	(88,000)	7,795,253
Dividend income	11,867,764	3,346,423	5,775,626	-	20,989,812
Gain on disposal of investments	-	2,508,500	-	-	2,508,500
Unrealised gains (losses) on investments	15,884,609	2,686,817	(1,732,175)	1,207,464	18,046,715
Revenue	448,569	182,724	776,687	-	1,407,980
Portfolio result, profit (loss)	34,128,220	10,680,438	4,820,137	1,119,464	50,748,260
Selling, General & Administrative Expenses	(6,505,970)	-	-	-	(6,505,970)
Depreciations and amortizations	(3,727)	-	-	-	(3,727)
Other operating expenses	(251,433)	-	-	-	(251,433)
Operational result, profit (loss)	27,367,090	10,680,438	4,820,137	1,119,464	43,987,130
Financial result (-)	(1,180,437)	-	-	-	(1,180,437)
Tax expenses (-)	(315,633)	-	-	-	(315,633)
Total consolidated income	25,871,020	10,680,438	4,820,137	1,119,464	42,491,060
Assets, Equity and Liabilities					
Assets	304,597,268	162,320,516	23,454,316	24,285,385	514,657,485
Equity and Liabilities	514,657,485	-	-	-	514,657,485
Other segment information					
Cashflow	24,653,643	11,222,707	7,421,869	1,521,931	44,820,150
Cash-income	14,654,306	9,616,519	6,627,409	-	30,898,234
Repayments and divestments	9,999,337	1,606,188	794,460	1,521,931	13,921,916

Evolution over financial year 2025 by infrastructure type

Period ending at December 31, 2025 (audited)
(€)

	Project infrastructuur	Corporate infrastructuur	Business Services & General	Total
Interest income	6,467,392	2,978,144	-	9,445,537
Dividend income	14,518,870	2,025,000	-	16,543,870
Gain on disposal of investments	-	-	-	-
Unrealised gains (losses) on investments	1,340,792	22,467,112	-	23,807,904
Revenue	1,293,551	265,764	-	1,559,316
Portfolio result, profit (loss)	23,620,605	27,736,021	-	51,356,626
Selling, General & Administrative Expenses	-	-	(7,438,569)	(7,438,569)
Depreciations and amortizations	-	-	(3,404)	(3,404)
Other operating expenses	-	-	(634,028)	(634,028)
Operational result, profit (loss)	23,620,605	27,736,021	(8,076,001)	43,280,625
Financial result (-)	-	-	(2,663,825)	(2,663,825)
Tax expenses (-)	-	-	352	352
Total consolidated income	23,620,605	27,736,021	(10,739,474)	40,617,152
Assets, Equity and Liabilities				
Assets	369,580,877	343,643,196	3,576,566	716,800,639
Equity and Liabilities	-	-	716,800,639	716,800,639
Other segment information				
Cashflow	32,905,269	42,856,825	-	75,762,094
Cash-income	23,473,704	4,606,562	-	28,080,265
Repayments and divestments	9,431,565	38,250,264	-	47,681,828

Evolution over financial year 2024 by infrastructure type

Period ending at December 31, 2024 (audited)

(€)	Project infrastructuur	Corporate infrastructuur	Business Services & General	Total
Interest income	7,293,169	502,083	-	7,795,253
Dividend income	18,627,312	2,362,500	-	20,989,812
Gain on disposal of investments	-	2,508,500	-	2,508,500
Unrealised gains (losses) on investments	(12,518,418)	30,565,132	-	18,046,715
Revenue	1,360,480	47,500	-	1,407,980
Portfolio result, profit (loss)	14,762,544	35,985,716	-	50,748,260
Selling, General & Administrative Expenses	-	-	(6,505,970)	(6,505,970)
Depreciations and amortizations	-	-	(3,727)	(3,727)
Other operating expenses	-	-	(251,433)	(251,433)
Operational result, profit (loss)	14,762,544	35,985,716	(6,761,130)	43,987,130
Financial result (-)	-	-	(1,180,437)	(1,180,437)
Tax expenses (-)	-	-	(315,633)	(315,633)
Total consolidated income	14,762,544	35,985,716	(8,257,200)	42,491,060
Assets, Equity and Liabilities				
Assets	316,073,812	195,996,221	2,587,452	514,657,485
Equity and Liabilities	-	-	514,657,485	514,657,485
Other segment information				
Cashflow	39,901,650	4,918,500	-	44,820,150
Cash-income	25,979,734	4,918,500	-	30,898,234
Repayments and divestments	13,921,916	-	-	13,921,916

11 Portfolio result

The portfolio result can be defined as the total of a) interest, dividends, fees b) realized gains minus realized losses on realization of investments and c) unrealized gains minus unrealized losses from financial fixed assets. The net unrealized result represents the change in value of the portfolio during the past financial year without taking into account investments in new or existing participations or repayments from participations. This change in value is the sum of the individual changes in value per participation and is the result of updated discount rates and updated generic and specific assumptions that form the basis for the expected cash flows from the participations, also taking into account changes in the time value of these cash flows.

The tables below show the various components of the portfolio result.

Portefeuilleresultaat

Period ending at: (€)	Notes	December 31, 2025 12 months	December 31, 2024 12 months
Interest income, dividend income and revenue	1	27,548,722	30,193,045
Realised gains (losses) on financial assets	1	-	2,508,500
Unrealised gains and losses on financial assets at fair value, and on loans in investee companies	1	23,807,904	18,046,715
TOTAL		51,356,626	50,748,260

The total portfolio result was €51,356,626 (or a portfolio yield of 10.03%), an increase of €608,366 compared to the previous financial year ending on December 31, 2024.

This portfolio result is the net result of several elements:

- The overall good operational performance of the participations in the portfolio, which translates in strong cash flows to TINC
- The change of the weighted average discount rate of 8.40% to 9.19%. This is predominantly the result of investments in corporate infrastructure, which typically involve a higher discount rate.

Interest, dividends and revenues

Period ending at: (€)	Notes	December 31, 2025 12 months	December 31, 2024 12 months
Interest Income	1	9,445,537	7,795,253
Dividend Income	1	16,543,870	20,989,812
Revenue	1	1,559,316	1,407,980
TOTAL		27,548,722	30,193,045

The sum of interest, dividends and revenues from participations during the past financial year amounts to €27,548,722. This is a decrease of €2,644,323 compared to the previous financial year.

Dividends received amounted to €16,543,870, a decrease of €4,445,943 compared to the previous financial year. In addition to the regular receipts of dividends within the participations of TINC, higher dividends were received as a result of higher power prices in the past.

Interest income amounted to €9,445,537, up €1,650,284 from the previous financial year. Interest income includes (i) capitalized interest included in the fair value of participations and (ii) interest either received in cash or scheduled to be received in cash shortly after the end of the last financial year.

The revenues amounted to €1,559,316, an increase over the previous financial year. This sum consists of fees from participations including mandate fees or fees from transactions. TINC received a number of specific additional fees from a number of participations because of a number of guarantees it provides.

Added value on the realization of investments

Period ending at: (€)	Notes	December 31, 2025 12 months	December 31, 2024 12 months
Realised gains on financial assets	1	-	2,508,500
Realised losses on financial assets		-	-
TOTAL		-	2,508,500

No realized gains were recorded in the financial year ending December 31, 2025. The gains from financial assets in the previous year was a subsequent payment following the partial sale of the interest in GlasDraad.

Note that the realized gains on the partial sale of the interest in Datacenter United are included in the portfolio result for FY 2024, in the form of unrealized gains, as the transaction was only closed in the first half of FY 2025. Upon closing in the first half of FY 2025, the proceeds from the partial sale were considered as a repayment from financial assets.

Unrealized gains and losses on financial assets at fair value with the change in value recognized in the income statement

Period ending at: (€)	Notes	December 31, 2025 12 months	December 31, 2024 12 months
Unrealised gains on financial assets	1	37,428,811	39,075,133
Unrealised losses on financial assets	1	(13,620,908)	(21,028,418)
TOTAL		23,807,904	18,046,715

The net unrealized result (unrealized income minus unrealized expenses) is €23,807,904 for the past financial year. This consists of €37,428,811 of unrealized income and €13,620,908 of unrealized expenses.

12 Operating costs

Services and miscellaneous goods

Period ending at: (€)	Notes	December 31, 2025 12 months	December 31, 2024 12 months
Remuneration to TDP		(5,671,107)	(4,698,607)
Remuneration to sole director TINC Manager NV		(1,109,705)	(1,038,694)
Other expenses		(657,757)	(768,668)
TOTAL	1	(7,438,569)	(6,505,970)

Services and miscellaneous goods includes the following items:

- Remuneration for services provided by TDP NV amounting to €5,671,107. This breaks down into €5,539,260 in fixed and variable remuneration for investment services and €131,847 in remuneration for administrative services. These fees amounted to €4,698,607 during the previous financial year.
- €1,109,705 remuneration for the sole director TINC Manager NV. This statutory remuneration is calculated as 4% of the net profit before deducting the director's remuneration, and before taxes, and excluding variations in the fair value of financial assets and liabilities. This remuneration amounted to €1,038,694 for the previous financial year;
- €657,757 other operating expenses. This item includes various costs such as legal and consulting fees.

An explanation of the fees for TDP and TINC Manager NV can be found on page 96 in the Corporate Governance section.

Other operating expenses

Period ending at: (€)	Notes	December 31, 2025 12 months	December 31, 2024 12 months
Taxes and operating expenses	1	(634,028)	(251,433)
TOTAL		(634,028)	(251,433)

Other operating expenses amount to €634,028 and mainly include non-deductible VAT in the amount of €631,297.

The cost ratio for the current financial year calculated on an annual basis and excluding one-time transaction costs, is 1.27%.

13 Financial result for the financial year to December 31, 2025

Period ending at: (€)	Notes	December 31, 2025 12 months	December 31, 2024 12 months
Finance income	1	26,149	62,552
Finance costs	1	(2,689,975)	(1,242,989)
TOTAL		(2,663,825)	(1,180,437)

The financial result was €2,663,825, an increase in costs over the previous financial year.

Finance income mainly relates to income related to investing of cash under the form of term deposits on the balance sheet. Financial income amounted to €26,149, a decrease of €36,403.

Financial expenses include interest on loans and other bank charges at the level of TINC. The financial charges amount to €2,689,975, an increase of €1,446,986. This increase is primarily explained by the interest costs associated with having a bank credit line available. At December 31, 2025, €77,800,000 has been drawn down under a bank credit line of €200,000,000

14 Income taxes for the financial year to December 31, 2025

The basis for calculating the tax base is the BGAAP pre-tax result. The table below therefore first calculates the BGAAP pre-tax result, starting from the IFRS pre-tax result. Tax-exempt income is then deducted from the BGAAP pre-tax result, in an amount of €352.

Reconciliation of the income taxes with the result before tax

Period ending at: (€)	Notes	December 31, 2025 12 months	December 31, 2024 12 months
(Un)realised gains / losses on investments		40,616,799	42,806,692
Depreciations and impairments on costs relating to the capital increase, IMVA and MAV		(13,983,887)	(17,878,028)
Result before tax BGAAP		(227,218)	(476,876)
Non-deductible expenses		26,405,694	24,451,788
Capital gain on shares		1,115	305
Reversal of depreciation on shares		(10,940,442)	-
Taxable moratorium interest		-	-
Exempt gifts		-	-
Definitively taxed income deduction		(15,466,719)	(23,189,562)
Notional Interest deduction (NID)		-	-
Compensation tax losses of the past		-	-
Taxable base against normal tax rate		-	1,262,530

Period ending at: (€)	Notes	December 31, 2025 12 months	December 31, 2024 12 months
Effective income tax rate		25.00%	25.00%
Against local statutory income tax rate		-	315.633
Increase for insufficient prepayment		-	-
Regularisatie belastingen		(352)	-
Te verrekenen roerende voorheffing		-	-
Valuation deferred tax asset related to tax losses carried forward		-	-
Use of tax losses carried forward		-	-
Remeasurement of deferred tax asset		-	-
(Increase)/Decrease deferred tax asset related to tax losses carried forward		-	-
Taxes	1	(352)	315.633
Effective tax rate		0.00%	0.74%

Period ending at: (€)	Notes	December 31, 2025 12 months	December 31, 2024 12 months
Tax charge			
Current income tax charge		(352)	315,633
Adjustment in respect of current income tax of previous periods		-	-
Deferred tax			
Related to temporary differences		-	-
Deferred tax on tax losses carried forward		-	-
Taxes		(352)	315,633

Movement schedule of the deferred taxes

Period ending at: (€)	Notes	2025 12 months	2024 12 months
Deferred taxes beginning of period (per December 31, 2023)		-	119,219
Increase/(decrease) value TLCF		531,631	-
Increase/(decrease) deferred taxes		(56,804)	(119,219)
Deferred taxes end of period (per December 31, 2024)	2	474,827	-

During the past financial year, the following income of TINC was tax-exempt income:

- Unrealized income of €13,983,887 resulting from the revaluations of financial fixed assets. These revaluations are exempt from tax as long as the underlying asset is not realized;
- Depreciation and amortization for an amount of €227,218;
- The deduction of capital gains on shares for an amount of €10,940,442;
- The deduction of definitively taxed income, related to dividends, in the amount of €15,466,719.

After applying the statutory income tax rate of 25% to the €0 million effective taxable basis and a tax adjustment of € 52, this results in an amount of a corporate tax refund of €352 to be claimed by TINC.

The deferred tax asset on the IFRS balance sheet amounts to €474,827. The deferred tax asset were the result of amortization in BGAAP of some capitalized costs related to the capital increase in June 2025.

15 Earnings per share

Period ending at: (€)	Notes	December 31, 2025 12 months	December 31, 2024 12 months
Net result attributable to ordinary shares	1	40,617,152	42,491,060
Weighted average number of ordinary shares for basic earnings per share		42,839,353	36,363,637
Effect of dilution		-	-
Share options		-	-
Redeemable preference shares		-	-
Weighted average number of ordinary shares adjusted for the effect of dilution		42,839,353	36,363,637
Earnings per share*		0.84	1.17
Earnings per share (weighted)		0.95	1.17

* Based on the number of outstanding shares at the end of the financial year (48,484,849)

16 Paid and proposed distributions to shareholders

Period ending at: (€)	Notes	December 31, 2025 12 months	December 31, 2024 12 months
Paid Dividends	1		
Closing dividend : (total value)		21,090,909	30,545,455
Closing dividend : (value per share)		0,58	0,84
Proposed Distribution			
Distribution / Dividend: total value		28,606,061	21,090,909
Distribution / Dividend: value per share		0.59	0.58
<i>Capital reduction</i>		0.4200	0.4000
<i>Dividend</i>		0.1700	0.1800
Number of shares		48,484,849	36,363,637

A distribution of €0.59 per share is proposed to shareholders in May 2026. The proposed distribution will take the form of a combination of a dividend and a capital reduction. The proposed amount of the dividend will be equal to €0.17 per share (or 28.8% of the distribution), that of the capital reduction to €0.42 per share (or 71.2% of the total amount distributed). The capital reduction requires a decision of the extraordinary general meeting with a quorum and special majority.

The total proposed distribution is €28,606,061, consisting of a dividend of €8,242,424 and a capital reduction of €20,363,637. This is a payout ratio of 70.43% against net income.

17 Financial fixed assets

The fair value or Fair Value ('FV') of the investment portfolio evolved between the beginning and end of the last financial year as follows:

Period ending at: (€)	December 31, 2025 audited	December 31, 2024 audited
Opening balance	512,070,034	468,356,669
+ Investments	225,559,375	37,785,261
- Repayments from investments	(47,681,828)	(13,921,916)
+/- Unrealised gains and losses	23,807,904	18,046,714
+/- Other	(531,411)	1,803,306
Closing balance*	713,224,072	512,070,034
Net unrealised gains/losses recorded through P&L over the period	23,807,904	18,046,715

* Including shareholder loans for a nominal amount outstanding of: €119,935,332 (31/12/2025) and €94,608,656 (31/12/2024).

At December 31, 2025, the portfolio FV amounts to €713,224,072.

During the past financial year, €225,559,375 was invested in existing and new participations: Storm Group, Garagepark, Mufasa, Storm Wind Belgium, Datacenter United, GlasDraad, Interparking and Yally.

During the past financial year, TINC received €47,681,828 as part of repayments of invested capital from the following participations: Berlare Wind, Nobelwind, Storm Wind Belgium, A15 Maasvlakte-Vaanplein, L'Hourgnette, Social Housing Ireland, Via A11, Via R4 Gent, Datacenter United, NGE Fibre, Parkeergarage Eemlein and Obelisc.

The net unrealized increase in fair value of €23,807,904 over the past financial year consists of €37,428,811 unrealized income and €13,620,908 in unrealized expenses.

The remaining amount of €531,411 represents a decrease in the outstanding amount of the portfolio income already acquired at the end of the reporting period but not yet received.

Fair value hierarchy

TINC uses the following hierarchy in determining and disclosing the fair market value of financial instruments, by valuation method used.

- **Level 1:** quoted (unadjusted) prices in active markets for identical assets or liabilities;
- **Level 2:** other methods where all variables have a significant effect on the recognized fair value and are directly or indirectly observable;
- **Level 3:** methods using variables that have a significant effect on the recognized fair value, but are not based on observable market data.

Assets measured at fair value

	December 31, 2025 (audited)			
	Level 1	Level 2	Level 3	Total
Investment portfolio	-	-	713,224,072	713,224,072

	December 31, 2024 (audited)			
	Level 1	Level 2	Level 3	Total
Investment portfolio	-	-	512,070,034	512,070,034

All participations of TINC are classified as Level 3 assets in the fair value hierarchy. All participations, except Azulatis, Interparking and Yally are valued using a discounted cash flow model, whereby the expected future cash flows of the participations that benefit TINC are discounted at a market-based discount rate. This valuation technique was consistently used for all investments. For Azulatis and Interparking, the transaction price is considered the fair value.

The fair value of the participation in Yally is determined by the value of Yally's real estate portfolio on the one hand, and the net sum of the other balance sheet items on the asset and liability sides of the consolidated group on the other hand, taking into account the percentage of shares held by TINC in Yally. To determine the value of Yally's real estate, the average of two valuation techniques is taken.

Classification of investments

TINC defines the following categories of investments:

- **Public Infrastructure (Equity + AHL)**, including the following participations: A15 Maasvlakte-Vaanplein, Brabo I, Social Housing Ireland, Higher Education Buildings, Via R4 Ghent, L'Hourgnette, Hortus Conclusus, SPI.R0, Prinses Beatrixsluis and Via A11
- **Energy Infrastructure (Equity + AHL)**, within this segment a distinction is made between investments in equity and investments in loans. Equity investments include the following participations: Storm Wind Belgium, Berlare Wind, Kroningswind, Lowtide, Solar Finance, Windpark Kreekraksluis, Storm Wind Ireland, Sunroof, Mufasa and Zelfstroom. In addition, TINC invests via loans in Storm Group and Nobelwind.
- **Digital Infrastructure (Equity + AHL)**, including the following participations: GlasDraad, Datacenter United and NGE Fibre.
- **Social Infrastructure (Equity + AHL)**, including the following participations: De Haan Holiday Homes, Eemplein, Réseau Abilis, Garagepark, Obelisc, Azulatis, Interparking and Yally.

Key assessments and judgements

The calculation of the fair value of the participations of TINC is based on:

- The expected future cash flows to TINC generated by the participations within the portfolio;
- The discount rate applied to expected future cash flows to TINC.

Cash flows

The expected future cash flows to TINC are calculated on the basis of a specific and detailed financial model per participation. Each financial model reflects all expected future revenues and costs over the lifetime of the underlying infrastructure. The expected future cash flows to TINC are then the net cash flows from the participations of TINC, after payment of all operating costs and debt obligations within the participations. Debt obligations at participation level are typically fixed for the entire duration of the underlying infrastructure, without refinancing risk. The interest on debt obligations is typically fixed, via hedging, for the entire duration of the financing, to avoid that future cash flows for TINC would be affected by rising interest rates.

Over the past period, TINC received € 75,762,094 cash flows in the form of dividends, interest, fees, realized gains, repayments and divestments of capital and loans. These cash flows underpin the distribution policy of TINC.

The expected future revenues and costs of each participation are based on the specific business model of the particular participation. The business model of participation in **Public Infrastructure** is usually based on a DBFM agreement between a contracting government and the project company in which various private partners (construction companies, financiers and investors) join forces. 'DBFM' stands for 'Design, Build, Finance and Maintain' and summarizes the responsibilities of the private partners in the project company. Under the DBFM agreement, the contracting authority periodically pays an availability fee to the project company throughout the entire life of the project, provided the infrastructure is actually available according to the terms of the agreement.

In case of unavailability of the infrastructure, the contracting authority applies penalty points or discounts on the fee, which are contractually passed on to the relevant subcontractors or operational partners responsible for long-term maintenance obligations. Participations in Public Infrastructure have a maximum life of 20 to 35 years, corresponding to the term of the DBFM agreement. At the end of the project duration, the infrastructure is transferred to the contracting authority or public partner free of charge.

The projected significant increase in cash flows to the shareholder at the end of the life (as shown in the attached graph) is the result of the project company's obligation to use available cash to first fully repay debt financing before significant distributions to the shareholder are possible.

The business model of the participations in **Energy Infrastructure** is based primarily on the sale of renewable power produced by onshore or offshore wind farms and solar parks.

The economic life of these participations depends on the technology used and the land or land rights available to the project company to build and operate its infrastructure. Upon expiration of these rights, the infrastructure must be removed or transferred to the owner of the land (or, where applicable, the roof owner). Although in practice an extension of these rights can be negotiated, TINC generally applies a life of 20 to 25 years for participations in Energy Infrastructure. During this period, the availability of the facilities is guaranteed by availability guarantees from suppliers and manufacturers.

Project companies' revenues are determined by the amount of power produced and the price received per unit of electricity. Power production depends on the amount of wind and solar, and plant availability. The revenue per unit of power production is a combination of the market power price and any revenue from support measures. The market power price is the price in effect at the time of production. Since production is uncertain because of dependence on wind and

solar, a discount is usually applied to the effectively received power price to cover the cost of keeping the power grid in balance.

Support income depends on various government mechanisms and varies by country and technology. The amount of support is usually variable over time and is higher when the market price is lower and lower when the market price is higher. This amount of support is set so that the total amount (market price and support combined) per unit of power generation remains approximately the same over the life of the support measures under normal market conditions. Support measures usually have a duration of 10, 15, or 20 years, depending on the country or region and when the installation is realized, while the effective lifetime of a wind or solar farm is longer. At the end of the support measures, the project company receives the market power price for the power produced. The risk of power price fluctuations after the subsidy period is not hedged.

The participations in Energy Infrastructure use debt financing that is fully repaid within the period of the applicable support measures.

Project Mufasa is a large-scale battery energy storage system (BESS) in Vlissingen that absorbs peaks and troughs in electricity demand by temporarily storing energy and later feeding it back into the grid. Profitability is based on market revenues from the Dutch energy market, with price volatility, grid congestion and possible changes in regulations being the main market risks.

The business models within the **Digital Infrastructure** segment differ by participation as explained individually below.

Datacenter United (DCU) offers high-quality colocation data center services in Belgium, with nine of its own data centers spread across Flanders and Brussels. DCU leases secure server racks where customers can place their servers. Its infrastructure guarantees high availability, good connectivity via fiber optic networks and power supply. DCU's revenues come from fees paid by a diversified customer base for the use of server space.

Glasdraad owns and operates fiber optic networks in mainly rural areas in the Netherlands. These networks provide FTTH connections to residential and professional customers. These networks are accessible to multiple internet service providers who offer their services to end users. Glasdraad receives fees from both these providers and end users. The company grows by developing new networks, based on demand from residents, in cooperation with KPN, which has been a co-owner through Gaspoort since 2023.

NGE Fibre owns and operates some operational fiber network concessions in the Grand Est region of France. The networks are operated as open networks, with revenues derived primarily from the long-term rental or lease of the network to various network operators seeking to expand their network capacity.

The business model within the **Social Infrastructure** segment differ by participation as explained individually below.

Yally buys, renovates and rents homes in Flemish cities to individuals. Yally strives for energy-efficient and future-proof homes and aims to reduce housing costs through smart technology and digitization. Income comes from indexed rental income.

Obelisc is the owner and operator of an advanced business center, strategically located in the heart of Belgium's largest biotech cluster in Ghent. The center offers 7,500 m² of fully modular laboratory and office space, available for both medium and long-term leasing. These facilities are ideal for biotech and pharmaceutical companies, including renowned companies such as Johnson & Johnson. Income comes from indexed rental income.

De Haan Vakantiehuisen owns 347 vacation homes on the Belgian coast in De Haan, located on a 333-hectare domain that includes a large tropical water park and various leisure activities. This domain is managed, maintained and operated by Pierre & Vacances under the Center Parks label. De Haan

Vakantiehuisen receives indexed rental income for this on the basis of a long-term agreement.

Parking garage Eemplein is an underground parking garage in Amersfoort, the Netherlands, with 625 parking spaces. The upper Eemplein has several stores, offices and a cinema. Several residential apartments are located nearby. The revenue of the parking garage comes from short-term parking, parking tickets offered by commercial parties to their customers, and subscriptions for residents and businesses.

Réseau Abilis is a network of specialized care residences in Belgium (Wallonia and Brussels), France and the Netherlands, providing care to approximately 1,100 people with mental disabilities. About 800 full-time employees are responsible for the lifelong residential care of residents, who reside in residences ranging from single-person apartments to larger residential units, and this depending on their degree of autonomy. The income of Réseau Abilis consists of fees funded by public authorities, and mainly French authorities, since the majority of residents are from France. Fee levels are determined according to the specific needs of each resident. TINC fully owns of the network's healthcare infrastructure and also holds a minority stake in the healthcare operator. The income generated by the care infrastructure is indexed rental income based on a long-term lease agreement with the care provider.

Garagepark manages parks in the Netherlands that offer innovative and well-secured space for storage and workspace to individuals and entrepreneurs. Garagepark develops and realizes these parks itself and continues to do so. TINC invests in the portfolio of parks developed and managed by Garagepark. The income of these parks consists of indexed rents paid by the users of the storage spaces.

Azulatis is a Belgian company that focuses on the design, construction, financing, management and operation of tailor-made installations for the

supply of conditioned water to various industrial companies. This business model falls under the Water-As-A-Service (WaaS) model. Azulatis owns about 50 existing plants at various industrial companies with which it has long-term agreements for the supply of conditioned water. Azulatis' revenue come from fees paid by its industrial customers based on long-term agreements.

Interparking, headquartered in Belgium, is a leading player in the European parking sector. The company is active in 16 countries and operates more than 2,000 car parks with nearly 800,000 parking spaces.

Assumptions regarding the four segments Public Infrastructure, Energy Infrastructure, Digital Infrastructure and Social Infrastructure

The expected cash flows within each of the participations in the four segments are based on long-term contracts, a regulated environment and/or a strategic position, which is inherent of infrastructure.

In determining the estimated future cash flows as a function of the valuation of the participations, the following assumptions, among others, are used:

- If revenues are based on long-term contracts, then figures from the contracts are used. In other cases, historical figures, trends and management estimates are used.
- Operating costs (e.g. maintenance) are largely underpinned by long-term contracts with third parties.
- The assumed inflation rate taken into account in the evolution of the inflation-related income and expenses of TINC, and of the portfolio participations, is assumed, where relevant, to be 2.0% in 2025 and 2.0% thereafter.
- Interest rates on debt financing of participations are (largely) hedged for the expected life of the infrastructure.

Inflation is a significant input for almost all participations with significant estimation uncertainty. Therefore, further in this note the sensitivity of this parameter to the portfolio fair value is presented.

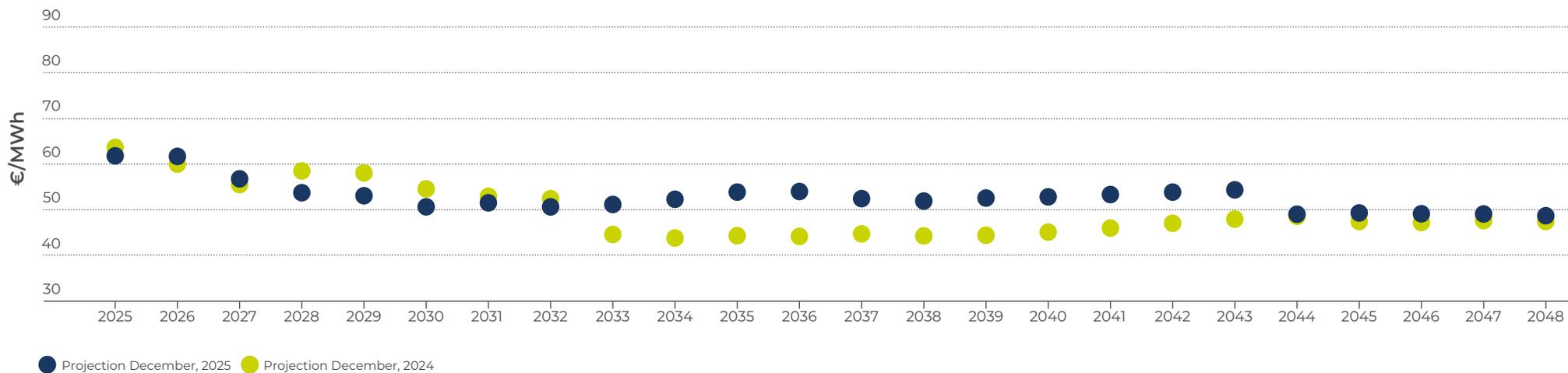
Assumptions specific to participations in Energy Infrastructure

These assumptions apply to the following participations: Berlare Wind, Kreekraksluis, Kroningswind, Lowtide, Solar Finance, Storm Wind Belgium, Storm Ireland and Sunroof.

As indicated above when describing the business model of the participations in Energy Infrastructure, the amount of power generation on the one hand and the amount received per unit of power generation on the other are significant inputs to the valuation of these participations with significant estimation uncertainty. Further in in this note, the sensitivity of these parameters to the fair value of the portfolio is presented.

- The estimated future power production (wind and solar) is based on historical production figures, where available, and on the other hand on independent studies that estimate the expected amount of wind and solar and associated production volume on a probability scale. The expected future production results in a FLH (Full Load Hours) of 2,365 MWh/MW (compared to an annual expected production figure of 2,083 MWh/ MW on December 31, 2025) for the entire energy portfolio, calculated as an average of the estimated future production weighted by the production capacity of each stake. The current 12-month estimate of 2,365 MWh/MW is in line with the portfolio level P50 probability scenario. The P50 probability scenario corresponds to an estimated production (depending on future irradiation or wind power) that will actually be realized with a 50% probability. For participations in onshore wind farms, this estimate corresponds to long-term wind speeds at 100 meters above ground between 5.6 m/s and 7.3 m/s, depending on the location of the site. For solar power participations, this estimate corresponds to an average irradiance of 1,214 kWh/m².
- The expected future power prices per MWh are based on the terms set forth in various contracted power purchase agreements (PPAs), on prices that are locked in, on estimates based on future market prices to the extent available, and on projections from leading advisors. The chart on the next page shows the expected average power price before inflation and after profile and

Weighted average power price (fair value)



imbalance risk that the power participations expect to receive net per MWh produced and does not take into account any subsidy amount (see below). The profile risk arises from the fluctuating nature of renewable energy in which periods of high production can mean a drop in the price of energy. The imbalance discount reflects the fact that power production from solar and wind is not closely predictable. This discount is compensation to the buyer of power for its responsibility to keep the power grid in 'balance' or equilibrium at all times. Both discounts are a markdown on the power price deducted by the buyers of the power produced.

- In addition to the selling price of power production, renewable energy producers can also benefit from support measures in Belgium (Flanders & Wallonia), the Netherlands and Ireland. The support manifests itself in green certificates or GSC (Flanders, Wallonia), revenues from SDE subsidy regimes (the Netherlands) or in a guaranteed REFIT price (Ireland):

- The support mechanism in **Flanders** allows renewable energy producers to benefit from green certificates. Each MWh produced, entitles to a fraction (up to a maximum of 1) of a green certificate, depending on the specific support mechanism related to the renewable energy installation. In most cases, the fraction of green certificates obtained depends, among other things, on the electricity price in the market, and is lower the higher this market price is. The green certificates can be traded in the market or sold to the grid operator for a guaranteed minimum price for a period of 10, 15 or 20 years, depending on the support mechanism.
 - For participations in solar energy in Flanders, green certificate price levels range from €65 to €450 per green certificate, depending on the year of construction and technology. The installations in the participations of TINC receive an expected weighted average price of €322, weighted by the capacity of the installations.
 - For participations in onshore wind farms in Flanders, prices range from €90 to €93 per green certificate, with a weighted average of €93 weighted by capacity.

- The current support mechanism in **Wallonia** allows renewable energy producers to benefit from green certificates. The number of GSC received per MWh produced depends on three additional factors: the kCO_2 , the rho and the ceiling. The kCO_2 is a ratio that indicates the amount of CO_2 saved. The rho is a factor that is modulated every 3 years according to the evolution of the ENDEX forward market. Finally, a maximum of 3 certificates can be granted per MWh produced, the ceiling. The price per GSC is € 65/MWh and is multiplied by a kECO. This kECO is granted at the time of the grant application and is fixed for the entire duration of the grant.
- The support mechanism in the **Netherlands** allows renewable energy producers to benefit from the 'Subsidie Duurzame Energie' or 'SDE' if the market price is between a minimum (floor) and maximum (cap) level. It is granted by the Dutch government for a period of 15 years, and limited to a set maximum production level. The SDE support linked to the operational Dutch onshore wind farm Kreekraksluis amounts to a maximum of € 67/MWh for 1,760 full load hours (70,400 MWh) (FLH) per year during a period of 15 years. For the Dutch wind farm Kroningswind, the SDE support amounts to a maximum of € 37/MWh for 2,712 full load hours (216,387 MWh).
- The support mechanism in **Ireland** allows renewable energy producers to benefit from a system based on an Irish government minimum guaranteed price or 'Renewable Energy Feed-in Tariff (REFIT)' price per MWh produced and which includes the market price. It is granted for a period of 15 years from the commissioning of the plants. The REFIT price for the Meenwaun onshore wind farm in portfolio is currently approximately € 93 per MWh and is indexed annually based on the consumer price index in Ireland. The power produced is sold in the market. If the selling price in the market is lower than the REFIT price, the government pays the producer the difference between the selling price and the REFIT price. This guarantees to the producer that it will receive the predetermined price. If the price in the market is higher than the REFIT price, only the market price is received.

Assumptions specifically regarding participations within Public Infrastructure, Digital Infrastructure and Social Infrastructure

The business models of the participations in each of these segments are different from one another, so there are no additional significant inputs, other than inflation and discount rates (see below), that are the same across different participations as a function of the valuation of each of these participations, and thus introduce estimation uncertainty.

Future cash flows Public Infrastructure and Energy Infrastructure

The graphs below provide an indicative overview of the sum of the cash flows TINC expects to receive from its participations in the Public Infrastructure and Energy Infrastructure segments over the expected finite life of the infrastructure, calculated at December 31, 2025 and December 31, 2024. These charts do not take into account participations at transaction value such as SPI, RO, Hortus Conclusus, Mufasa, the subordinated loan to Storm Group, and contracted off-balance sheet investment commitments with respect to both existing participations and contracted new participations, nor any other possible new additional investment.

Participation discount rates

The fair value of the investment portfolio is calculated by applying a discount rate to the future cash flows from each individual participation. The weighted average discount rate was 9.19% at the end of the financial year, compared to 8.40% at the end of the previous financial year. This increase is the result of changes to the composition of the investment portfolio.

The table below summarizes the weighted average discount rates applicable to the four segments as at December 31, 2025, compared to the figures as of December 31, 2024. The minimum discount rate applied to our portfolio is 7.00% and the maximum discount rate applied to our portfolio is 12.00%.

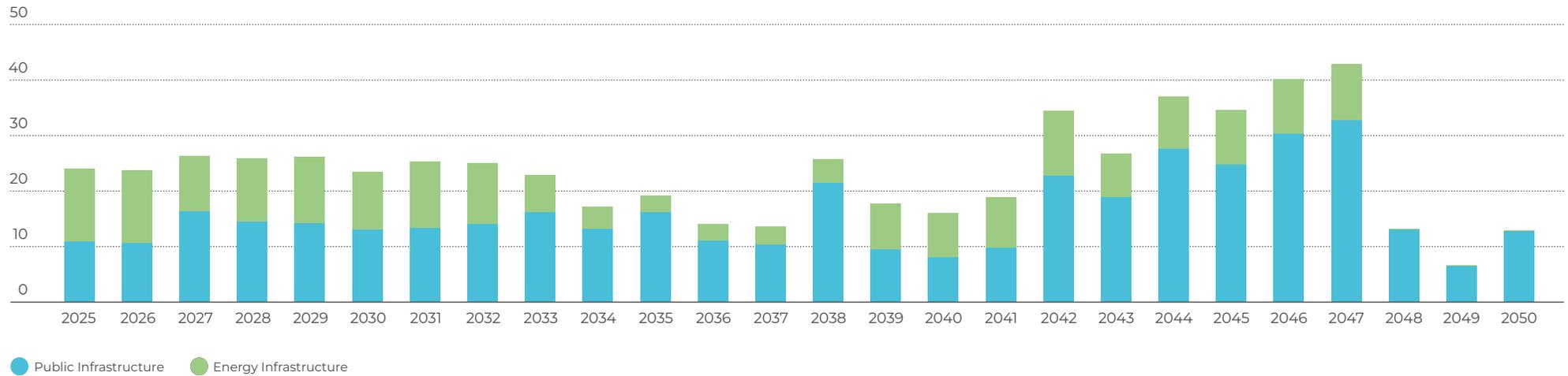
Period ending at:	December 31, 2025 (audited)	December 31, 2024 (audited)
Public Infrastructure	7.69%	7.70%
Energy Infrastructure	10.03%	8.18%
Digital Infrastructure	9.76%	9.27%
Social Infrastructure	8.84%	8.53%
Average discount rate	9.19%	8.40%

Since discount rates are important inputs in determining the fair value of participations and involve estimates, the sensitivity of these inputs to the fair value of the portfolio is presented further in this note.

Indicative annual cash flows (EUR million) at December 31, 2025



Indicative annual cash flows (EUR million) at December 31, 2024



Fair value (FV) of investments

The tables below show the fair value (FV) of the portfolio classified by type of infrastructure at Dec. 31, 2025 and Dec. 31, 2024.

Fair value at December 31, 2025 (audited) (€)	Public Infrastructure	Energy Infrastructure	Digital Infrastructure	Social Infrastructure	Total
Equity investments (*)	138,438,724	153,544,963	180,118,295	207,010,615	679,112,596
<i>Weighted average discount rate</i>	7.69%	9.65%	9.76%	8.84%	9.05%
Investments in loans	-	34,111,476	-	-	34,111,476
<i>Weighted average discount rate</i>	-	11,78%	-	-	11,78%
Fair value with changes processed through profit and loss	138,438,724	187,656,439	180,118,295	207,010,615	713,224,072
<i>Weighted average discount rate</i>	7.69%	10.03%	9.76%	8.84%	9.19%
<i>(*) Including shareholder loans for a nominal amount outstanding of:</i>	59,640,738	13,894,162	10,277,750	4,620,813	88,433,463
<i>Loans for a nominal outstanding amount of:</i>	-	31,501,869	-	-	-

Fair value at December 31, 2024 (audited) (€)	Public Infrastructure	Energy Infrastructure	Digital Infrastructure	Social Infrastructure	Total
Equity investments (*)	140,827,743	107,109,709	133,201,669	116,226,710	497,365,831
<i>Weighted average discount rate</i>	7.70%	8.28%	9.27%	8.53%	8.43%
Investments in loans	-	14,704,202	-	-	14,704,202
<i>Weighted average discount rate</i>	-	7.44%	-	-	7.44%
Fair value with changes processed through profit and loss	140,827,743	121,813,911	133,201,670	116,226,710	512,070,034
<i>Weighted average discount rate</i>	7.70%	8.18%	9.27%	8.53%	8.40%
<i>(*) Including shareholder loans for a nominal amount outstanding of:</i>	59,925,535	13,806,702	660,000	6,014,300	80,406,537
<i>Loans for a nominal outstanding amount of:</i>	-	14,202,119	-	-	-

Evolution of the fair value of the portfolio

The tables below show the evolution of the portfolio's fair value over the past reporting periods by type of infrastructure and by investment instrument:

Evolution fair value at December 31, 2025 (audited) (€)

	Public Infrastructure	Energy Infrastructure	Digital Infrastructure	Social Infrastructure	Total
Equity investments					
Opening balance December 31, 2024	140,827,743	107,109,785	133,201,669	116,226,710	497,365,907
+ Investments	-	52,319,950	73,300,001	82,439,424	208,059,375
+ Investments in equity	-	52,319,950	44,800,001	82,439,424	179,559,375
+ Investments in shareholder loans	-	-	28,500,000	-	28,500,000
- Repayments and exits	(1,270,330)	(510,986)	(43,000,264)	(2,700,000)	(47,481,579)
- Repayment and exits of equity	(515,328)	(111,400)	(24,755,514)	(1,350,000)	(26,732,241)
- Repayment and exits of shareholder loans	(755,002)	(399,586)	(18,244,750)	(1,350,000)	(20,749,338)
+/- Unrealised gains and losses	(1,588,894)	(3,753,232)	18,062,063	11,087,968	23,807,904
+/- Unrealised gains	671,780	7,607,001	18,062,063	11,087,968	37,428,812
+/- Unrealised losses	(2,260,674)	(11,360,234)	-	-	(13,620,908)
+/- Other	470,205	(1,620,478)	(1,445,175)	(43,487)	(2,638,934)
Closing balance December 31, 2025	138,438,724	153,545,039	180,118,295	207,010,615	679,112,672
Investments in loans					
Opening balance December 31, 2024	-	14,704,128	-	-	14,704,128
+ Investments	-	17,500,000	-	-	17,500,000
- Repayments and exits	-	(200,249)	-	-	(200,249)
+/- Unrealised gains and losses	-	-	-	-	-
+/- Unrealised gains	-	-	-	-	-
+/- Unrealised losses	-	-	-	-	-
+/- Other	-	2,107,523	-	-	2,107,523
Closing balance December 31, 2025	-	34,111,401	-	-	34,111,401

	Public Infrastructure	Energy Infrastructure	Digital Infrastructure	Social Infrastructure	Total
Portfolio					
Opening balance December 31, 2024	140,827,743	121,813,911	133,201,669	116,226,710	512,070,034
+ Investments	-	69,819,950	73,300,001	82,439,424	225,559,375
+ Investments in equity	-	52,319,950	44,800,001	82,439,424	179,559,375
+ Investments in shareholder loans	-	-	28,500,000	-	28,500,000
+ Investments in loans	-	17,500,000	-	-	17,500,000
- Repayments and exits	(1,270,330)	(711,235)	(43,000,264)	(2,700,000)	(47,681,828)
- Repayment and exits of equity	(515,328)	(111,400)	(24,755,514)	(1,350,000)	(26,732,241)
- Repayment and exits of shareholder loans	(755,002)	(399,586)	(18,244,750)	(1,350,000)	(20,749,338)
- Repayment and exits of loans	-	(200,249)	-	-	(200,249)
+/- Unrealised gains and losses	(1,588,894)	(3,753,232)	18,062,063	11,087,968	23,807,904
+/- Unrealised gains	671,780	7,607,001	18,062,063	11,087,968	37,428,812
+/- Unrealised losses	(2,260,674)	(11,360,234)	-	-	(13,620,908)
+/- Other	470,205	487,045	(1,445,175)	(43,487)	(531,411)
Closing balance December 31, 2025	138,438,724	187,656,439	180,118,295	207,010,615	713,224,073

Evolution fair value at December 31, 2024 (audited)

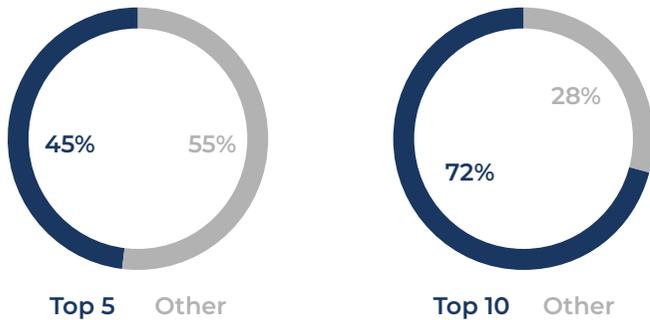
(€)	Public Infrastructure	Energy Infrastructure	Digital Infrastructure	Social Infrastructure	Total
Equity investments					
Opening balance June 30, 2023	154,493,544	118,252,631	98,415,427	91,092,577	462,254,179
+ Investments	61,500	-	9,947,353	15,276,408	25,285,261
+ Investments in equity	61,500	-	9,947,353	15,276,408	25,285,261
+ Investments in shareholder loans	-	-	-	-	-
- Repayments and exits	(6,274,215)	(1,761,715)	(1,521,931)	(233,268)	(9,791,129)
- Repayment and exits of equity	(794,460)	(1,123,318)	(1,521,931)	-	(3,439,710)
- Repayment and exits of shareholder loans	(5,479,755)	(638,397)	-	(233,268)	(6,351,420)
+/- Unrealised gains and losses	(5,655,658)	(12,831,012)	26,448,819	10,163,175	18,125,325
+/- Unrealised gains	1,114,631	1,348,506	26,448,819	10,163,175	39,075,132
+/- Unrealised losses	(6,770,289)	(14,179,518)	-	-	(20,949,807)
+/- Other	(1,797,428)	3,449,881	(88,000)	(72,182)	1,492,271
Closing balance December 31, 2024	140,827,743	107,109,785	133,201,669	116,226,710	497,365,907
Investments in loans					
Opening balance June 30, 2023	-	6,102,490	-	-	6,102,490
+ Investments	-	12,500,000	-	-	12,500,000
- Repayments and exits	-	(4,130,787)	-	-	(4,130,787)
+/- Unrealised gains and losses	-	(78,611)	-	-	(78,611)
+/- Unrealised gains	-	-	-	-	-
+/- Unrealised losses	-	(78,611)	-	-	(78,611)
+/- Other	-	311,035	-	-	311,035
Closing balance December 31, 2024	-	14,704,128	-	-	14,704,128

	Public Infrastructure	Energy Infrastructure	Digital Infrastructure	Social Infrastructure	Total
Portfolio					
Opening balance June 30, 2023	154,493,544	124,355,120	98,415,427	91,092,577	468,356,669
+ Investments	61,500	12,500,000	9,947,353	15,276,408	37,785,261
+ Investments in equity	61,500	-	9,947,353	15,276,408	25,285,261
+ Investments in shareholder loans	-	-	-	-	-
+ Investments in loans	-	12,500,000	-	-	12,500,000
- Repayments and exits	(6,274,215)	(5,892,502)	(1,521,931)	(233,268)	(13,921,916)
- Repayment and exits of equity	(794,460)	(1,123,318)	(1,521,931)	-	(3,439,710)
- Repayment and exits of shareholder loans	(5,479,755)	(638,397)	-	(233,268)	(6,351,420)
- Repayment and exits of loans	-	(4,130,787)	-	-	(4,130,787)
+/- Unrealised gains and losses	(5,655,658)	(12,909,623)	26,448,819	10,163,175	18,046,714
+/- Unrealised gains	1,114,631	1,348,506	26,448,819	10,163,175	39,075,132
+/- Unrealised losses	(6,770,289)	(14,258,129)	-	-	(21,028,418)
+/- Other	(1,797,428)	3,760,916	(88,000)	(72,182)	1,803,306
Closing balance December 31, 2024	140,827,743	121,813,911	133,201,669	116,226,710	512,070,034

The fair value of the portfolio increased by €201,154,039 to €713,224,073 at December 31, 2025, an increase of 39.28% compared to December 31, 2024. This increase is the result of investments in the amount of € 225,559,375 on the one hand and repayments in the amount of €47,681,828 on the other. The net unrealized increase in fair value of €23,807,904 over the period consists of €37,428,812 of unrealized income and €13,620,908 of unrealized expenses.

The remaining amount of €531,411 represents a decrease in the outstanding amount of portfolio income already acquired at the end of the reporting period but not yet received.

Portfolio concentration based on fair value



Top 5 participations (in %)

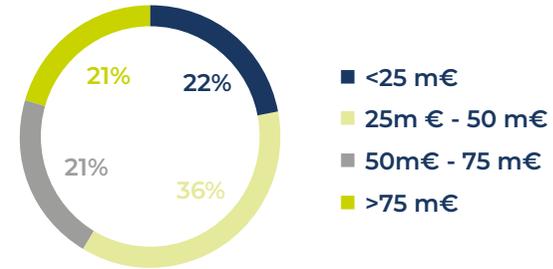
The five largest participations within the portfolio of TINC are: GlasDraad, Mufasa, Réseau Abilis, Datacenter United and Interparking. Together, these investments represent a fair value of € 319,082,321 representing 45% of the total fair value of the portfolio at December 31, 2025, as shown above.

Top 10 participations (in %)

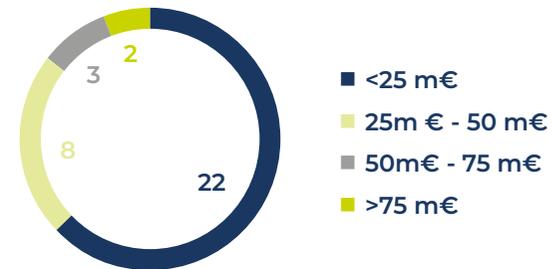
The ten largest participations within the portfolio of TINC are: GlasDraad, Via All, Réseau Abilis, Mufasa, Datacenter United, Kroningswind, Brabo 1, Yally, Storm Group and Interparking. Collectively, these investments represent a fair value of € 515,474,306, representing 72% of the total fair value of the portfolio as of December 31, 2025, as shown above.

At December 31, 2025, the participation in GlasDraad and Datacenter United each represent more than 10% of the fair value of the portfolio.

Portfolio concentration based on the fair value

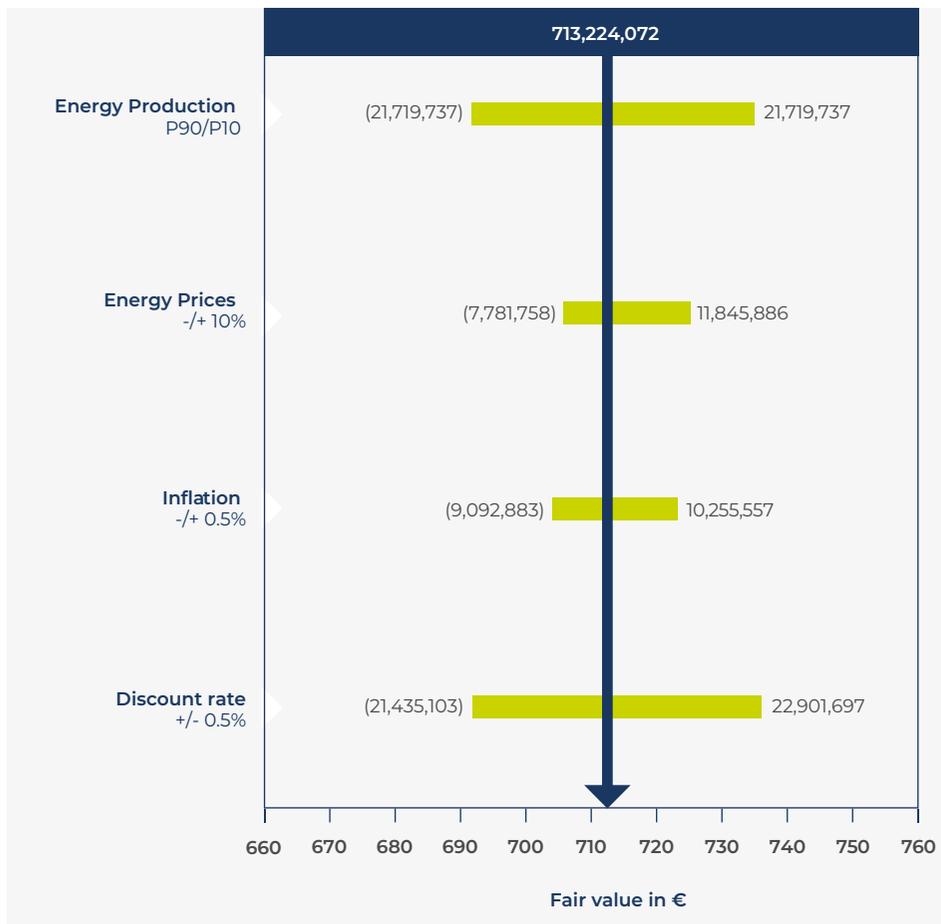


Portfolio concentration by number



Sensitivity to assumptions at the portfolio level/by segment

The following graph shows the sensitivity of the portfolio's fair value to changes in energy prices, energy production, inflation and discount rates. This analysis shows the sensitivity of fair value to a particular criterion, all other variables remaining the same. Indeed, these sensitivities are assumed to be independent of each other. Combined sensitivities are not shown here.



Sensitivity FV December 31, 2025	Public Infrastructure	Energy Infrastructure	Digital Infrastructure	Social Infrastructure	Total
Discount rate					
Discount rate: -0.5%	▲ 7,858,594	▲ 5,131,761	▲ 5,307,398	▲ 4,603,943	▲ 22,901,697
Discount rate: +0.5%	▼ 7,299,420	▼ 4,732,387	▼ 5,107,405	▼ 4,295,892	▼ 21,435,103
Inflation					
Inflation: -0.5%	▼ 2,037,889	▼ 2,653,004	▼ 1,990,595	▼ 2,411,395	▼ 9,092,883
Inflation: +0.5%	▲ 1,798,518	▲ 2,684,310	▲ 3,230,201	▲ 2,542,527	▲ 10,255,557
Energy prices					
Energy prices: -10%	-	▼ 7,781,758	-	-	▼ 7,781,758
Energy prices: +10%	-	▲ 11,845,886	-	-	▲ 11,845,886
Energy production					
Energy production: P90	-	▼ 21,719,737	-	-	▼ 21,719,737
Energy production: P10	-	▲ 21,719,737	-	-	▲ 21,719,737

Positief ▲ Negatief ▼

If, over the full lifetime of the energy participations, power production corresponds to a P90 scenario on the probability scale, the fair value of the energy participations decreases by €21,719,737. If, over the full lifetime, power production corresponds to a P10 scenario on the probability scale, the fair value of the energy participations increases by €21,719,737.

If, during the full lifetime of the energy participations, the power price is 10% lower than the current projected power prices, the fair value of the energy participations decreases by €7,781,758. If, during the full lifetime of the energy participations, the power price is 10% higher than the current projected power price, the fair value of the energy participations increases by €11,845,886. Note that these calculations take into account possible changes in support income of changing power prices (higher support amounts when power prices are low and lower support amounts when power prices are high).

The sensitivities of the power price and energy production apply to the following participations: Berlare Wind, Kreekraksluis, Kroningswind, Lowtide, Solar Finance, Storm Wind Belgium, Storm Ireland and Sunroof.

If, over the full lifetime of each of the participations, inflation exceeds the assumed inflation rate of 2% by 0,5%, then the fair value of the portfolio increases by €10,255,557. If inflation is 0.5% lower than the assumed inflation rate of 2% throughout the lifetime of each of the participations, then the fair value of the portfolio decreases by €9,092,883.

If for the calculation of the fair value of the participations, a discount rate is 0.5% higher than in the basic assumption is used in each case, the fair value of the portfolio decreases by €21,435,103. When using a discount rate that is 0.5% lower, the fair value of the portfolio increases by €22,901,697.

Additional information regarding subordinated loans in the investment portfolio

Situation as per December 31, 2025 (audited)

Duration	<1 year	1 - 5 year	> 5 year	Total
	38,637,526	28,789,255	52,508,551	119,935,332
Applied interest rate	Variable rate		Fixed rate	Total
		-	119,935,332	119,935,332
Average interest rate				9.07%

Situation as per December 31, 2024 (audited)

Duration	<1 year	1 - 5 year	> 5 year	Total
	2,677,007	19,917,503	72,014,146	94,608,656
Applied interest rate	Variable rate		Fixed rate	Total
		-	94,608,656	94,608,656
Average interest rate				8.53%

All subordinated loans outstanding at December 31, 2025 are at fixed interest rates. They consist of both shareholder loans and ordinary loans where TINC does not participate in the participation. At December 31, 2025, the item subordinated loans amounts to € 119,935,332. The difference with December 31, 2024 is mainly due to the further effective investment of the commitment for a subordinated loan in Storm Group.

Interest payments and principal repayments on subordinated loans are usually subject to conditions imposed by the senior debt financiers. Interest payments on subordinated loans are made periodically. If the interest cannot be paid, it is capitalized and thus added to the principal. Repayments of shareholder loans are typically flexible. However, there is an obligation, if applicable, to repay the shareholder loan before the end of the expected life of the infrastructure. Repayments of subordinated loans that are not shareholder loans follow a fixed periodic repayment schedule. If this schedule cannot be followed, overdue repayments should be made as soon as possible. The agreed final maturity date of such a loan is typically several years earlier than the expected life of the infrastructure in the company that issued it.

18 Trade receivables and other receivables

Period ending at: (€)	Notes	December 31, 2025 12 months	December 31, 2024 12 months
Trade receivables		40,441	18,184
Tax receivable, other than income tax		1,260,313	1,675,862
Other receivables		-	89
Total	2	1,300,754	1,694,134

Trade receivables for the financial year ending December 31, 2025 amount to €1,300,754. The carrying amount of trade and other receivables at amortized cost approximates fair value due to their short-term nature

19 Cash and deposits

Period ending at: (€)	Notes	December 31, 2025 12 months	December 31, 2024 12 months
Short term bank deposits		26,217	25,982
Cash		1,774,466	863,628
Total	2,4	1,800,683	889,611

Cash and deposits include all liquid funds, freely withdrawable, held in cash or on bank deposit. During the past financial year, the cash position increased by €911,072 as a result of €158,370,393 cash inflows related to financing activities composed of the proceeds from the net capital increase of €111,085,595, the distribution to shareholders of €21,090,910, the additional drawdown of the credit line of €70,900,000 and the costs associated with the credit line for €2,524,293. In addition, there is €148,544,699 net cash outflows related to investing activities and €8,914,622 net cash outflows related to operating expenses.

20 Outstanding capital & reserves

	Number		Amount	
	December 31, 2025	December 31, 2024	December 31, 2025	December 31, 2024
Statutory capital and reserves				
Shares authorised	48,484,849	36,363,637	131,571,801	113,268,771
Shares issued and fully paid at the beginning of the period	36,363,637	36,363,637	113,268,771	135,450,590
Change	12,121,212	0	18,303,030	(22,181,819)
Shares issued and fully paid at the end of the period	48,484,849	36,363,637	131,571,801	113,268,771

At December 31, 2025, the number of fully paid shares amounted to 48,484,849. The increase compared to the previous financial year is the result of the capital increase in June 2025. A total of 12,121,212 shares were issued. The increase in outstanding capital of 18,303,030 is the net result of the capital increase in June 2025 and the capital reduction as part of the distribution during the past financial year. The shares have no nominal value.

21 Financial obligations

Period ending at:		December 31, 2025	December 31, 2024
(€)	Notes	12 months	12 months
Interest-bearing liabilities and loans		77,800,000	6,900,000
Other loans		0	0
Total		77,800,000	6,900,000

TINC has €200,000,000 of contracted bank credit lines at December 31, 2025 of which €77,800,000 is drawn down at December 31, 2025. At December 31, 2025, all covenants have been met. The carrying amount of the loan is held at amortized cost. The interest margin on the credit line is 125 basis points. This book value reflects the market value.

22 Trade and other payables

At December 31, 2025, trade and other payables amounted to €1,183,453. The main item herein consists of the remuneration to TINC Manager in the amount of €1,109,705. The carrying amount of trade and other payables at amortized cost approximates fair value due to their short-term nature.

23 Information per share

Period ending at: (€)	Notes	December 31, 2025 audited	December 31, 2024 audited
Number of outstanding shares		48.484.849	36.363.637
Net Asset Value (NAV)		637.508.904	506.422.240
<i>NAV per share</i>		13,15	13,93
Fair Market Value (FMV)		713.224.072	512.070.034
<i>FMV per share</i>		14,71	14,08
Net debt		(75.999.317)	(6.010.389)
<i>Net debt per share</i>		(1,57)	(0,17)
Deferred taxes		474.827	0
<i>Deferred taxes per share</i>		0,01	0
Other amounts receivable & payable		(190.678)	362.595
<i>Other amounts receivable & payable per share</i>		0,00	0,01
Net profit/(Loss)		40.617.152	42.491.060
Net profit per share		0.84	1.17
Net profit per share (weighted)		0.95	1.17

24 Off-balance sheet obligations

Period ending at: (€)	December 31, 2025 audited	December 31, 2024 audited
1. Cash commitments to portfolio companies	103,060,495	197,556,760
2. Cash commitments to contracted participations	-	7,395,794
Total	103,060,495	204,952,554
1. Cash commitments equity	60,253,082	144,645,142
2. Cash commitments shareholder loans	42,807,412	42,807,412
3. Cash commitments loans	-	17,500,000
TOTAL	103,060,495	204,952,554

(€)	Total	Public Infrastructure	Energy Infrastructure	Digital Infrastructure	Social Infrastructure
	103,060,495	65,530,743	21,749,298	8,250,000	7,530,454

(€)	Total	2026	2027	2028	2029
	103,060,495	70,805,582	15,231,583	17,023,329	-

Commitments of TINC to new and existing participations and related financing obligations of TINC will be invested in accordance with the contractual terms.

Commitments to contracted participations decreased by €101,892,059 during the past financial year. This decrease is due to a total amount of investments in the past financial year of €225,559,375 in new and existing investments, combined with new commitments of €123,667,313 in new and existing investments.

The outstanding investment commitments relate to the following participations: Higher Education Buildings, Hortus Conclusus, SPI.R0, Storm Wind Belgium, GlasDraad, Garagepark, Mufasa and Yally. The tables above show when and for which segments the investment commitments are realized.

Commitments to contracted participations include investment commitments for the future acquisition of additional participations already contracted.

At December 31, 2025, the total amount of investment commitments is €103,060,495, composed of €60,253,082 equity and €42,807,412 shareholder loans.

TINC has €200,000,000 of contractual bank credit lines at December 31, 2025. At December 31, 2025, €77,800,000 has been drawn down.

25 Financial risk hedging objectives for and policies

Introduction

In carrying out its operations as an investment company, TINC is subject to risks both at the level of TINC itself and at the level of the participations in which TINC invests.

Within the framework developed by the Supervisory Board, at the proposal of the Management Board and on the advice of the Audit Committee, the Management Board is responsible for risk management, covering internal control and compliance with laws and regulations. Risks are managed through a process of continuous identification, assessment, evaluation and mitigation. The Management Board reports to the Supervisory Board at least once a year on the general and financial risks and the management and control systems.

The risk factors described below are limited to those risks that TINC considers material and specific to TINC and its participations because they could have an adverse effect on the activities, financial condition, the operating results, reputation and the prospects of TINC and/or its participations, on the ability of TINC to finance its investment obligations and consequently also on the share price.

General risks

Inflation risk

Although a large number of participations see their income increase with rising prices, a sustained inflationary environment can weigh on the cost structure and consequently on the results of both TINC and the participations.

Geopolitical risk

TINC has no participations with infrastructure located in areas currently experiencing war, persistent violence or political unrest. Geopolitical events and tensions can nevertheless have an impact on the stability of the financial markets or the economic system and on the availability of debt and/or capital instruments for TINC to finance its investment commitments.

At the level of TINC

Strategic risk

Adequate opportunities to create value for TINC by investing in infrastructure companies that can generate cash flows, realize them and distribute them to TINC, may not be sufficiently present, or may be present but in an insufficiently diversified manner, under unattractive conditions, or may be limited or prevented by macroeconomic and cyclical conditions, changing regulations or political developments. The growth of TINC depends in part on its ability to manage the future expansion of its portfolio of participations and to identify, select and execute attractive investment opportunities in an appropriate manner in accordance with the strategy of TINC.

The availability of future investment opportunities depends in part on market conditions and therefore there can be no assurance that TINC will be able to identify and execute a sufficient number of future investment opportunities to allow TINC to expand its portfolio.

Further growth of TINC and its portfolio is also expected to place additional demands on management, support, accounting and financial control and other resources and would entail a number of related risks, including the potential disruption of ongoing activities and distraction of management and increased operational costs at the level of TINC.

Financial risks

TINC has contractually committed to a number of financial commitments with regard to existing and future participations. These include commitments to

invest additional funds in existing participations, as well as commitments to acquire new participations at a later date.

If the financial resources of TINC prove insufficient to finance such commitments and further growth, TINC will have to raise additional financing in the form of an issue of new shares or debt instruments or in the form of a credit facility (or a combination). There is no guarantee that such options will always be available on acceptable terms.

Financing needs can also be addressed by selling the more liquid participations in the portfolio. However, the majority of the participations held by TINC include interests in participations that are not publicly traded or freely tradable and that are often subject to restrictions on transfer (e.g. approval of the transfer by other parties) and that therefore may have to be realized at a value lower than the value attributed to such investments.

TINC holds cash reserves in bank accounts at various financial institutions. The systems of the relevant financial institutions could be affected by external circumstances, including disruptions in the IT system or cyber-attacks. Similar risks related to financial institutions apply to the participations of TINC.

TINC makes investment decisions based on estimates and/or forecasts of investment cash flows generated by the participations, including assumptions about the amount and timing of costs over the lifetime of the relevant participations (which can be up to 35 years). Such estimates, projections and forecasts may be based, at least in part, on large and detailed financial models, and there is always a risk that errors will be made in the assumptions, calculations

Sustainability risks

TINC is exposed to sustainability-related risks both as a responsible company and as a sustainable investor. This applies primarily with regard to its investment portfolio (see below). The non-compliance of TINC with increasingly stringent

sustainability regulations can lead to legal sanctions, higher operational costs and stricter supervision. Furthermore, stakeholders' unfulfilled sustainability expectations (including not (fully) meeting standards, ESG scores and sustainability criteria) can damage confidence in TINC and its reputation.

Regulatory risk

TINC invests in participations that are active in highly regulated sectors such as energy, public-private partnerships, specialized residential care and research and development in the life sciences industry. Changes in applicable laws, regulations or government policies, including currently applicable tax laws, tax regimes (such as applicable tax rates, the use of tax loss carryforwards, the deduction of interest expenses, the taxation of dividends received and the taxation of capital gains on shares) and/or the (direct or indirect) tax status of TINC or a participation, accounting practices and accounting standards, can have a (negative) impact on TINC or (the cash flows generated from) a specific participation. Governments could also try to renegotiate existing contracts.

Governance and management

TINC has the legal form of a public limited company with a sole Statutory Director appointed in the articles of association as its management model. The mandate of the Statutory Director can only be terminated, without its consent, by (i) the general meeting of shareholders, in accordance with the requirements for amending the articles of association, for valid reasons, or (ii) a court order on a request for good cause by a special proxy appointed by shareholders participation voting shares representing at least 3% of the share capital of TINC. The above-mentioned governance model allows the Statutory Director to exercise a controlling influence on decision-making. Consequently, the influence of other holders of shares in TINC will be limited.

TINC is largely dependent on TDP NV for its investment activities and the management of its investment portfolio, to whom the responsibility for providing investment and administrative services has been entrusted.

The loss of TDP or significant changes in the management or team of employees can have a (temporary) negative impact.

There are no arrangements with the main shareholders of TINC regarding investment opportunities offered, so it is possible that the main shareholders themselves pursue such investment opportunities. Notwithstanding the foregoing, certain principles regarding the allocation of investment opportunities were agreed upon in a partnership agreement between TINC and TDP NV (as further described elsewhere in the Annual Report 2025).

IT and cybersecurity risk

TINC is dependent on third parties for the management of its IT systems (hardware, software, network, storage systems). Human error, natural disasters or disruptions to the IT systems can compromise the confidentiality, availability and integrity of data. Furthermore, TINC could fall victim to cyber-attacks on the integrity of the systems and data (computer viruses, malware, phishing), causing the IT systems to malfunction, making data unavailable and/or allowing unauthorized access to the data.

Similar IT-related risks apply to the participations of TINC.

Risks associated with the stock market listing

As a company listed on Euronext Brussels, TINC is subject to regulations regarding information requirements, transparency reporting, takeover bids, corporate governance and insider trading. Compliance or non-compliance with these regulations can lead to legal sanctions, higher operational costs and stricter supervision, which can have an impact on the share price. In addition, volatility in the financial markets can impact on the value of TINC shares. Although TINC strives to systematically create long-term shareholder value, price fluctuations may occur in the shorter term.

At the level of the participations in the portfolio

Financial risks

TINC often holds investments in participations in the form of subordinated loans (in combination with equity investments or on a stand-alone basis), which have a lower ranking than the other debts of those participations. In the event of liquidity problems at a participation, there is a risk that subordinated loans will not be repaid (in time), as they are only repaid after all other debt obligations have been met.

TINC relies on various counterparties for the success of its investments in Participations, such as financial and operational partners (including subcontractors, public legal entities, customers who generate demand risk, financial institutions and insurers, and external infrastructure users). These counterparties may be unable to meet their contractual obligations, face credit-specific risks from a variety of circumstances such as default, impairment or insolvency, or may require replacement over time. Such events may result in unexpected costs, (non-recoverable) surcharges, limited financial liability amounts, losses or a reduction in expected income for the participations.

Participations often have borrowed money from external creditors. Breaches of financial covenants by participations could lead to a suspension of payments to TINC and could grant the relevant creditors certain administrative and enforcement rights over the participations.

Changes in applicable interest rates may also increase the cost of debt financing for the participations and consequently affect the valuation and profitability of the participations.

In investments in Public Infrastructure (DBFM/PPS), the counterparties are usually public legal entities that can enjoy (limited) immunity from execution, which means their goods cannot be seized, which can have an impact on the expected income for the participations.

Regulatory risk

A significant portion of the participations is active in a regulated environment (for example energy infrastructure, public-private partnerships and healthcare) and benefit from support schemes (for example green certificates). Infrastructure is also subject to specific regulations such as health, safety and environmental rules, tax and accounting rules.

Care institutions such as specialized residences for persons with special needs are subject to specific legal frameworks and risks. The rates charged are regulated, so changes in social and benefit policies can have a negative impact.

Any (future and/or retroactive) change, revocation, withdrawal, tightening or stricter enforcement of the aforementioned regulations, policies and support schemes (including energy support systems) may have an impact on income or may entail additional capital expenditure or operating costs (particularly since certain tariffs are regulated), and may therefore affect the expected income from the participations.

Certain portfolio activities also require specific permits and licences. It is possible that the required permits and licenses are not granted, not extended, suspended or revoked by the relevant authorities.

Climate and sustainability risks

Similar climate- and sustainability-related risks as described above for TINC apply to the participations of TINC. Climate change and environmental, social and governance risks that are inaccurately assessed and cannot or will not be mitigated can pose a material risk to certain portfolio companies in terms of the physical integrity, reputation and operational continuity of their business model. This can have financial consequences, such as higher operational costs and insurance risks, lead to reputational damage and consequently have a negative impact on the valuations of these companies. Physical risks vary from short-term effects due to extreme weather conditions (e.g. damage to assets, disruption of energy production) to long-term effects due to extreme weather

conditions (e.g. damage to assets, disruption of energy production) to long-term effects such as scarcity of raw materials and rising energy costs.

The development, construction and operation of infrastructure can cause disruption and inconvenience, such as noise, dust, vibrations, traffic congestion and other (environmental) effects that can affect local residents and businesses. Such events can lead to complaints, opposition and/or legal claims from local communities, regulatory authorities or other stakeholders. Increased regulatory oversight, public opposition and/or legal action could result in project delays, increased construction and operating costs, changes in construction methods, additional risk mitigation measures and/or suspension or termination of certain activities.

Operational, technical and commercial risks

It is possible that the infrastructure is not available or insufficiently available or produces what could have a negative impact on the valuation of the participations and the cash flows to TINC.

The participations rely to a significant extent on suppliers and subcontractors for their operations, who are carefully selected based on their experience, quality of solvency, etc.

It is possible that such subcontractors do not or cannot fulfil their obligations for various reasons. Several participations could have called on the same subcontractor(s). The liability of such subcontractors may be subject to financial limits that do not compensate the actual damage, which can lead to losses for the participations involved. Where possible, the necessary insurance is taken out to cover business interruptions, for example, but it is possible that this is not sufficient.

In the healthcare sector, there is a risk of difficulties arising with regard to maintaining an appropriate quality of service and recruiting and retaining expert healthcare personnel, which could have a negative impact on the image and growth prospects of the healthcare institution or on the cost structure.

TINC holds interests in participations that are active in renewable energy, such as solar energy, on-shore and offshore wind farms and energy storage systems. The power production of solar installations and wind farms depends, among other things, on the intensity of the sun and wind speed, which can fluctuate over time. Such fluctuations will have an impact on the income from the participations and, consequently, on the cash flows to TINC.

Once operational and during the lifespan of a participation, it cannot be ruled out that the infrastructure or certain components will show defects and will not be (fully) unavailable, requiring replacement or a major refurbishing. Although the responsibility for this lies largely with the parties that the participations rely on for the realization and maintenance of the infrastructure, it is possible that these parties do not solve certain technical problems for technical, organizational or financial reasons, which can negatively affect the results of the participations.

The portfolio contains participations whose earnings model depends on demand from customers and care recipients or where the earnings model is subject to evolutions in pricing (e.g. power prices). There will always be a risk that the degree of use of the infrastructure and thus the revenues from such participations will be different than expected.

TINC has acquired interests and may acquire interests in participations with infrastructure or assets in a development or construction phase. TINC may provide financing for these participations from the early development phase, while the cash flows from these participations usually only come in at a later stage when the infrastructure is operational. Associated risks include potential

cost overruns and delays in completion (many of which are often caused by factors over which TINC has no direct control), development costs incurred for design and research, with no guarantee that the development will reach completion.

When TINC considers investing in infrastructure development, it will make certain estimates of the economic, market and other conditions, including estimates of the (operational and other) costs and the (potential) value of the infrastructure. These estimates may prove to be incorrect.

Contracts for investments in public infrastructure (DBFM/PPS) often require the infrastructure to be in a predetermined condition at the end of its lifespan, and the actual costs of meeting this obligation are often difficult to calculate or predict. If the risk of complying with the requirement to return the infrastructure in the agreed condition lies with the participant, the associated costs may be higher than expected. Even if this risk has been passed on to subcontractors, there is a risk that the subcontractor will not fulfill the required obligations.

In investments in public infrastructure (DBFM/PPS), contracts generally give the relevant counterparty from the public sector the right to terminate the agreement under certain circumstances. If this happens, it may be that (the lack of) a financial settlement does not meet the predetermined return or affects the invested amount. This is the case, for example, in certain scenarios (e.g. war or terrorist acts) where only the nominal value of the equity is compensated.

26 Related parties

Amounts owed by related parties (€)	Non-consolidated subsidiaries		Non-consolidated participations with joint control		Other related parties		Total	
	December 31, 2025	December 31, 2024	December 31, 2025	December 31, 2024	December 31, 2025	December 31, 2024	December 31, 2025	December 31, 2024
I. Financial assets	10,778,253	11,189,154	75,045,604	68,715,300	34,111,476	14,704,202	119,935,332	94,608,656
1. Financials assets - subordinated loans	10,041,591	10,041,591	72,421,221	64,670,559	31,501,869	14,202,119	113,964,681	88,914,268
2. Financial assets - subordinated loans - ST	736,662	1,147,564	2,624,383	4,044,741	2,609,606	502,083	5,970,651	5,694,388
3. Financial assets - other	-	-	-	-	-	-	-	-
II. Amounts owed by related parties	-	-	-	-	-	-	-	-
1. Financial liabilities	-	-	-	-	-	-	-	-
2. Trade and other payables	-	-	-	-	-	-	-	-
III. Transactions with related parties	5,628,987	5,123,950	19,703,605	24,171,231	8,996,941	6,635,166	34,329,534	35,930,347
1. Management compensation TDP	-	-	-	-	5,671,107	4,698,607	5,671,107	4,698,607
2. Management compensation TINC Manager	-	-	-	-	1,109,705	1,038,694	1,109,705	1,038,694
3. Dividends, interest & fees	5,628,987	5,123,950	19,703,605	24,171,231	2,216,129	897,864	27,548,722	30,193,045

27 Events after the end of the financial year

TINC has reached an agreement to sell its stake in Zelfstroom. The sale is expected to be completed in the first quarter of 2026. This sale will have no impact on the valuation of the Zelfstroom participation as at December 31, 2025. The cash proceeds from the sale amount to €4.9 million.

Statutory auditor's report

Statutory auditor's report to the general meeting for the year ended 31 December 2025 (Consolidated financial statements)

In the context of the statutory audit of the consolidated financial statements of TINC NV ('the Company') and its subsidiaries (together referred to as 'the Group'), we hereby present our statutory auditor's report. It includes our report of the consolidated financial statements and the other legal and regulatory requirements. This report is an integrated whole and is indivisible.

We have been appointed as statutory auditor by the general meeting of 15 May 2024, following the proposal formulated by the administrative body issued upon recommendation of the Audit Committee. Our statutory auditor's mandate expires on the date of the General Meeting deliberating on the financial statements closed on 31 December 2026. We have performed the statutory audit of the consolidated financial statements of the Group for 2 consecutive years.

Report on the Consolidated Financial Statements

Unqualified opinion

We have performed the statutory audit of the Group's consolidated financial statements, which comprise the consolidated balance sheet as at 31 December 2025, and the consolidated statement of comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and notes, comprising material accounting policy information and other explanatory information, and which is characterised by a consolidated balance sheet total of 716.800.639 EUR and for which the consolidated statement of comprehensive income shows a profit for the year of 40.617.152 EUR.

In our opinion, the consolidated financial statements give a true and fair view of the Group's net equity and financial position as at 31 December 2025, as well as

of its consolidated financial performance and its consolidated cash flows for the year then ended, in accordance with the IFRS Accounting Standards as adopted by the European Union and with the legal and regulatory requirements applicable in Belgium.

Basis for unqualified opinion

We conducted our audit in accordance with International Standards on Auditing (ISA) as applicable in Belgium. Our responsibilities under those standards are further described in the 'Statutory auditor's responsibilities for the audit of the consolidated financial statements' section in this report.

We have complied with all the ethical requirements that are relevant to the audit of consolidated financial statements in Belgium, including those concerning independence.

We have obtained from the administrative body and company officials the explanations and information necessary for performing our audit.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key audit matter

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current year. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Valuation of investments

Description of the key audit matter

As an investment company, TINC NV holds interests in companies that are active in the construction and operation of infrastructure projects. These are valued at fair value and presented as “Investments at fair value through profit and loss” in the consolidated balance sheet for an amount of 713.224.072 EUR, accounting for 99% of the consolidated balance total.

As described in note 7 of the consolidated financial statements, the investments are measured in accordance with IFRS 10 at fair value through profit and loss. The determination of fair value is based on management’s estimates. Changes in the underlying assumptions and estimates could lead to a significant change regarding the fair value.

We believe that the valuation of the “Investments at fair value through profit and loss” is a key audit matter of our audit, not only because of its importance in the consolidated financial statements but also taking into account:

- The assumptions and estimates used by management in determining the fair value of these participations and shareholder loans;
- The importance of an accurate and consistent application of the valuation methods used.

Summary of the audit procedures

We performed the following audit procedures:

- Our internal valuation specialists carried out the following procedures:
 - Review of the valuation methods used compared to the valuation guidelines prescribed in IFRS 13;
 - Verification of the arithmetic correctness of the individual valuation models of the projects;
 - Testing of the assumptions and estimates used by management regarding discount rates, inflation, energy prices, and terminal value;
 - Comparison between the fair value, as calculated by management, and relevant market data and transactions;

- Analysis of the evolution of the fair values between reporting periods.
- We reconciled all new investments, movements, or divestments with underlying data and agreements;
- We reviewed the minutes of the relevant bodies for indicators of impairment with respect to the investments;
- We assessed whether post-balance sheet events could have an impact on the valuation of the investments;
- We audited the disclosures of the consolidated financial statements for accuracy and completeness, specifically regarding the valuation models, management estimates used in those models, and the sensitivity of the fair value measurements.

Responsibilities of the administrative body for the drafting of the consolidated financial statements

The administrative body is responsible for the preparation of consolidated financial statements that give a true and fair view in accordance with the IFRS Accounting Standards as adopted by the European Union and with the legal and regulatory provisions applicable in Belgium, and for such internal control as the administrative body determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatements, whether due to fraud or error.

In preparing the consolidated financial statements, the administrative body is responsible for assessing the Group’s ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the administrative body either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Statutory auditor's responsibilities for the audit of the consolidated financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a statutory auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but it is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

When executing our audit, we respect the legal, regulatory and normative framework applicable for the audit of the consolidated financial statements in Belgium. However, a statutory audit does not guarantee the future viability of the Group, neither the efficiency and effectiveness of the management of the Group by the administrative body. Our responsibilities regarding the continuity assumption applied by the administrative body are described below.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control;
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control;

- Evaluate the appropriateness of accounting policy information used and the reasonableness of accounting estimates and related disclosures made by the administrative body;
- Conclude on the appropriateness of the administrative body's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our statutory auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our statutory auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern;
- Evaluate the overall presentation, structure and content of the consolidated financial statements and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation;
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the management, the supervision and the performance of the Group audit. We assume full responsibility for the auditor's opinion.

We communicate with the Audit Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control identified during the audit.

We also provide the Audit Committee with a statement that we respected the relevant ethical requirements relating to independence, and we communicate with them about all relationships and other issues which may influence our

independence, and, if applicable, about the related measures to guarantee our independence.

From the matters communicated with the Audit Committee, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current year, and are therefore the key audit matters. We describe these matters in our statutory auditor's report, unless law or regulation precludes

Other legal and regulatory requirements

Responsibilities of the administrative body

The administrative body is responsible for the preparation and the contents of the director's report on the consolidated financial statements and the other information included in the annual report on the consolidated financial statements.

Responsibilities of the statutory auditor

In the context of our mission and in accordance with the Belgian standard (revised version 2023) which is complementary to the International Standards on Auditing (ISA) as applicable in Belgium, it is our responsibility to verify, in all material aspects, the director's report on the consolidated financial statements and the other information included in the annual report on the consolidated financial statements, and to report on these elements.

Aspects relating to the director's report on the consolidated financial statements and to the other information included in the annual report on the consolidated financial statements

In our opinion, after having performed specific procedures in relation to the director's report, this director's report is consistent with the consolidated financial statements for the same financial year, and it is prepared in accordance with article 3:32 of the Code of companies and associations.

In the context of our audit of the consolidated financial statements, we are also responsible for considering, in particular based on the knowledge we have obtained during the audit, whether the director's report on the consolidated financial statements and the other information included in the annual report on the consolidated financial statements, namely:

- Resultaten
- Corporate governance

contain a material misstatement, i.e. information which is inadequately disclosed or otherwise misleading. Based on the procedures we have performed, there are no material misstatements we have to report to you.

Statement concerning independence

Our audit firm and our network did not provide services which are incompatible with the statutory audit of the consolidated financial statements and our audit firm remained independent of the Group during the term of our mandate.

The fees related to additional services which are compatible with the statutory audit as referred to in article 3:65 of the Code of companies and associations were duly itemised and valued in the notes to the consolidated financial statements.

European Single Electronic Format (ESEF)

In accordance with the standard concerning the audit of conformity of the annual report with the European Single Electronic Format (hereinafter "ESEF"), we also audited the conformity of the ESEF format with the regulatory technical standards established by the European Delegated Regulation No. 2019/815 of 17 December 2018 (hereinafter: "Delegated Regulation") and with the royal decree of 14 November 2007, concerning the obligations of issuers of financial instruments that are admitted to trade on a regulated market.

The administrative body is responsible for preparing an annual report in accordance with ESEF requirements, including the consolidated financial statements in the form of an electronic file in ESEF format (hereinafter “digital consolidated financial statements”).

It is our responsibility to obtain sufficient and appropriate supporting information to conclude that the format of the annual report and mark-up language XBRL of the digital consolidated financial statements comply in all material aspects with the ESEF requirements under the Delegated Regulation and with the royal decree of 14 November 2007.

Based on our work, we believe the digital format of the annual report and the tagging of information in the official version of the consolidated financial statements included in the annual report of TINC NV as of 31 December 2025, and which will be available in the Belgian official mechanism for the storage of regulated information (STORI) of the FSMA, are in all material respects in accordance with the ESEF requirements pursuant to the Delegated Regulation and the royal decree of 14 November 2007.

Other statements

This report is in compliance with the contents of our additional report to the Audit Committee as referred to in article 11 of regulation (EU) No 537/2014.

Antwerp, 10 March 2026

BDO Bedrijfsrevisoren BV
Statutory auditor
Represented by Veerle Catry*
Auditor

* Acting for a company

Abridged statutory Financial Statements

Income statement

Period ending at: (€)	December 31, 2025 12 months	December 31, 2024 12 months
INCOME	38,772,102	32,932,783
Income from financial fixed assets	25,989,407	28,953,752
<i>Dividend income</i>	16,543,870	20,991,222
<i>Interest income</i>	9,445,537	7,962,530
Income from current assets	1,046,151	879,144
Other financial income	-	1
Turnover	796,103	591,387
Other operating income	-	-
Write-back of write-downs on financial fixed assets	-	-
<i>On financial fixed assets</i>	-	-
Capital gains on the disposal of financial fixed assets	10,940,442	2,508,500
<i>On financial fixed assets</i>	10,940,442	2,508,500
EXPENSES	(12,366,056)	(8,796,628)
Other financial expenses	(2,946,763)	(1,242,989)
Services and other goods	(8,554,995)	(6,505,970)
Other operating expenses	(634,028)	(251,433)
Depreciations and write-downs on formation expenses, IFA and TFA	(230,622)	(480,604)
Write downs on	-	-
<i>Financial fixed assets</i>	-	-
Tax Expense	352	(315,633)
Profit/loss for the financial year	26,406,047	24,136,155

Balans

Period ending at: (€)	December 31, 2025 12 months	December 31, 2024 12 months
FIXED ASSETS	613,639,286	424,849,496
Intangible assets	1,899,610	3,706
Affiliated enterprises	580,237,807	410,643,671
<i>Shares</i>	497,774,996	335,931,522
<i>Amounts receivable</i>	82,462,811	74,712,149
Enterprises linked by participating interests	0	0
<i>Shares</i>	0	0
<i>Amounts receivable</i>	0	0
Other financial fixed assets	31,501,869	14,202,119
<i>Shares</i>	0	0
<i>Amounts receivable</i>	31,501,869	14,202,119
CURRENT ASSETS	9,081,366	8,278,133
Amounts receivable within one year	7,173,585	7,352,016
<i>Trade debtors</i>	107,116	65,294
<i>Other amounts receivable</i>	7,066,469	7,286,722
Cash Investments	26,217	25,982
Cash at bank and in hand	1,774,466	863,628
Deferred charges and accrued income	107,099	36,506
TOTAL ASSETS	622,720,653	433,127,629

Period ending at: (€)	December 31, 2025 12 months	December 31, 2024 12 months
EQUITY	543,419,640	424,892,383
Capital	131,571,801	113,268,771
Share premium account	255,052,172	174,688,537
Reserves	136,795,667	116,935,075
Profit carried forward	20,000,000	20,000,000
LIABILITIES	79,301,013	8,235,246
Financial debts	77,800,000	6,900,000
Trade debtors	1,183,453	1,180,662
<i>Suppliers</i>	1,183,453	1,180,662
Taxes, payroll and related obligations	0	0
<i>Taxes</i>	0	0
Dividend current period	0	0
Accrued charges and deferred income	317,560	154,583
TOTAL LIABILITIES	622,720,653	433,127,629

Management annual report concerning the statutory annual accounts

The Statutory Director, TINC Manager NV, hereby reports on the activities of TINC NV with regards to the statutory annual accounts of the financial year (January 1, 2025 - December 31, 2025).

Capital

The subscribed capital at the end of the financial year amounts to 131,571,801 and has been fully paid up.

Principal risks and uncertainties

We refer to the consolidated annual report of the Statutory Director.

Subsequent events

We refer to the consolidated annual report of the Statutory Director.

Information regarding circumstances which could influence the development of the Company.

On the day of writing, there are no specific circumstances which could impact the development of the Company in a meaningful way.

Information on research and development

The Company is not involved in any research nor development activities.

Branch offices

The Company does not have any branch offices.

Information regarding the use of financial instruments by the company to the extent meaningful for judging its assets, liabilities, financial position and results

The Company does not utilise any financial instruments for the purpose of controlling risks (hedging) in any way which could impact its assets, liabilities, financial position and results.

Independence and expertise in the fields of accounting and auditing of at least one member of the Audit Committee

We refer to the consolidated annual report of the Statutory Director.

Corporate governance statement and remuneration report

We refer to the consolidated annual report of the Statutory Director.

Information required pursuant to Article 34 of the Belgian Royal Decree of November 14, 2007 and the Law of April 6, 2010

We refer to the consolidated annual report of the Statutory Director.

Article 7:115 and Article 7:116 Companies And Associations Code

We refer to the consolidated annual report of the Statutory Director.

Discharge

According to the law and the articles of association, the shareholders will be requested to grant discharge to the Statutory Director and the statutory auditor for the performance of their duties during the 2025 financial year.

This report shall be filed in accordance with the relevant legal provisions and is available at the registered office of the Company.

GRI

GRI

standard

reference

Disclosure

Reference

GRI 1 - Foundation 2021

Publish a GRI content index

Annex

Statement of use

Sustainability - 1. General basis for preparing sustainability statements

GRI 2 - General disclosures 2021

2-1 Organizational details

Colophon

2-2 Entities included in the organization's sustainability reporting

Sustainability - 1. General basis for preparing sustainability statements

2-3 Reporting period, frequency and contact point

Colophon

2-4 Restatements of information

N/A

2-5 External assurance

N/A

2-6 Activities, value chain, and other business relationships

Corporate governance - 1.3 Management of TINC
Sustainability - 2. Infrastructure as a catalyst for sustainable development"

2-7 Employees

N/A

2-8 Workers who are not employees

N/A

2-9 Governance structure and composition

Corporate governance - 1.3 Management of TINC

2-10 Nomination and selection of the highest governance body

[Corporate governance charter \(page 13 - 6.1.4 \(Re-\)appointment procedure\)](#)

2-11 Chair of the highest governance body

Corporate governance - 1.3 Management of TINC

GRI

standard

reference

Disclosure

Reference

2-12 Role of the highest governance body in overseeing the management of impacts

[Corporate governance charter \(page 13 - 6.2 Role and responsibilities\)](#)

2-13 Delegation of responsibility for managing impacts

[Corporate governance charter \(page 10 - 5.3 Role and responsibilities of the Statutory Director\)](#)

2-14 Role of the highest governance body in sustainability reporting

[Corporate governance charter \(page 13 - 6.2 Role and responsibilities\)](#)
Corporate governance charter (page 91 - 1.3.2.4 Activity report)

2-15 Conflicts of interest

Corporate governance - 1.5 Policy to avoid conflicts of interest in investment opportunities

2-16 Communication of critical concerns

Sustainability - 5. Corporate culture: TINC as a responsible organisation: [whistleblower policy](#)

2-17 Collective knowledge of the highest governance body

Corporate governance - 1.3.2.2 Members

2-18 Evaluation of the performance of the highest governance body

Corporate governance - 1.3.2.5 Evaluation

2-19 Remuneration policies

Corporate governance - 1.8 Remuneration report

2-20 Process to determine remuneration

Corporate governance - 1.8 Remuneration report

2-21 Annual total compensation ratio

Not disclosed as not mandatory

GRI standard reference	Disclosure	Reference
2-22	Statement on sustainable development strategy	TINC in a glimpse - About TINC Sustainability - 2. Infrastructure as a catalyst for sustainable development
2-23	Policy commitments	Sustainability - 5. Corporate culture: TINC as a responsible organisation
2-24	Embedding policy commitments	Sustainability - 5. Corporate culture: TINC as a responsible organisation Sustainability - 6. TINC as a responsible investor Sustainability - 7. TINC and climate mitigation
2-25	Processes to remediate negative impacts	Sustainability - 5. Corporate culture: TINC as a responsible organisation Sustainability - 6. TINC as a responsible investor Sustainability - 7. TINC and climate mitigation
2-26	Mechanisms for seeking advice and raising concerns	Sustainability - 5. Corporate culture: TINC as a responsible organisation: whistleblower policy
2-27	Compliance with laws and regulations	Sustainability - 5. Corporate culture: TINC as a responsible organisation
2-28	Membership associations	Sustainability - 4. Dialogue structures with stakeholders
2-29	Approach to stakeholder engagement	Sustainability - 3. DMA
2-30	Collective bargaining agreements	N/A

GRI standard reference	Disclosure	Reference
GRI 3 - General disclosures 2021		
3-1	Process to determine material topics	Sustainability - 3. DMA
3-2	List of material topics	Sustainability - 3. DMA
3-3	Management of material topics	Sustainability - 5. Corporate culture: TINC as a responsible organisation/ 6. TINC as a responsible investor/ 7. TINC and climate mitigation
Economic		
201	Economic performance	
103-3	Management approach	TINC in a glimpse
103-3	Evaluation of the management approach	Segments Results Corporate Governance Financial Statements"
201-1	Direct economic value generated and distributed	Results Annual accounts
201-2	Financial implications and other risks and opportunities due to climate change	Sustainability - 2. Infrastructure as a catalyst for sustainable development Sustainability - 5. TINC as a responsible investor
201-3	Defined benefit plan obligations and other retirement plans	N/A

GRI standard reference	Disclosure	Reference
205 Anti-corruption		
103-3	Management approach	Code of conduct - Policy is available on the website + reference to annual report (5. Corporate culture: TINC as a responsible organisation - a. the management of TINC)
205-2	Communication and training about anti-corruption policies and procedures	Sustainability - 5. Corporate culture: TINC as a responsible organisation - b. Management of TINC - Compliance with policy instruments
205-3	Confirmed incidents of corruption and action taken	N/A
Environmental		
305 Emissions		
103-3	Management approach	Sustainability - 7. TINC and climate mitigation
305-1	Direct (Scope 1) GHG emissions	N/A
305-2	Energy indirect (Scope 2) GHG emissions	N/A
305-3	Other indirect (Scope 3) GHG emissions	Sustainability - 7. TINC and climate mitigation
305-4	GHG emissions intensity	Not relevant
305-5	Reduction of GHG emissions	Sustainability - 7. TINC and climate mitigation

GRI standard reference	Disclosure	Reference
Social		
414 Supplier social assessment		
103-3	Management approach	Supplier code of conduct - Policy is available on the website
414-1	New suppliers that were screened using social criteria	Supplier code of conduct - Policy is available on the website
414-2	Negative social impacts in the supply chain and actions taken	N/A
418 Customer privacy		
103-3	Management approach	GDPR compliance - Privacy policy
418-1	Substantiated complaints concerning breaches of customer privacy and losses of customer data	N/A
Other material topics		
Entity specific	Responsible investor	Sustainability - 6. TINC as a responsible investor
Entity specific	Corporate culture	Sustainability - 5. Corporate culture: TINC as a responsible organisation

Glossary

Abbreviation	Note	Abbreviation	Note
€000 / €k	In thousands of euros	IPO	Initial public offering
€m	In millions of euros	MW	Megawatt
BGAAP	Belgian generally accepted accounting principles	MWh	Megawatt hour
Cash flow	The sum of cash income and repayments out of the portfolio	NAV	Equity according to IFRS
Cash income	The total of interest received, dividends received and other cash flows from investing activities (excl. VAT) included in the audited consolidated cash flow statement combined with the realised result as included in the audited consolidated statement of comprehensive income	Pay-out ratio	Total distribution to shareholders divided by net income
CEO	Chief executive officer	Portfolio return	Portfolio return for the past financial year divided by the fair value of the portfolio at the beginning of the past financial year
CFO	Chief financial officer	PPP	Public-private partnership
CLO	Chief legal officer	Weighted average contractual life	Maturity of DBFM contracts weighted by fair value
Cost ratio	Total operating expenses (excluding transaction costs) during the period divided by net assets (NAV) at the end of the period	Weighted average debt maturity	Maturity of debts against third parties (excluding shareholder loans) of the participations at the end of the previous financial year, weighted on the basis of the amount of outstanding debts against third parties (excluding shareholder loans) in each participation at the end of the previous financial year pro rata to TINC's interest (in %) in that participation
DBFM(O)	Design, build, finance, maintain and (operate)	Repayments	This represents the total of repayments of subordinated loans, capital, shareholder loans and other forms of financial obligations from the participations to TINC
DSRA	Debt service reserve account	Weighted average debt ratio (%)	Total net debt to third parties (excluding shareholder loans) at the end of the previous financial year divided by fair value plus total net debt to third parties (excluding shareholder loans) at the end of the previous financial year, weighted by fair value.
ESG	Environmental, Social and Governance		
EV	Shareholders' equity		
FV	Fair value according to IFRS		
FY	Financial year		
Gross return on distribution compared to share price	Proposed distribution per share divided by the share price at the end of the previous financial year		
Gross return on equity (NAV)	Distributed distribution per share during the past financial year plus growth NAV over the past financial year divided by NAV at the beginning of the past financial year		
IFRS	International Financial Reporting Standards		

Statement of the Statutory Director

We declare that, to our knowledge:

- 1) The Annual Financial Statements, prepared in accordance with the applicable accounting standards, give a true and fair view of the equity, financial situation and results of TINC;
- 2) The Annual Report gives a true and fair view of the development and the results of TINC and of its position, as well as a description of the main risks and uncertainties to which TINC is exposed.

On behalf of the Company

Supervisory Board of TINC Manager
Statutory Director

Philip Maeyaert

Bervand BV
Kathleen Defreyn
Permanent representative

Strateco BV
Elvira Haezendonck
Permanent representative

Ginkgo Associates CommV
Filip Dierckx
Permanent representative

Hawoka BV
Kristof Vande Capelle
Permanent representative

Marc Vercruysse

ndb.finance BV
Nils De Bremaeker
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Homepage of reporting entity	https://www.tincinvest.com/nl-be/the-infrastructure-company/
LEI code of reporting entity	5493008FE9JCTSEEPD19
Name of reporting entity or other means of identification	TINC
Domicile of entity	Belgium
Legal form of entity	NV
Country of incorporation	Belgium
Address of entity's registered office	Karel Oomsstraat 37, 2018 Antwerp
Principal place of business	Belgium – the Netherlands – Ireland
Description of nature of entity's operations and principal activities	Investment company
Name of parent entity	TDP NV
Name of ultimate parent of group	TDP NV
Explanation of change in name of reporting entity or other means of identification from end of preceding reporting period	No change